# Orcas Power and Light Coorerative 2020 Year End Unaudited Financial Report

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#### MEMORANDUM

March 12, 2021

To: Board of Directors

From: Foster Hildreth, General Manager

Re: 2020 Year End Unaudited Financial Report

OPALCO and Rock Island teams are very proud of the fact that we have safely kept the power on and internet functioning during the challenges of COVID-19 in 2020. We refer to it as "holding up our end of the bargain" for our community and membership and following our mission of serving our members with safe, reliable, sustainable and cost-effective essential utility services with no service disconnections. Despite the unexpected financial impacts of the pandemic in 2020, OPALCO ended the year in a strong financial position as evidenced in the attached 2020 Year End Unaudited Financial Report. OPALCO ended the year with less than 0.5% variance in budgets for purchased power, all other expenses and revenues. Included in the report package are the Statement of Revenues and Margins (along with a notable driver analysis), Balance Sheet, Statement of Cash Flows (GAAP), capital projects budget tracking, and the Draft 2020 RUS Financial and Operating Report Electric Distribution.

The impacts from COVID-19 began to influence kWh sales / revenue in March and continued through the end of the year. There are ~400 co-op members participating in assistance measures through EAP, EAP-C, and PAL (heating season October through April). Members' situations were compounded by the long duration of the pandemic disruption: restaurants and businesses were closed for most of the year and continue to struggle with less than their full business model, some businesses have closed permanently, many parents were – and are – unable to work while their kids are schooling from home. OPALCO's COVID-19 relief measures have helped the membership to get through this challenging period to date, but the work is not nearly done. The pandemic continues and the membership has yet to face the restoration phase of getting back to work, businesses reopened and OPALCO account balances caught up.

The energy charge adjustment (ECA) returned \$651k (\$300k in January based on December 2019 calculation) to the membership in 2020, which was the result of higher kWh sales than budgeted and slightly lower wholesale cost of power per kWh purchased. The impact of COVID-19 on our commercial members is also notable as commercial revenue was below budget by ~\$697k. While much commercial consumption shifted to residential, sales were also bolstered by higher kWh sales than budgeted. All factors combined resulted in an increase in the margin of \$264k as compared to budget.

The table below provides a summary of the financial results of 2020.

Income Statement Summary	Year End 2020 (unaudited)							
(in thousands)	Bu	dget		Actual	١	ariance		
Gross Revenue	\$	32,185	\$	33,116	\$	931		
ECA Surcharge / (Credit)*		-		(651)		(651)		
Revenue		32,185		32,465		280		
Expenses								
Cost of Power		9,533		9,513		(20)		
Transmission & Distribution Expense		6,616		6,784		168		
General & Administrative Expense		5,316		5,292		(24)		
Depreciation, Tax, Interest & Other		8,605		8,497		(108)		
Total Expenses		30,070		30,086		16		
Margin	\$	2,115	\$	2,379	s	264		
TIER		2.06		2.18		0.12		
HDD		1,367		1,315		(52)		
kWh Purchases	2	212,000		225,413		13,413		
kWh Sales	1	98,930		212,087		13,157		

\* The ECA returned \$651k to members in the form of bill credits in 2020

For more detail, please note the following key points:

- Heating Degree Days (HDD) were ~3.8% below budgeted levels (actual of 1,315 vs. budget of 1,367) however, kWh sales were 13.1M kWh above budget (212M vs. budget of 198.9M) primarily resulting from stay-at-home orders increasing residential revenue to ~4% above budget.
- 2020 power purchases were only \$20k less than budgeted, a slightly lower cost/kWh purchased. Actual kWh purchases were 13.4M kWh above budget (225.4M vs. budget of 212M). •
- Excluding purchased power, 2020 operating expenses were approximately \$77k under budgeted amounts.
- The ECA for 2020 was a net credit to members (and reduction to operating revenue) of \$651k, or \$21.11 for a member using 1000 kWh/month. Due to the one-month lag in billing the calculated ECA, ~\$300k of the 2020 ECA was derived from December 2019.
- Borrowings were accelerated in 2020, primarily due to COVID-19 pandemic uncertainties. OPALCO borrowed the 2020 budgeted amount of \$3.1M to ensure funding in case the pandemic impacts continued throughout the year. OPALCO borrowed an additional \$6.4M in restricted funding which was approved by the Board during the May meeting in order to take advantage of lower interest rates to save member funds in the future.
- As another measure to offset the economic uncertainty of the COVID-19 pandemic, OPALCO applied for and received late April ~\$1.79M as part of the CARES Act Paycheck Protection Program (PPP). The funds are currently included as part of other long-term debt. Applying for the PPP was an act of precaution to protect the 50 jobs OPALCO provides in an atmosphere of uncertainty.
- Dynamically lowered overall expenses to combat possibility of lower revenue.
- TIER ended the year slightly higher at 2.18 vs. the budget of 2.06. OPALCO is well above the RUS covenant requirement of 1.25 measured as the average best two out of the three most recent years. As calculated per RUS loan covenant, OPALCO's current average for TIER is 2.42 (average of highest 2 of the last 3 years).
- Rock Island Communications 2020 Financials included in separate packet.

OPALCO 2020 Financial Package under separate cover.

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# STATEMENT OF OPERATIONS EXECUTIVE SUMMARY

		A. Audited Year End 12/31/2018	B. Actual Period End 12/31/2019	C. Budget Year End 12/31/2020	D. Unaudited Year End 12/31/2020	E. Budget \$ Change (D - C)	F. Budget % Change (D - C)	_
1	kWh Purchases	217,948,000	221,869,000	212,000,000	225,413,000	13,413,000	6.3%	
2 3 4	Gross Revenue Energy Charge Adjustment Gross Revenue Total	29,683,000	31,702,000 (341,000) 31,361,000	32,185,000	33,116,000 (651,000) 32,465,000	931,000 (651,000) 280,000	2.9% 0.9%	
5 6 7	Cost of power Operations & G&A (Note 2) Depr, Int & Taxes	9,054,000 10,181,000 7,441,000	9,262,000 11,178,000 8,189,000	9,533,000 11,931,000 8,605,000	9,513,000 12,076,000 8,497,000	(20,000) 145,000 (108,000)	-0.2% 1.2% -1.3% 0.1%	
8 9	Net Margins	26,676,000 \$ 3,007,000	28,629,000 \$ 2,732,000	30,069,000 \$ 2,116,000	<u>30,086,000</u> <u>\$ 2,379,000</u>	17,000 263,000	12.4%	
10 11	TIER Equity % of Total Cap	2.67 41.0%	2.40 39.7%	2.06 38.3%	2.18 36.0%	0.12		Note: 1
12 13	Equity Total Debt (Note 1)	38,633,000 57,211,000	38,403,000 59,899,000	37,719,000 62,432,000	38,341,000 69,876,000	622,000 7,444,000	1.6% 11.9%	Note: 1
14 15	Capital Spending Capital Credit Retirement (net)	(11,181,000) (1,084,000)	(7,004,861) (1,115,000)	(5,837,000) (1,051,000)	(7,050,000) (1,151,000)	(1,213,000) (100,000)	20.8% 9.5%	
16	Annual HDD	1,190	1,323	1,367	1,315	(52)	-3.8%	

Notes

1

2

\$3.1M (full budget for 2020) on 3/20, \$6.4M Restricted Funds on 6/5, RESP \$500k, PPP \$1.790M, less principal payments of ~\$1.794M

Amount does not include an accounts receivable write off adjustment for the 60 day and greater accounts in arrears for approximately \$120k

# 2020 Q4 Financial Highlights

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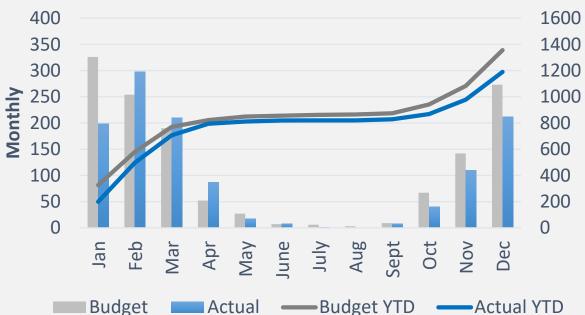
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# 2020 Budget to Actual: Heating Degree Days

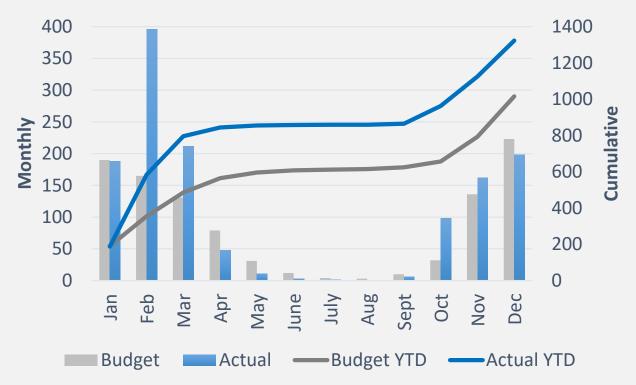
#### 400 2,000 350 1,500 300 Cumulative **Aquitation** 250 200 150 1,000 500 100 50 0 0 June July Aug Sept Oct Dec Jan Feb Mar Apr May Nov Actual — Budget YTD — Actual YTD Budget

