## **OPALCO**

- 1. Energy usage will continue to shift from fossil fuels to electric. This will result in a dramatic increase in capacity demand for electrical power generation, as well as the load placed upon the distribution grid in San Juan County.
- 2. OPALCO needs to consider all options regarding renewable energy generation, and implement them whenever practical and affordable. We need to continue to leverage technology advancements to balance power loads and supplier rates by time of day, and utilize storage systems accordingly. Member rate structures and programs need to encourage efficient usage of power.
- 3. Hydro power generation is a critical component in our current portfolio of energy sources needed to keep pace with the growing demand for electrical power in the islands.
- 4. OPALCO needs to remain heavily engaged in regulatory and industry associations that affect our energy supply to ensure that we are able to effectively compete regionally for energy resources, as well as influence policy regarding production and pricing.
- 5. I see this as a case-by-case evaluation. As a Board member, I will listen to, and weigh member input and concerns before making decisions on this issue.
- 6. Serving on the OPALCO Board over the past 3 years has provided me with a great deal of information about the many changes and variables that will have significant impacts upon the future of the energy industry, and the availability of affordable power for the islands. For this reason, I agree that pursuing the goal of energy independence is important, however, it will be challenging for several reasons.
- 7. Affordability is a top priority for me, and there has been a strong focus on affordability during my participation on the Board. Rates have been held constant during the pandemic, and several assistance programs have been made available to members in need. However, members need to understand that the costs of power generation and distribution are destined to increase in the future, and every effort will continue to be made to manage these costs in the most cost effective manner possible.
- 8. As a member owned entity, OPALCO has an important role in community sustainability. I'm proud of our Board record in support of special programs and projects.
- 9. OPALCO has aggressively pursued and invested in new technologies and solutions well ahead of other Co-ops in the country and we are well positioned for the future.

## **Rock Island Communications (RIC)**

- 1. Broadband connectivity is imperative to the economic development and quality of life in SJC as evidenced during the pandemic.
- 2. OPALCO'S oversight and management support of RIC has enabled it to quickly come up to speed as a high quality, full service technology provider throughout SJC.
- 3. My deep background and long career in information technology management has enabled me to provide recommendations and insights regarding the management, growth, and success of RIC.