2017 HDD's

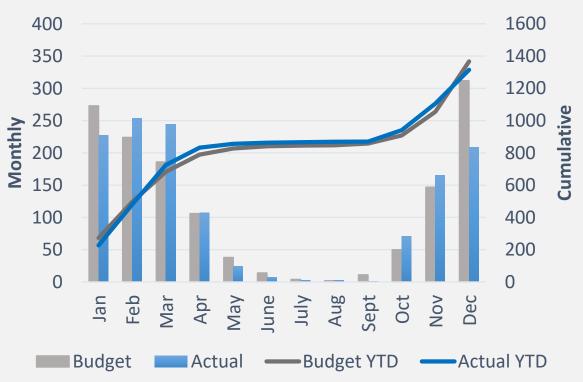
2018 HDD's



2019 HDD's



2020 HDD's



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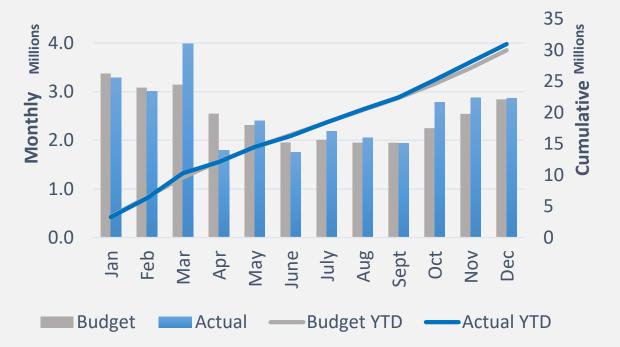
Cumulative

# 2020 Budget to Actual: Revenue

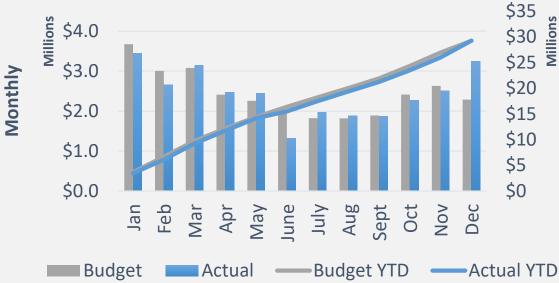
\$30 \$25 \$20 Millions Millions \$4.0 Cumulative \$3.0 Monthly \$15 \$2.0 \$10 \$1.0 \$5 \$0 \$0.0 Feb May June July Aug Sept Nov Mar Apr Oct Dec Jan Budget Actual — Budget YTD — Actual YTD

2017 Revenue

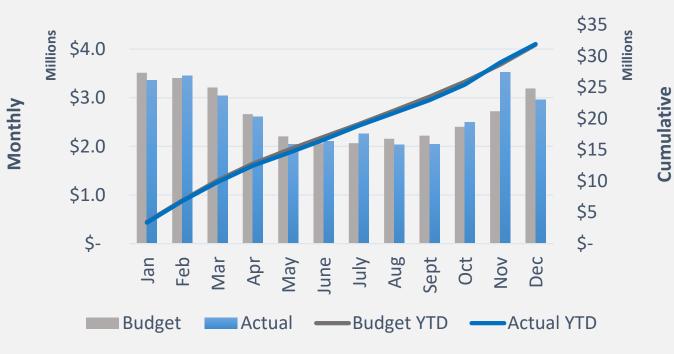
2019 Revenue



**2018 Revenue** 



2020 Revenue



\* Revenue net of ECA

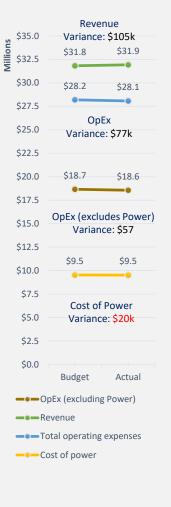


\$35 \$30 <sup>suo</sup>lliw \$25 \$20 \$15 \$10 \$5 \$0

# Cumulative

## 2020 Q4 Budget to Actual: Statement of Operations

		A. Audited Year End 12/31/2018	B. Audited Year End 12/31/2019	C. Budget Year End 12/31/2020	D. Unaudited Year End 12/31/2020	E. Budget Variance (E - D)
1 0	PERATING REVENUES					
2	Residential	\$ 21,373,137	\$ 22,679,087	\$ 23,156,921	\$ 24,062,590	905,669
3	Commercial	7,655,416	7,999,086	8,411,026	7,714,074	(696,952)
4	Other					
5	Penalties and fees	186,774	190,397	188,239	75,175	(113,064)
6	Other	48,047	69,974	64,692	73,596	8,904
7	Total operating revenue	29,263,375	30,938,545	31,820,878	31,925,435	104,557
8						
10	DPERATING EXPENSES Cost of power	9.053.663	9,262,362	9,532,908	9,512,760	(20,148)
10	Transmission	252,433	458,165	377.727	388,576	10.849
12	Distribution - operations	3,365,842	3,604,825	3.913.175	3,570,350	(342,825)
13	Distribution - maintenance	1,945,822	2,170,783	2,324,623	2,825,081	500,458
14	Consumer accounts	1.014.503	1.097.439	1,153,739	1,093,791	(59,948)
15		-,	-,,	-,,	-,	
16	General and administration					
17	Administration	3,191,624	3,390,513	3,593,738	3,739,823	146,085
18	Energy services	375,582	395,013	505,230	369,201	(136,029)
19	Subsidiary charges (RIC network mgt services)	34,920	61,378	63,219	89,284	26,065
20 21	Total general and administration	3,602,127	3,846,904	4,162,187	4,198,308	36,121
21	Depreciation and amortization	4,528,224	4,923,805	5.216.895	5,015,406	(201,489)
23	Taxes	1,365,016	1.444.843	1.514.661	1,514,553	(108)
24	1000	1,505,010	1,111,015	1,514,001	1,014,000	(100)
25	Total operating expenses	25,127,630	26,809,125	28,195,915	28,118,825	(77,090)
26 27 28	Operating margins before fixed charges	4,135,745	4,129,420	3,624,963	3,806,610	181,647
	TXED CHARGES					
30	Interest on long-term debt	1.547.868	1.820.581	1.873.848	1,966,936	93,088
31						
32 33	Operating margins after fixed charges	2,587,877	2,308,838	1,751,115	1,839,673	88,558
	ATRONAGE CAPITAL CREDITS	143,090	125,254	132,375	122,952	(9,423)
35 36	Not an anting manine	2,730,967	2.434.092	1.883.490	1,962,625	79,135
37	Net operating margins	2,730,907	2,434,092	1,003,490	1,902,025	19,135
38 N	ION-OPERATING MARGINS					
39	Interest income	97,091	123,252	81,464	89,550	8,086
40	Other income (loss)	13,812	4,259	(18,842)	157,313	176,155
41	Total Opalco non-operating margins	110,903	127,511	62,622	246,863	184,241
42						
41	Non-operating margins from Subsidiary					
42	Interest Income (RIC loan)	79,214	79,346	79,260	79,471	211
43	Other income (use of OPALCO backbone)	86,285	89,976	89,976	89,976	211
44 45	Total non-operating margins from Subsidiary	165,499	169,322	169,236	169,447	211
46	Net non-operating margins	276,402	296,833	231,858	416,309	184,451
47						
	IET MARGINS	\$ 3,007,369	\$ 2,730,925	\$ 2,115,348	\$ 2,378,935	263,587
49 50	TIER	2.67	2.40	2.06	1 10	0.12
50	Equity % of Total Cap	41.0%	39.7%		2.18 36.0%	0.12
	Equity /our four cap	41.076	33.170	, 50.576	50.070	1000



#### Notes:

- Through Q4 the ECA returned a net \$651k in the form of bill credits to the membership **Note**: Due to the 1-month between the calculation of the ECA and impact on member bills, the ECA returned \$300K in January 2020, related to the calculation based on December 2019 factors.
- Consumer accounts does not include an accounts receivable write off adjustment for the 60 day and greater accounts in arrears for approximately \$120k
- Net Margin: \$2.379M (\$264k increase)

# 2020 Q4 Budget to Actual: Financial Metrics

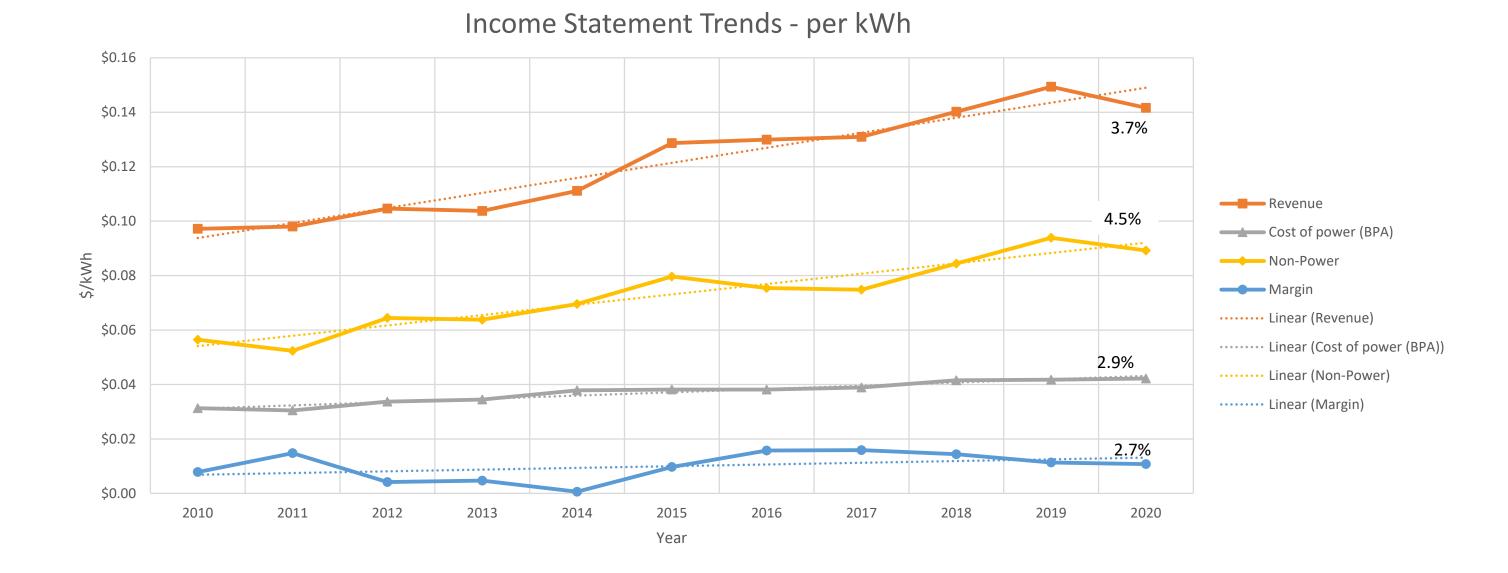


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### TIER

# Income Statement Trends



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#### STATEMENT OF OPERATIONS

		A. Audited Year End 12/31/2018	B. Audited Year End 12/31/2019	C. Budget Year End 12/31/2020	D. Unaudited Year End 12/31/2020	E Bud Varia (E -
	PPERATING REVENUES	* • • • • • • • • •				
2 3	Residential Commercial	\$ 21,373,137 7,655,416	\$ 22,679,087 7,999,086	\$ 23,156,921 8,411,026	\$ 24,062,590 7,714,074	90 (69
4	Other Penalties and fees	10( 774	100 207	100 220		(11
5 6	Other	186,774 48,047	190,397 69,974	188,239 64,692	75,175 73,596	(11
7	Total operating revenue	29,263,375	30,938,545	31,820,878	31,925,435	10
8						
	OPERATING EXPENSES	0.052.662	0 262 262	0 522 008	0 512 7(0	(7
10 11	Cost of power Transmission	9,053,663 252,433	9,262,362	9,532,908	9,512,760	(2
11	Distribution - operations	3,365,842	458,165 3,604,825	377,727 3,913,175	388,576 3,570,350	(34
12	Distribution - maintenance	1,945,822	2,170,783	2,324,623	2,825,081	5
4	Consumer accounts (Note 1)	1,014,503	1,097,439	1,153,739	1,093,791	(:
15	consumer accounts (Note 1)	1,014,505	1,077,439	1,155,759	1,095,791	(5
16	General and administration					
17	Administration	3,191,624	3,390,513	3,593,738	3,739,823	14
18	Energy services	375,582	395,013	505,230	369,201	(1
19	Subsidiary charges (RIC network mgt services)	34,920	61,378	63,219	89,284	
20 21	Total general and administration	3,602,127	3,846,904	4,162,187	4,198,308	
22	Depreciation and amortization	4,528,224	4,923,805	5,216,895	5,015,406	(2
23	Taxes	1,365,016	1,444,843	1,514,661	1,514,553	(2)
4						
5 6	Total operating expenses	25,127,630	26,809,125	28,195,915	28,118,825	(7
27 28	Operating margins before fixed charges	4,135,745	4,129,420	3,624,963	3,806,610	18
	IXED CHARGES					
<b>3</b> 0	Interest on long-term debt	1,547,868	1,820,581	1,873,848	1,966,936	ç
31		1,517,000	1,020,001		1,700,700	
32 33	Operating margins after fixed charges	2,587,877	2,308,838	1,751,115	1,839,673	8
84 P	ATRONAGE CAPITAL CREDITS	143,090	125,254	132,375	122,952	
35 36	Net operating margins	2,730,967	2,434,092	1,883,490	1,962,625	7
37		i	i		<i>, , , ,</i> _	
	ION-OPERATING MARGINS	07.001	102 050	01 <i>ACA</i>	90 550	
39 40	Interest income	97,091	123,252	81,464	89,550 157 212	1
40 41	Other income (loss) Total Opalco non-operating margins	13,812 110,903	4,259	(18,842) 62,622	157,313	1
+1 42	Total Opaico non-operating margins	110,905	127,311	02,022	246,863	10
41	Non-operating margins from Subsidiary					
42	Interest Income (RIC loan)	79,214	79,346	79,260	79,471	
43	Other income (use of OPALCO backbone)	86,285	89,976	89,976	89,976	
14	Total non-operating margins from Subsidiary	165,499	169,322	169,236	169,447	
45	F				10,,	
46	Net non-operating margins	276,402	296,833	231,858	416,309	18
47 18 N	IET MARGINS	\$ 3,007,369	\$ 2,730,925	¢ <u>)115240</u>	¢ 1270 025	26
48 IN 49		φ 3,007,309	\$ 2,730,925	\$ 2,115,348	<u>\$ 2,378,935</u>	20
	TIER	2.67	2.40	2.06	2.18	
50						

53 1 Amount does not include an accounts receivable write off adjustent for the 60 day and greater accounts in arrears for approximately \$120k

E. Budget /ariance (E - D) 905,669 (696,952) (113,064) 8,904	
104,557 (20,148) 10,849 (342,825) 500,458	
(59,948) 146,085 (136,029) 26,065 36,121	
(201,489) (108) (77,090) 181,647	
93,088 88,558 (9,423)	
79,135 8,086 176,155 184,241	
211 211 184,451 263 587	
0.12 -2.3%	

## STATEMENT OF OPERATIONS BUDGET TO ACTUAL DETAILED BREAKOUT OF NOTABLE DRIVERS

		А.	В.	С.				D.
		Budget	Unaudited	Budget				
		Period End	Year End	Variance				
		12/31/2020	12/31/2020	(B - A)	Comments: Budget	To Actual (Co	olumn C.)	
1		21 020 070	21 025 425	104 555				
2	I OPERATING REVENUES	31,820,878	31,925,435	104,557		Dudaat	A stral	Va
3					UDD	Budget	Actual	Va
5					HDD	1,367	1,315	
4	On suctions Descent and The 7 Detail Development				kWh Sales	198,930	212,087 (kWh in thousands)	1
6	<b>Operating Revenue - Line 7 Detail Breakout:</b> Residential Sales			905,669	Whenlog higher th	on hudgeted P	· · · · · · · · · · · · · · · · · · ·	to DEC
7	Commercial Sales				kWh sales higher th	-		LIOKES
8				(696,952)	Drop in commercia	I revenue since	March	
9	Other Operating Revenue	(199.220)	(75, 175)	(112.0(4))	T 1/ 11	. 1		
·	Penalties and Fees	(188,239)		(113,064)	Less penalties colle			
10 11	Other	(64,692)	(73,596)	8,904	More pole attachme	ent revenue		
12	TOTAL OPERATING REVENUES	31,820,878	31,925,435	104,557	Overall I:Wh cales	high on them b	undget offert he	, we do at
12	IOTAL OPERATING REVENUES	51,020,070	51,925,455	104,557	Overall kWh sales closures & return			reduct
13								
13								
		20 105 015	20 110 025			. ,.		
15	II OPERATING EXPENSES	28,195,915	28,118,825	(77,090)	<b>Overall Decrease</b>	n operating e	xpenses	
16								
17	Cost of Power - Line 10	9,532,908	9,512,760	(20,148)	Decrease in expen			
18						Budget	Actual	Va
19					kWh Purchases	212,000	225.413	1
20							(kWh in thousands)	)
21	Transmission - Line 11 Detail Breakout:	377,727	388,576	10,849	Increase in expense	e		
22								
23	<b>Distribution - Operations - Line 12 Detail Breakout:</b>	3,913,175	3,570,350	(342,825)	Decrease in expen	se - offset Dist	ribution Mainten	ance
24								
25	Distribution - Maintenance - Line 13 Detail Breakout:	2,324,623	2,825,081	500,458	Increase in expens	e - offset Distr	ibution Operatio	ns
26								
27	<b>Consumer accounts - Line 14 Detail Breakout:</b>	1,153,739	1,093,791	(59,948)	Decrease in expen	se - vacant pos	ition filled 08/31	, exclud
					accounts in arrears			
28								
29	Total General and Administrative (G&A):	4,162,187	4,198,308	36,121	Increase in expens	e.		
30		.,,	.,,		merense m empens	•		
31	Administration G&A - Line 17 Detail Breakout:	3,593,738	3,739,823	146,085	Increase in expens	e -Board COV	ID-19 relief fun	ding offs
32	Administration GeA - Line 17 Detan Dreakout.	5,575,750	5,757,625	140,005	mercase in expens		ID-17 Tener Tunk	ung ons
33	Energy Services G&A - Line 18	505,230	360 201	(136 020)	Decrease in expen	50		
34	Ellergy Services G&A - Line 18	505,250	369,201	(136,029)	Decrease in expen	se		
		(2.010	00.204	26.065	т .	2020 : 4		
35	Subsidiary Charges G&A - Line 19	63,219	89,284	26,065	Increase in expens	e - 2020 inter-	co increase	
36								
37	Total General and Administrative (G&A)	4,162,187	4,198,308	36,121	Overall increase in	1 expense		
38								
39	Deprec. & Amort Line 22	5,216,895	5,015,406	(201,489)	Decrease in expen		lue to less capita	lizations
					drop in amortization	n		
40								

40

2020 Year End Unaudited Finacial Report Page 12 of 34 Variance 52 13,157

RES consumption

#### luction in CML revenue due to business

budgeted returned via the ECA Variance 13,413

xcludes a write off adjustment for \$120k for AR

g offset by less expenses

tions in 2020 (delay from COVID-19) along with a

## STATEMENT OF OPERATIONS BUDGET TO ACTUAL DETAILED BREAKOUT OF NOTABLE DRIVERS

			А.	В.	С.	D.
			Budget	Unaudited	Budget	
			Period End	Year End	Variance	
			12/31/2020	12/31/2020	(B - A)	Comments: Budget To Actual (Column C.)
42						
43		TOTAL OPERATING EXPENSES	28,195,915	28,118,825	(77,090)	Overall decrease in expense
44						
45						
46	III					Increase in expense - borrowed full 2020 budgeted amou
						addental \$6.4M Board approved funding to take advantag
		FIXED CHARGES - Interest Expense - Line 30	1,873,848	1,966,936	93,088	in the future.
47						
48	IV	PATRONAGE CAPITAL CREDITS (Income) - Line 34	132,375	122,952	(9,423)	Decrease in income - received from associated cooperati
49						
50		TOTAL NET OPERATING MARGINS	1,883,490	1,962,625	79,135	Increase in margin
51						
52	V	NON-OPERATING MARGINS	231,858	416,309	184,451	Increase in margin
53						
54		Interest and Dividend Income - Line 39 combined with Line 42	160,724	169,021	8,297	Increase in income - interest increase due to investments
55						
56		Other Income - Line 40 combined with Line 43	71,134	247,289	176,155	Increase in income - grant revenue (USDA EA & BEF),
57						
58		TOTAL OPALCO NON-OPERATING MARGINS	231,858	416,309	184,451	Increase in margin
59						
60						
61		TOTAL OPALCO NET MARGIN DETAIL BREAKOUT	2,115,348	2,378,935	263,587	Increase in margin

nount due to uncertainty surrounding COVID-19 + tage of lower interest rates to save member funds

atives

nts and OBF

F), sale of assets (\$22k)

#### BALANCE SHEET

	A. Audited	B. Audited	C. Audited	D. <b>Unaudited</b>	E.
	Year End 12/31/2017	Year End 12/31/2018	Year End 12/31/2019	Year End 12/31/2020	Change (D - C)
1 ASSETS	12/31/2017	12/31/2018	12/31/2019	12/31/2020	(D-C)
2					
<sup>3</sup> UTILITY PLANT, at cost					
4 Electric plant in service	\$ 124,265,509	\$ 136,469,139	\$ 144,301,230	\$ 148,966,540	4,665,310
5 Construction work in progress	10,630,332	6,790,804	5,015,317	6,633,154	1,617,837
6					
7	134,895,841	143,259,943	149,316,547	155,599,694	6,283,147
8 Less accumulated depreciation and amortization	45,632,268	49,148,193	53,456,306	58,016,597	4,560,291
	00 0 (0 570	04 111 750	05 0 60 0 41	05 502 005	1 700 056
Net utility plant	89,263,573	94,111,750	95,860,241	97,583,097	1,722,856
<sup>11</sup> Investments in associated organizations					
<sup>13</sup> Other (CFC, Federated, PNGC, etc.)	1,654,603	1,737,909	1,814,993	1,866,511	51,518
<sup>14</sup> Non-utility investment subsidiary (Note 1)	(4,944,798)	(7,444,503)	(9,279,459)	(10,664,353)	(1,384,894)
15 Total investments in associated organizations	(3,290,195)	(5,706,594)	(7,464,466)	(8,797,842)	(1,333,376)
16					
17 Other property and investments	(3,290,195)	(5,706,594)	(7,464,466)	(8,797,842)	(1,333,376)
19 CURRENT ASSETS		<b>A A A A A A</b>		==	
<sup>20</sup> Cash and cash equivalents	3,269,223	2,041,535	3,928,582	6,475,386	2,546,804
<sup>21</sup> Cash and cash equivalents - board designated	750,000	530,765	538,699	6,376,648	5,837,949
Accounts receivable, less doubtful accts allowance (Note 4)	3,136,480	4,501,319	3,910,241	4,286,644	376,403
<sup>23</sup> Interest receivable	13,218	6,316	24,279	6,240	(18,039)
<sup>24</sup> Materials and supplies	3,221,936	3,045,487	3,006,903	3,460,300	453,397
<ul> <li>Prepaid expenses</li> <li>26</li> </ul>	343,441	384,379	452,011	491,537	39,526
<sup>20</sup> Total current assets	10,734,298	10,509,801	11,860,715	21,096,755	9,236,040
	10,754,290	10,509,801	11,000,715	21,070,733	9,230,040
<sup>29</sup> DEFERRED CHARGES (Note 2)	-	_	647,075	1,110,562	463,487
30					
29 Total assets	\$ 96,707,676	\$ 98,914,957	\$ 100,903,565	<u>\$ 110,992,572</u>	\$ 10,089,007

#### BALANCE SHEET

	A. Audited Year End 12/31/2017	B. Audited Year End 12/31/2018	C. Audited Year End 12/31/2019	D. Unaudited Year End 12/31/2020	E. Change (D - C)
30 31 EQUITIES, MARGINS, AND LIABILITIES					
32					
33 EQUITIES AND MARGINS					
<sup>34</sup> Memberships	\$ 55,960	\$ 56,580	\$ 56,355	\$ 57,595	1,240
<sup>35</sup> Patronage capital - OPALCO	40,181,088	41,668,217	42,747,665	43,510,710	763,045
36 Donated and other equities					
37 OPALCO donated & other margins	5,984,621	6,479,464	7,011,501	7,570,208	558,707
38 Subsidiary margins	(7,069,953)	(9,571,004)	(11,412,680)	(12,797,590)	(1,384,910)
39					
40 Total equities and margins	39,151,716	38,633,257	38,402,841	38,340,923	(61,918)
41					
<sup>42</sup> LONG-TERM DEBT, less current maturities	41 000 2/7	17 25( 000	40.050.1(1	50 001 035	0 100 (((
43 RUS mortgage notes	41,809,367	47,256,888	49,959,161	58,091,827	8,132,666
44 RUS economic development	3,333	- 9 200 502	- 8 020 700	-	-
45 CFC mortgage notes	8,561,284	8,300,502	8,029,709	7,747,858	(281,851)
40 47 Total long-term debt	50,373,984	55,557,390	57,988,870	65,839,685	7,850,815
	30,373,984	55,557,590	57,988,870	03,039,003	7,050,015
<sup>49</sup> OTHER NONCURRENT LIABILITIES (Note 3)	24,443		251,562	2,426,882	2,175,320
50	27,773	-	251,502	2,420,002	2,175,520
51 Total long-term liabilities	50,398,427	55,557,390	58,240,432	68,266,567	10,026,135
52					
53 CURRENT LIABILITIES					
54 Accounts payable	2,997,993	1,979,818	1,622,227	1,498,762	(123,465)
55 Customer deposits	87,219	83,857	85,259	72,900	(12,359)
56 Accrued liabilities	2,032,946	691,055	583,736	840,585	256,849
57 Current maturities of long-term debt	1,734,041	1,628,954	1,640,280	1,591,171	(49,109)
58 Current maturities capital leases	29,332	24,443	18,057	18,057	-
59					
60 Total current liabilities	6,881,531	4,408,127	3,949,559	4,021,475	71,916
	27( 002	216 102	210 722		50.054
62 DEFERRED CREDITS	276,002	316,183	310,733	363,607	52,874
<sup>63</sup> 64 Total equities and liabilities	\$ 96,707,676	\$ 98,914,957	\$ 100,903,565	\$ 110,992,572	\$ 10,089,007
65	φ 90,707,070	$\psi$ $(0,217,257)$	ψ 100,203,303	φ 110, <i>774</i> , <i>314</i>	φ 10,007,007
66 Note:					

1 Investment in subsidiary consists of OPALCO's invested dollars in Island Network LLC (+\$2,133,237) less IN LLC's cumulative net deficit of (\$12,797,590) seen in 'equities & margins'.

68 2 Member Switch-It-Up On Bill Financing (OBF) Long Term Receivables

69 3 Amount includes PPP \$1.790M + \$635k in RESP

A Amount does not include an accounts receivable write off adjustment for the 60 day and greater accounts in arrears for approximately \$120k

#### STATEMENT OF CASH FLOW GAAP

		А.		В.		C.
		Audited		Audited		Unaudited
		Year End		Year End		Year End
		12/31/2018		12/31/2019	]	12/31/2020
	ASH FLOWS FROM OPERATING ACTIVITIES		~ ~			
2	Net margins	\$ 3,007,36	9 \$	2,730,925	\$	2,378,935
	Adjustments to reconcile net margin to cash					
	from operating activities					
	Depreciation and amortization	4,528,22	4	4,923,805		5,015,406
	Changes in assets and liabilities					
	Accounts receivable (Note 2)	(1,364,83	/	(55,997)		(376,403
	Interest receivable	6,90		(17,963)		18,039
	Prepaid expenses	(40,93		(67,635)		(39,526
)	Accounts payable	(1,018,17		(357,591)		(123,465
1	Customer deposits	(3,36		1,402		(12,359
2	Accrued liabilities	(1,341,89		(107,317)		256,849
3	Deferred credits	40,18	0	(5,449)		52,874
4	Deferred Charges		-	-		(463,487
4	Net cash from operating activities	3,813,47	3	7,044,180		6,706,863
5 6 C/	ASH FLOWS FROM INVESTING ACTIVITIES					
7	Additions to utility plant, net	(11,357,75	1)	(7,659,387)		(8,112,759
8	Change in materials and supplies	176,44		38,584		(453,397
)	(Increase) decrease in investment in Subsidiary	2,499,70		1,834,956		1,384,894
0	(Increase) decrease in other OPALCO property and investments, net	(83,30		(77,084)		(51,518
1	(increase) decrease in other of file of property and investments, net	(05,50	<u> </u>	(77,001)		(51,510
2	Net cash from investing activities	(8,764,90	3)	(5,862,931)		(7,232,780
3 C.	ASH FLOWS FROM FINANCING ACTIVITIES					
4	Payments on long-term debt, net	548,98	5	(1,544,018)		(1,812,990
5	Proceeds from debt (Note 1)	4,500,00	0	4,232,000		11,790,016
6	Memberships	62		(225)		1,240
7	Retirements of patronage capital, net	(1,025,39	6)	(1,119,442)		(1,057,183
8	Change in subsidiary equities	(2,501,05		(1,841,675)		(1,384,910
9	Contributions in aid of construction	1,981,35		987,092		1,374,497
0	Net cash from financing activities	3,504,50	7	713,732		8,910,670
81 N	ET CHANGE IN CASH	(1,446,92	3)	1,894,981		8,384,753
2 C	ASH AND CASH EQUIVALENTS, beginning of year/period	4,019,22	3	2,572,300		4,467,281
3 C.	ASH AND CASH EQUIVALENTS, end of year/period	2,572,30	0	4,467,281		12,852,034
st	JPPLEMENTAL DISCLOSURES					
5	Cash paid for interest	\$ 3,083,07	2\$	1,948,626	\$	2,021,376
6 C	UTSTANDING DEBT BALANCE	(57,210,78	7)	(59,898,769)		(69,875,795
	otes:					

2 Amount does not include an accounts receivable write off adjustment for the 60 day and greater accounts in arrears for approximately \$120k 39

#### STATEMENT OF CASH FLOW

#### NON GAAP

Ν	ote: All numbers in thousands	Ye	A. Ludited ear-End 31/2018	Ye	<sup>B.</sup> Audited ear-End /31/2019	Ē	c. oproved Budget 31/2020	Per	D. Actual iod-End 31/2020	V	E. Budget Tariance D - C )	
1	% Rate Increase		5%		6%		3%		3%			
2 C	PERATING ACTIVITIES:											
3	Margins	\$	3,000	\$	2,700	\$	2,100	\$	2,400	\$	300	
4	Plus depreciation/amortization		4,500		4,900		5,200		5,000		(200)	
5	Cash flow operations		7,500		7,600		7,300		7,400		100	
6												
7 P	LANT INVESTMENT (NET)											
8	Plant investment (including material inventory)		(10,300)		(4,400)		(5,800)		(7,100)		(1,300)	Unbudgeted: approved 2019 and reprioritized
9	Cash flow from operations and plant investment		(2,800)		3,200		1,500		300		(1,200)	
10			(1, 100)		(1, 100)		(1.050)		(1 150)		(100)	
	ASH FLOWS FROM PATRONAGE CAPITAL		(1,100)		(1,100)		(1,050)		(1,150)		(100)	
12	Cash flow before borrowings		(3,900)		2,100		450		(850)		(1,300)	
13			5 000		2 700		2 5 4 0		10.000		7 460	
IT N	IET BORROWINGS		5,000		2,700		2,540		10,000		7,460	Additional Board appr \$1.79M SBA PPP loar
15	Cash increase (decrease) after net borrowings	\$	1,100	\$	4,800	\$	2,990	\$	9,150	\$	6,160	·
16												
17												
18 C	DUTSTANDING DEBT BALANCE		57,200		59,900		62,400		69,900		7,500	

Comments

F.

ved land acquisition, HVAC failures, battery carryover from zed URD projects

pproved \$6.4M to take advantage of lower interest rates + oan

#### CAPITAL PROJECTS SUMMARY

			RUS CWP DESCRIPTION	A. Audited Year End 12/31/2018	B. Actual Period End 12/31/2019	c. Budget Period End 12/31/2020	D. Actual Period End 12/31/2020	E. Budget Variance (D- C)	Comments
1	DISTRIBU								
2		New Services		\$ 397,842	\$ 389,793	\$ 397,000	\$ 429,487		Offset to Line 38 - New S
3		New Tie Lines		3,147	(6,874)	115,000	337,637	222,637	Missing Mountain Road
4	300	Conversions and	÷	754,232	751,525	1,165,000	513,186	(651,814)	Reprioritized projects to
5			s, switching station, metering point, etc.	-	-	-	-	-	
6			ching Station, Metering Point Changes	1,502,357	1,312,375	1,005,000	1,148,926	143,926	Decatur Battery project c
7	600		Distribution Equipment			-			
8		601	Transformers & Meters	801,046	619,180	646,000	674,405	28,405	Offset to Line 39 - Transf
9		602	Sets of Service Wires to increase Capacity	-	-	-	-	-	
10	)	603	Sectionalizing Equipment	1,063	1,258	140,000	177,127	37,127	Relay replacements due t
1	L	604	Regulators	114,440	(1,499)	100,000	49,127	(50,873)	Delayed project to Q2 20
12	2	606	Ordinary Replacements	146,639	226,830	350,000	375,670	25,670	Greater pole inspection fa
13	3	607	Overhead to Underground Conversion			70,000		(70,000)	Reprioritized projects
14	1	608	Underground Dist. Cable Replacement	1,679,837	2,350,837	1,600,000	2,025,373	425,373	Reprioritized projects
1:	5 700	Other Distributi				-			
10	5	701	Engineering Fees	-	-	-	-	-	
17	7	704	LMS & SCADA	139,991	138,265	70,000	96,700	26,700	
18	3	705	AMR	232,872	44,876	55,000	34,430	(20,570)	Delay in integration, anti-
19		706	Communications	534,627	157,426	110,000	123,699	13,699	, , ,
20				001,027	107,120	-	120,000	,	
2	000	New Tie Line		_	-	_	_	-	
22	0.00		s, switching station, metering point, etc.	526,038	-	110,000	75,055	(34,945)	Shift in projects due
23	1000	Line and Station		2,672,572	196,951	100,000	23,510	(76,490)	
	1100	Other Transmiss	-	2,072,572	170,751	100,000	25,510	(70,490)	Shift in projects due
24	OF THE A		1011	-	-	-	-	-	
2:	1000					-			
20		Generation		-	-	-	-	-	
27		П. 1		77 240	574.5(0)	-		211.059	M-14-1, IIVAC C 'I
28		Headquarters Fa	cilities	77,349	574,560	355,000	666,958	311,958	Multiple HVAC failures
29		Acquisitions		219,235	-	60,000	519,133	459,133	Unbudgeted/Board Appro
30		All Other (Trans		(10.005	<b>7</b> 06 410	-			
3		1501	Transportation/Equipment/Tools/Radios	612,005	596,410	539,000	717,348	178,348	Timing issue at year end
32	2	1502	Office Equipment/Furniture/Etc.	9,746	20,662	80,000	72,945	(7,055)	
33	3	1503	Computer/Servers/Software	264,369	310,903	222,000	227,575	5,575	
34		1504	Electrical Infrastructure to Support Community Solar	984,612	40,263	1,500,000	908		Delayed due to siting issu
35	5 1600	Minor Projects		605,704	268,214	155,000	134,979	(20,021)	Shift in projects due to C
30			RUS CWP SUBTOTAL	12,279,724	7,991,954	8,944,000	8,424,179	(519,821)	
31	CONTRI		OF CONSTRUCTION (CIAC)						
38	3	New Services		(448,823)	(439,694)	(408,000)	(495,055)	(87,055)	
39	)	Meters and Tran	sformers	(273,110)	(280,290)	(285,000)	(271,615)	13,385	Offset to Line 8 - Transfo
40	)	Joint Projects		(94,806)	(266,480)	(244,000)	(87,826)	156,174	Less joint project due to (
4	l	WA DOC Grant	Funding	(180,000)	-	(670,000)	(520,000)	150,000	Submitted for \$280k in S
42	2		ar Member Contributions	(984,612)	(627)	(1,500,000)	-	1,500,000	Delayed due to siting issu
43	3	-	CIAC SUBTOTAL	(1,981,350)	(987,092)	(3,107,000)	(1,374,497)	1,732,504	- 0
44									
4:			<b>RUS CWP NET TOTAL</b>	10,298,373	7,004,861	5,837,000	7,049,683	1,212,683	

w Services ad (SJC PW) and Vista Road to URD Replacements and Tie Projects

t carryover from 2019. Failure of 3 LTC controllers.

insformers & Meters

ue to failures 2021, Reprioritized to sectionalizing n failures than anticipated

nticipated in Q4 or 2021 Q1

es across multiple buildings (unrelated to remodel) proved

nd 2019.

ssues COVID-19

Services Isformers & Meters to COVID-19 (Offset to Lines 3, 4, 14 and 35) in Sept. (Decatur Battery Project) Issues

F.

#### SALES AND USAGE REPORT

		А.	В.	C.	D.	E.	F.	G.	Н.	I.	J.	К.	L.	М.	N.
		Year to Date Total	January	February	March	April	May	June	July	August	September	October	November	December	Total
1	HEATING DEGREE DAYS (HDD)														
2	Budget HDD	1,367	273	224	186	106	38	14	4	2	11	50	147	312	1,367
3	Actual HDD	1,315	227	254	244	107	24	7	3	3	1	71	165	209	1,315
4 5	Variance	(52)	(46)	30	58	1	(14)	(7)	(1)	1	(10)	21	18	(103)	(52)
6	ENERGY USAGE (kWh)														
7	Residential														
8	Budget	145,947,558	16,040,280	15,609,417	14,560,666	12,390,987	10,189,579	9,495,228	9,511,172	9,949,438	10,234,224	10,946,272	12,404,517	14,615,778	145,947,558
9	Actual	157,416,556	18,948,661	17,705,839	16,636,049	13,837,589	8,277,463	7,976,792	8,716,984	8,659,730	8,257,314	11,006,618	17,802,459	19,591,058	157,416,556
10 11	Variance (Budget to Actual)	11,468,998	2,908,381	2,096,422	2,075,383	1,446,602	(1,912,116)	(1,518,436)	(794,188)	(1,289,708)	(1,976,910)	60,346	5,397,942	4,975,280	11,468,998
12	Commercial														
13	Budget	52,982,442	5,841,720	5,676,583	5,332,334	4,518,013	3,735,421	3,434,772	3,418,828	3,577,562	3,690,776	3,973,728	4,504,483	5,278,220	52,982,442
14	Actual	54,670,827	6,164,848	5,974,411	5,752,129	3,934,977	3,007,548	3,164,937	3,847,009	3,895,435	3,716,449	4,078,511	5,387,424	5,747,149	54,670,827
15 16	Variance (Budget to Actual)	1,688,385	323,128	297,828	419,795	(583,036)	(727,873)	(269,835)	428,181	317,873	25,673	104,783	882,941	468,929	1,688,385
17	Combined Energy Usage (kWh)														
18	Budget	198,930,000	21,882,000	21,286,000	19,893,000	16,909,000	13,925,000	12,930,000	12,930,000	13,527,000	13,925,000	14,920,000	16,909,000	19,893,998	198,930,000
19	Actual	212,087,383	25,113,509	23,680,250	22,388,178	17,772,566	11,285,011	11,141,729	12,563,993	12,555,165	11,973,763	15,085,129	23,189,883	25,338,207	212,087,383
20 21	Variance (Budget to Actual)	13,157,383	3,231,509	2,394,250	2,495,178	863,566	(2,639,989)	(1,788,271)	(366,007)	(971,835)	(1,951,237)	165,129	6,280,883	5,444,209	13,157,383
22 23	SALES REVENUE (kWh based) Residential														
23	Budget	23,141,595	2,558,069	2,479,822	2,331,483	1,945,157	1,607,617	1,492,721	1,498,175	1,564,628	1,613,126	1,742,841	1,980,442	2,327,514	23,141,595
25	Actual	24,046,199	2,544,980	2,598,317	2,280,081	2,031,761	1,554,027	1,570,417	1,650,317	1,455,948	1,492,345	1,862,872	2,717,190	2,287,945	24,046,199
26	Variance (Budget to Actual)	904,604	(13,089)	118,495	(51,402)	86,604	(53,590)	77,696	152,142	(108,680)	(120,781)	120,031	736,748	(39,569)	904,604
27 28	Commercial		,								,			,	
28 29	Budget	8,401,086	931,625	901,822	853,824	709,245	589,340	539,972	538,525	562,600	581,743	632,688	719,163	840,539	8,401,086
30	Actual	7,704,245	786,613	833,920	736,053	564,567	476,743	521,552	600,000	568,902	544,347	618,678	797,987	654,884	7,704,245
31	Variance (Budget to Actual)	(696,841)	(145,012)	(67,902)	(117,771)	(144,678)	(112,597)	(18,420)	61,475	6,302	(37,396)	(14,010)	78,824	(185,655)	(696,841)
32	variance (Budget to Actual)	(0)0,041)	(143,012)	(07,502)	(117,771)	(111,070)	(112,397)	(10,420)	01,475	0,002	(07,090)	(14,010)	/0,024	(103,033)	(0)0,041)
33	Combined kWh Sales Revenue														
34	Budget	31,542,681	3,489,694	3,381,644	3,185,307	2,654,402	2,196,957	2,032,693	2,036,700	2,127,228	2,194,869	2,375,529	2,699,605	3,168,053	31,542,681
35	Actual	31,750,444	3,331,593	3,432,236	3,016,134	2,596,327	2,030,770	2,091,969	2,250,317	2,024,851	2,036,692	2,481,549	3,515,177	2,942,829	31,750,444
36	Variance (Budget to Actual)	207,763	(158,101)	50,592	(169,173)	(58,075)	(166,187)	59,276	213,617	(102,377)	(158,177)	106,020	815,572	(225,224)	207,763
37	NOTE: Excluded Other Revenue and Revenues that are not							,	,			,	,		,
38															
39	POWER COST														
40	Budget	9,532,908	1,044,213	1,016,110	950,536	810,022	669,507	622,669	622,669	650,771	669,507	716,345	810,022	950,537	9,532,908
41	Actual	9,507,743	1,173,716	966,987	959,737	797,770	631,140	602,609	610,268	579,228	616,834	828,393	750,047	991,014	9,507,743
42	Variance (Budget to Actual) NOTE: Excludes Green Power	(25,165)	129,503	(49,123)	9,201	(12,252)	(38,367)	(20,060)	(12,401)	(71,543)	(52,673)	112,048	(59,975)	40,477	(25,165)

According to the Paperwork Reduction Act of 1995, an agency may not conduct or spon control number. The valid OMB control number for this information collection is 0572-( response, including the time for reviewing instructions, searching existing data sources,	0032. The time required to com	plete this information collect	ion is estimated to average	15 hours per				
UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE	BORROWER DESI							
FINANCIAL AND OPERATING REPORT	PERIOD ENDED <sub>D</sub>	PERIOD ENDED December 2020						
ELECTRIC DISTRIBUTION	BORROWER NAM	BORROWER NAME Orcas Power & Light Cooperative						
NSTRUCTIONS - See help in the online application.								
his information is analyzed and used to determine the submitter's financial situation and feasibility for loans and guarantees. You are required by contract and applicable gulations to provide the information. The information provided is subject to the Freedom of Information Act (5 U.S.C. 552)								
CERTIFICATION								
We recognize that statements contained herein concern a mate false, fictitious or fraudulent statement may render the ma								
We hereby certify that the entries in this rep of the system and reflect the status o								
ALL INSURANCE REQUIRED BY PART 1788 OF 7 CF PERIOD AND RENEWALS HAVE BEEN OBTA BY THIS REPORT PURSUANT 7 (che	INED FOR ALL POLIC	IES DURING THE PER		NG				
All of the obligations under the RUS loan documents have been fulfilled in all material respects.	und	re has been a default in th ler the RUS loan documen cifically described in Part	nts. Said default(s) is/ar					
	DATE							
PART A. ST	ATEMENT OF OPERAT	ΓIONS						
	4	YEAR-TO-DATE						
ITEM	LAST YEAR (a)	THIS YEAR (b)	BUDGET (c)	THIS MONTH (d)				
1. Operating Revenue and Patronage Capital	30,938,545	31,925,435	31,820,878	2,954,579				
2. Power Production Expense	0	- ,,	- , ,					
3. Cost of Purchased Power	9,262,362	9,512,760	9,532,909	991,173				
4. Transmission Expense	458,165	388,576	377,727	64,873				
5. Regional Market Expense	0	500,570	511,121	017075				
6. Distribution Expense - Operation	3,604,825	3,570,350	3,913,175	207 041				
7. Distribution Expense - Maintenance			2,324,623	287,041				
	2,170,783 1,097,439	2,825,081		263,809				
8. Customer Accounts Expense		1,093,791	1,153,739	85,811				
9. Customer Service and Informational Expense	538,987	501,803	668,784	(8,387)				
10. Sales Expense	54,995	47,145	59,452	3,907				
11. Administrative and General Expense	3,245,423	3,639,360	3,426,450	300,537				
12. Total Operation & Maintenance Expense (2 thru 11)	20,432,979	21,578,866	21,456,859	1,988,764				
13. Depreciation and Amortization Expense	4,923,805	5,015,406	5,216,895	420,381				
14. Tax Expense - Property & Gross Receipts	347,042	370,727	381,746	31,073				
15. Tax Expense - Other	1,097,801	1,143,825	1,132,915	110,691				
16. Interest on Long-Term Debt	1,948,626	2,021,376	1,993,848	173,706				
17. Interest Charged to Construction - Credit	(128,044)	(54,439)	(120,000)	(8,793)				
18. Interest Expense - Other	0							
19. Other Deductions	7,500	10,000	7,500	0				
20. Total Cost of Electric Service (12 thru 19)	28,629,709	30,085,761	30,069,763	2,715,822				
21. Patronage Capital & Operating Margins (1 minus 20)	2,308,836	1,839,674	1,751,115	238,757				
22. Non Operating Margins - Interest	202,598	169,020	160,724	12,507				
23. Allowance for Funds Used During Construction								
<ol> <li>Allowance for Funds Used During Construction</li> <li>Income (Loss) from Equity Investments</li> </ol>								
<ol> <li>Allowance for Funds Used During Construction</li> <li>Income (Loss) from Equity Investments</li> <li>Non Operating Margins - Other</li> </ol>	94,235	247,289	71,134	7,642				
<ol> <li>Allowance for Funds Used During Construction</li> <li>Income (Loss) from Equity Investments</li> <li>Non Operating Margins - Other</li> <li>Generation and Transmission Capital Credits</li> </ol>			71,134					
<ul> <li>23. Allowance for Funds Used During Construction</li> <li>24. Income (Loss) from Equity Investments</li> <li>25. Non Operating Margins - Other</li> <li>26. Generation and Transmission Capital Credits</li> <li>27. Other Capital Credits and Patronage Dividends</li> </ul>	94,235	247,289	71,134	7,642				
<ol> <li>Allowance for Funds Used During Construction</li> <li>Income (Loss) from Equity Investments</li> <li>Non Operating Margins - Other</li> <li>Generation and Transmission Capital Credits</li> </ol>								

	S DEPARTMENT OF AGR	ICULTURE	BORROWER DESIGNATION				
RUI	RAL UTILITIES SERVICE		WA0009				
	L AND OPERATING R						
ELE	CTRIC DISTRIBUTIO	N	PERIOD ENDED				
INSTRUCTIONS - See help in the	ne online application.		December 2020	)			
	PART	B. DATA ON TRANSMISS	ION AND DISTRIBUTION PLANT				
		TO-DATE		YEAR-TO			
ITEM	LAST YEAR (a)	THIS YEAR (b)	ITEM	LAST YEAR (a)	THIS YEAR (b)		
1. New Services Connected	182	196	5. Miles Transmission	42.65	46.39		
2. Services Retired	89	25	<ol> <li>Miles Distribution – Overhead</li> </ol>	150.01	148.55		
3. Total Services in Place	15,235	15,406	<ol> <li>Miles Distribution - Underground</li> </ol>	1,057.59	1,066.74		
4. Idle Services			8. Total Miles Energized				
(Exclude Seasonals)	758	757	(5 + 6 + 7)	1,250.25	1,261.68		
		PART C. BAL	ANCE SHEET				
ASSE	<b>IS AND OTHER DEBI</b>			AND OTHER CREDITS			
1. Total Utility Plant in Servi	ce	148,966,539			57,595		
2. Construction Work in Prog		6,747,770	31. Patronage Capital		41,131,776		
<b>3.</b> Total Utility Plant (1 +	,	155,714,309	32. Operating Margins - Prior Years		0		
4. Accum. Provision for Dept	reciation and Amort.	58,131,212	33. Operating Margins - Current Ye	2,131,646			
5. Net Utility Plant (3 - 4)		97,583,097	34. Non-Operating Margins	247,289			
6. Non-Utility Property (Net)		0	35. Other Margins and Equities		(5,227,382)		
7. Investments in Subsidiary	A	(10,664,353)	36. Total Margins & Equities (3	0 thru 35)	38,340,924		
<ol> <li>Invest. in Assoc. Org Pa</li> <li>Invest. in Assoc. Org Ot</li> </ol>	0 1	1,317,797 10,300	<ol> <li>Long-Term Debt - RUS (Net)</li> <li>Long-Term Debt - FFB - RUS (</li> </ol>	Sugarantaad	58,091,852		
<ol> <li>Invest. in Assoc. Org Ot.</li> <li>Invest. in Assoc. Org Ot.</li> </ol>		536,474	<ol> <li>Long-Term Debt - PFB - RUS</li> <li>Long-Term Debt - Other - RUS</li> </ol>	635,541			
11. Investments in Economic I	0	0350,474	40. Long-Term Debt Other (Net)	9,537,874			
12. Other Investments	Development i Tojects	1,940	41. Long-Term Debt - RUS - Econ.	0			
13. Special Funds		6,519,792	42. Payments – Unapplied	0			
14. Total Other Property & (6 thru 13)	k Investments	(2,278,050)	43. Total Long-Term Debt (37 thru 41 - 42)		68,265,267		
15. Cash - General Funds		3,951,772	44. Obligations Under Capital Lease	es - Noncurrent	1,505		
16. Cash - Construction Funds	- Trustee	37,917	45. Accumulated Operating Provision and Asset Retirement Obligation		0		
17. Special Deposits		0	46. Total Other Noncurrent Lia	abilities (44 + 45)	1,505		
18. Temporary Investments		2,377,976	111 Itotes I ajable		0		
19. Notes Receivable (Net)		101,562	48. Accounts Payable		1,498,762		
20. Accounts Receivable - Sal		2,784,984	49. Consumers Deposits		72,900		
21. Accounts Receivable - Oth		45,818	_	2.1.	1 600 064		
<ol> <li>Renewable Energy Credits</li> <li>Materials and Supplies - E</li> </ol>		0 3,460,300	Current Maturities Long Term I		1,590,964		
**			- Economic Development		0		
24. Prepayments         491,537			52. Current Maturities Capital Leas		18,057		
25. Other Current and Accrued Assets 1, 325, 096			53. Other Current and Accrued Liab		840,584		
26. Total Current and Accrued Assets 14,576,962			54. Total Current & Accrued Li	labilities	4,021,267		
23.(15 thru 25)27.Regulatory Assets		0	(47 thru 53)       55.     Regulatory Liabilities		0		
27. Regulatory Assets 28. Other Deferred Debits		1,110,562	· · ·		363,608		
29. Total Assets and Other (5+14+26 thru 28)	Debits	110,992,571	Total Liabilities and Other (	Credits	110,992,571		

**Revision Date 2014** 

BORROWER DESIGNATION WA0009
PERIOD ENDED December 2020
VANCIAL STATEMENTS







UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION	BORROWER DESIGNATION WA0009
INSTRUCTIONS - See help in the online application.	PERIOD ENDED December 2020
PART D. CERTIFICATIO	N LOAN DEFAULT NOTES



2020 Year End Unaudited Finacial Report tribution Page 23 of 34 

U	NITED	STATES DEPARTMEI RURAL UTILITIES		JRE	BORROV	VER DESIG	NATION	WA0009		
FI		CIAL AND OPER ELECTRIC DIST		ORT	PERIOD		ecember	2020		
INSTRUCTIONS - See 1	nelp in	the online application								
PLA	NT IT	EM	BAI BEGINNIN	ANCE NG OF YEAR	ADDITIONS	RETIREN		ADJUSTMENTS TRANSFER		BALANCE END OF YEAR
1. Distribution Plant				(a) 82,090,252	(b) 3,502,805	(c) 5	03,061	<i>(d)</i>		(e) 85,089,996
2. General Plant				23,013,732	1,291,693		84,214			24,021,211
3. Headquarters Plant				3,352,270	589,959		01/211	71,	632	4,013,861
4. Intangibles				1,539,562	,				•	1,539,562
5. Transmission Plant				34,304,852	26,724		30,226			34,301,350
<ol> <li>Regional Transmissi Operation Plant</li> </ol>	on and	Market								
7. All Other Utility Pla	nt			559						559
8. Total Utility Plan	t in Se	rvice (1 thru 7)		144,301,227	5,411,181	8	17,501	71,	632	148,966,539
9. Construction Work i	n Prog	ress		4,949,226	1,798,544					6,747,770
10. Total Utility Plan	t (8 + 9	/)		149,250,453	7,209,725	8.	17,501	71,	632	155,714,309
			Р	ART F. MATER	IALS AND SUPP	LIES				
ITEM	BEGI	BALANCE INNING OF YEAR (a)	PURCHASED	SALVAGED (c)	USED (NET (d)	Г) S	OLD (e)	ADJUSTMEN (f)	T	BALANCE END OF YEAR (g)
1. Electric		3,006,903	1,242,778			942		9,5	573	3,460,300
2. Other		0								0
		1			CE INTERRUPTI					
					ER CONSUMER					
ITEM		POWER SUPPL	IER MAJ	OR EVENT (b)	PLANN (c)	ED	Al	LL OTHER (d)		TOTAL (e)
1. Present Year		24.	500	0.000		52.100		145.700		222.300
2. Five-Year Average		163.	900	212.800	$\mathbf{V}$	63.700		305.200		745.600
			PART H. EN	APLOYEE-HOU	R AND PAYROL	L STATIST	ICS			
1. Number of Full Time		-			4. Payroll - Exp					3,923,831
2. Employee - Hours W		-			5. Payroll – Cap					865,888
3. Employee - Hours W	Vorked	- Overtime			6. Payroll - Othe					719,745
ITEM				PART I. PATR	ONAGE CAPITA	AL	T	HIS YEAR (a)		CUMULATIVE (b)
1. Capital Credits - Distr	ributior	a. Gene	ral Retirements					1,300,000		14,443,543
		b. Speci	al Retirements					315,889		8,076,643
		c. To	tal Retirements (	(a+b)				1,615,889		22,520,186
2. Capital Credits - Rece	eived	Supp	Received From R liers of Electric Po	ower						
		Lend	Received From Re ers for Credit Exte	ended to the Electr	• • •			122,952		
		с. То	tal Cash Receive					122,952		
		Ι.	PART J. DUE		MERS FOR ELEO					
1. Amount Due Over 60	Days	\$	ENIED ON THE	77,291	2. Amount Writ				\$	14,151
1 Inticipation D.F.		.0/	ENERGY EFFI	UIENCY AND C	ONSERVATION					
<ol> <li>Anticipated Loan Delin</li> <li>Actual Loan Delinquer</li> </ol>		70			<ol> <li>Anticipated L</li> <li>Actual Loan I</li> </ol>		70			
<ol> <li>Actual Loan Delinquent</li> <li>Total Loan Delinquent</li> </ol>		ars YTD 🔍			6. Total Loan D		s YTD		\$	
5. Total Loan Dennquend	y Done	φ			5. Total Loall D	Staun Donals	, 1 1 D		Ψ	

**Revision Date 2014** 

	FINA	RURAL UTILI	MENT OF AGRICU TIES SERVICE PERATING REPO ISTRIBUTION		BORROWE	ER DESIGNATIO	DN WA0009			
INSTRUCTIONS - See help in the online application						PERIOD ENDED December 2020				
			PA	RT K. kWh PUR	CHASED AND I	TOTAL COST				
No	ITEM	SUPPLIER CODE	RENEWABLE ENERGY PROGRAM NAME	RENEWABLE FUEL TYPE	kWh PURCHASED	TOTAL COST	AVERAGE COST (Cents/kWh)	INCLUDED IN TOTAL COST - FUEL COST ADJUSTMENT	INCLUDED IN TOTAL COST - WHEELING AND OTHER CHARGES	
	(a)	(b)	(c)	( <b>d</b> )	(e)	( <b>f</b> )	( <b>g</b> )	( <b>h</b> )	(i)	
1	Pacific Northwest Genertg Coop	14323			225,413,273	9,507,743	4.22			
2	*Miscellaneous	700000	Net Metering	Solar - photvoltaic	93,230	5,017	5.38			
	Total				225,506,503	9,512,760	4.22			



R FINANCL	TES DEPARTMENT OF AGRICULTURE URAL UTILITIES SERVICE AL AND OPERATING REPORT ECTRIC DISTRIBUTION	BORROWER DESIGNATION WA0009	
INSTRUCTIONS - See help i	n the online application	PERIOD ENDED December 2020	
	PART K. kWh PURCH	ASED AND TOTAL COST	
No		Comments	
1			
2			





	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION	BORROWER DESIGNATION WA0009			
INSTR	UCTIONS - See help in the online application.	PERIOD ENDED December 2020			
	PAR	T L. LONG	-TERM LEASES		
No	NAME OF LESSOR (a)		TYPE OF PROPERTY (b)	RENTAL THIS YEA (c)	R
1	Dell Financial Services	Computer I	Hardware/Software		18,057
	TOTAL				18,057





	PARTMENT OF AGRICULTURE UTILITIES SERVICE	BORROWER DESIGNATION WA0009	
	ID OPERATING REPORT IC DISTRIBUTION	PERIOD ENDED December 2020	
INSTRUCTIONS - See help in the onlin	e application.		
	PART M. ANNUAL MEETIN	G AND BOARD DATA	
1. Date of Last Annual Meeting	2. Total Number of Members	3. Number of Members Present at Meeting	4. Was Quorum Present?
4/23/2020	11,519	16	N/A
5. Number of Members Voting by Proxy or Mail	6. Total Number of Board Members	7. Total Amount of Fees and Expenses for Board Members	8. Does Manager Have Written Contract?
1,399	7	\$ 288,253	Y

Revision Date 2014







2020 Year End Unaudited Finacial Report Page 28 of 34

	UNITED STATES DEPARTMENT OF AG RURAL UTILITIES SERVIC FINANCIAL AND OPERATING F ELECTRIC DISTRIBUTIO	E REPORT	BORROWER DESIGNATI	ON WA0009	
INSTI	RUCTIONS - See help in the online application.		PERIOD ENDED Decembe	r 2020	
	PART N. 1	LONG-TERM DEBT AND	DEBT SERVICE REQUIR	REMENTS	
No	ITEM	BALANCE END OF YEAR (a)	INTEREST (Billed This Year) (b)	PRINCIPAL (Billed This Year) (c)	TOTAL (Billed This Year) (d)
1	Rural Utilities Service (Excludes RUS - Economic Development Loans)				
2	National Rural Utilities Cooperative Finance Corporation	7,747,858	336,535	270,794	607,329
3	CoBank, ACB				
4	Federal Financing Bank	58,091,852	1,684,840	1,477,920	3,162,760
5	RUS - Economic Development Loans				
6	Payments Unapplied				
7	Principal Payments Received from Ultimate Recipients of IRP Loans				
8	Principal Payments Received from Ultimate Recipients of REDL Loans				
9	Principal Payments Received from Ultimate Recipients of EE Loans				
10	Rural Energy Savings Program	635,541		46,218	46,218
11	Dell Financial Services	1,505		18,057	18,057
12	Paycheck Protection Program	1,790,016			
	TOTAL	68,266,772	2,021,375	1,812,989	3,834,364





UNITED STATES DEPARTM RURAL UTILITII		BORROWER DESIGNATIO	DN WA0009				
FINANCIAL AND OPE ELECTRIC DIS		PERIOD ENDED Decemb	er 2020				
INSTRUCTIONS - See help in the online							
	PART O. POWER REQUIREM	MENTS DATABASE - ANNUA		moment			
CLASSIFICATION	CONSUMER SALES & REVENUE DATA	DECEMBER (a)	AVERAGE NO. CONSUMERS SERVED (b)	TOTAL YEAR TO DATE (c)			
1. Residential Sales (excluding	a. No. Consumers Served	13,486	13,379				
seasonal)	b. kWh Sold			157,416,556			
	c. Revenue			24,062,590			
2. Residential Sales - Seasonal	a. No. Consumers Served						
	b. kWh Sold						
	c. Revenue	-					
3. Irrigation Sales	a. No. Consumers Served						
	b. kWh Sold						
	c. Revenue	_					
4. Comm. and Ind. 1000 KVA or Less	a. No. Consumers Served	1,914	1,908				
	b. kWh Sold			54,606,455			
	c. Revenue	-		7,704,245			
5. Comm. and Ind. Over 1000 KVA	a. No. Consumers Served			, , , -			
	b. kWh Sold						
	c. Revenue	-					
6. Public Street & Highway Lighting	a. No. Consumers Served	6	6				
	b. kWh Sold			64,373			
	c. Revenue			9,829			
7. Other Sales to Public Authorities	a. No. Consumers Served						
	b. kWh Sold						
	c. Revenue						
8. Sales for Resale - RUS Borrowers	a. No. Consumers Served						
	b. kWh Sold						
	c. Revenue						
9. Sales for Resale - Other	a. No. Consumers Served						
	b. k <mark>W</mark> h Sold						
	c. Revenue						
10. Total No. of Consumers (lines 10	/	15,406	15,293				
<ol> <li>Total kWh Sold (<i>lines 1b thru 9l</i>)</li> <li>Total Revenue Received From S</li> </ol>		_		212,087,384			
Electric Energy (lines 1c thru 9c		_		31,776,664			
<ol> <li>Transmission Revenue</li> <li>Other Electric Revenue</li> </ol>		-		148,771			
15. kWh - Own Use				1,344,759			
16. Total kWh Purchased				225,506,503			
17. Total kWh Generated							
18. Cost of Purchases and Generation				9,901,336			
19. Interchange - kWh - Net							
20. Peak - Sum All kW Input (Metered) Non-coincident X Coincident	)			66,307			

**Revision Date 2014** 

UNITED STATES DEPARTMEN RURAL UTILITIES <b>FINANCIAL AND OPER</b>	BORROWER DESIGNATION WA0009					
ELECTRIC DIST	PERIOD ENDED December 2020					
INSTRUCTIONS - See help in the online applicate	December 2020					
	PART P.	ENERGY EFFICIE	NCY PROGRAMS			
ADDED THIS YE			TOTAL TO DA		TE	
CLASSIFICATION	No. of Consumers (a)	Amount Invested (b)	Estimated MMBTU Savings (c)	No. of Consumers (d)	Amount Invested (e)	Estimated MMBTU Savings (f)
1. Residential Sales (excluding seasonal)	420	309,471	338	6,996	3,984,410	16,013
2. Residential Sales - Seasonal						
3. Irrigation Sales						
4. Comm. and Ind. 1000 KVA or Less	21	145,683	291	565	1,737,598	12,128
5. Comm. and Ind. Over 1000 KVA						
6. Public Street and Highway Lighting						
7. Other Sales to Public Authorities						
8. Sales for Resale – RUS Borrowers						
9. Sales for Resale – Other						
10. Total	441	455,154	629	7,561	5,722,008	28,141

Revision Date 2014



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#### UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE

FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION INVESTMENTS, LOAN GUARANTEES AND LOANS BORROWER DESIGNATION WA0009

PERIOD ENDED December 2020

INSTRUCTIONS - Reporting of investments is required by 7 CFR 1717, Subpart N. Investment categories reported on this Part correspond to Balance Sheet items in Part C. Identify all investments in Rural Development with an 'X' in column (e). Both 'Included' and 'Excluded' Investments must be reported. See help in the online application.

No	DESCRIPTION	INCLUDED	ctions for definitions of I EXCLUDED	INCOME OR LOSS	DUDAL
NO	(a)	INCLUDED (\$) (b)	EXCLUDED (\$) (c)	(\$) (d)	RURAL DEVELOPMENT (e)
2	Investments in Associated Organizations				
	Misc. Memberships	9,300	1,000		
	Misc. Patronage Capital	116,618	458,215	7,082	
	Federated Rural Electric Stock Cert.	240,404		29,581	
	CFC Capital term Certificate		536,474	30,972	
	PNGC Capital Term Certificate		502,560	55,317	
	Investment in Subsidiary	(10,664,353)			
	Totals	(10,298,031)	1,498,249	122,952	
4	Other Investments				
	Computershare	1,940			
	Totals	1,940			
5	Special Funds				
	WA Federal Savings		224,032		
	Home Street Bank		111,223		
	CoBank		6,041,394		
	Islanders Bank (Project PAL & MORE)		143,145		
	Totals		6,519,794		
6	Cash - General				
	Key Bank		(107,482)		
	Islanders Bank	3,667,545	250,000		
	Wells Fargo		105,685		
	Petty Cash	600			
	Cash Clearing	35,424			
	Totals	3,703,569	248,203		
8	Temporary Investments				
	CFC Select Notes		1,858,830		
	CoBank		519,147		
	Totals		2,377,977		
9	Accounts and Notes Receivable - NET				
	Notes Receivable - OBF	126,299			
	OBF Loss Reserve	(24,737)			
	Custom Orders	45,753			
	AR Employees	65			
	Totals	147,380			
11	TOTAL INVESTMENTS (1 thru 10)	(6,445,142)	10,644,223	122,952	



UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE

FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION INVESTMENTS, LOAN GUARANTEES AND LOANS BORROWER DESIGNATION WA0009

PERIOD ENDED December 2020

INSTRUCTIONS - Reporting of investments is required by 7 CFR 1717, Subpart N. Investment categories reported on this Part correspond to Balance Sheet items in Part C. Identify all investments in Rural Development with an 'X' in column (e). Both 'Included' and 'Excluded' Investments must be reported. See help in the online application.

PART Q. SECTION II. LOAN GUARANTEES						
No	ORGANIZATION	MATURITY DATE	ORIGINAL AMOUNT (\$)	LOAN BALANCE (\$)	RURAL DEVELOPMENT	
	(a)	(b)	(c)	(d)	(e)	
1	Island Network LLC	9/30/2021	3,500,000	2,892,582		
2	Island Network LLC	4/20/2036	7,500,000	7,500,000		
3	Island Network LLC	4/20/2036	6,000,000	6,000,000		
4	Island Network LLC	12/20/2037	4,050,000	4,050,000		
5	Island Network LLC	12/20/2037	1,450,000	1,450,000		
6	Island Network LLC	12/20/2038	3,500,000	3,500,000		
7	Island Network LLC	1/20/2040	2,000,000	2,000,000		
8	Island Network LLC	1/20/2040	500,000	500,000		
	TOTAL		28,500,000	27,892,582		
	TOTAL (Included Loan Guarantees Only)					



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#### UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE

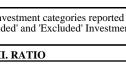
## FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION INVESTMENTS, LOAN GUARANTEES AND LOANS

PERIOD ENDED December 2020

INSTRUCTIONS - Reporting of investments is required by 7 CFR 1717, Subpart N. Investment categories reported on this Part correspond to Balance Sheet items in Part C. Identify all investments in Rural Development with an 'X' in column (e). Both 'Included' and 'Excluded' Investments must be reported. See help in the online application.

	SECTION III. RATIO							
[Tota	RATIO OF INVESTMENTS AND LOAN GUARANTEES TO UTILITY PLANT [Total of Included Investments (Section I, 11b) and Loan Guarantees - Loan Balance (Section II, 5d) to Total Utility Plant (Line 3, Part C) of this report]							
No	ORGANIZATION	MATURITY DATE	ORIGINAL AMOUNT	LOAN BALANCE	RURAL			
	(a)	( <b>b</b> )	(\$) (c)	(\$) (d)	DEVELOPMENT (e)			
	TOTAL							





BORROWER DESIGNATION WA0009