

ORCAS POWFR \& LIGHT COOPERATIVE 2017 O3 FINANCIALS

## MEMORANDUM

Date: November 10, 2017
To. Board of Directors

From: Foster Hildreth, General Manage

Re: 2017 3 $^{\text {rd }}$ Quarter Financial Repor

Please see attached the full $20173^{\text {rd }}$ quarter financial report. Included in the report package are the Statement of Revenues and Margins (along with a notable driver analysis), Balance Sheet, Statement of Cash Flows (GAAP), and capital projects budget tracking

The cold weather experienced in Q1 of 2017 is the primary driver of the overall revenue variance of $+12 \%(\$ 2.3 \mathrm{M})$ higher than budgeted by YTDQ3. This was partially offset by the related increase in purchased power of $13 \%(\$ 735 \mathrm{k})$, though we have not seen significant peak charges from BPA. All combined resulted in an increased margin of $(\$ 1.86 \mathrm{M})$. Please note in this board report, staff will be presenting the board requested excess margin analysis. This analysis includes the potential of member bill credit, capital credit retirement acceleration and re-establishing a restricted fund (board contingency).

For more detail, please note the following key points:

- Through Q3, YTD Heating Degree Days (HDD) were up $\sim 44 \%$ above normal budgeted levels (Actual of 903 vs. budget of 627 ). Actual kWh sales were 17.0 M kWh above budget ( 150.7 M vs. budget of 133.5 M ). We expect weather and heating fluctuations to produce dramatic sales revenue volatility, and have budgeted based on those assumptions. We will continue to monitor revenue and expenses closely.
- Q3 YTD power purchases were up $\$ 735 \mathrm{k}$ due to higher kWh consumption. Actual kWh purchases were 18.8 M kWh above budget ( 162.7 M vs. budget of 143.9M).
- Excluding purchased power, Q3 YTD operating expenses were approximately $\$ 303 \mathrm{k}$ under budgeted amounts
- Rock Island Communications Q3 Financials included in separate packet


## ORCAS POWER AND LIGHT COOPERATIVE

## STATEMENT OF OPERATIONS

EXECUTIVE SUMMARY

|  |  | A. <br> Audited Year End 12/31/2016 | B. <br> Approved <br> Budget <br> 9/30/2017 | C. <br> Actual Period End 9/30/2017 | $\begin{gathered} \text { D. } \\ \text { \% Change } \\ \text { (C-B) } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | kWh Purchases | 208,313,000 | 142,668,000 | 162,753,000 | 14.1\% |
| 2 | Total Revenue | 25,661,000 | 18,881,000 | 21,188,000 | 12.2\% |
| 3 | Cost of power | 7,943,000 | 5,665,000 | 6,400,000 | 13.0\% |
| 4 | Operations \& G\&A | 8,877,000 | 7,784,000 | 7,476,000 | -4.0\% |
| 5 | Depr, Int \& Taxes | 5,779,000 | 4,463,000 | 4,489,000 | 0.6\% |
| 6 |  | 22,599,000 | 17,912,000 | 18,365,000 | 2.5\% |
| 7 | Net Margins | \$ 3,062,000 | \$ 969,000 | \$ 2,823,000 | 191.3\% |
| 8 | TIER | 3.24 | 1.88 | 3.40 |  |
| 9 | Equity \% of Total Cap | 49.4\% | 41.9\% | 46.0\% |  |
| 10 | Equity | 39,277,000 | 35,936,000 | 40,024,000 | 11.4\% |
| 11 | Long Term Debt | 40,231,000 | 49,932,000 | 46,992,000 | -5.9\% |
| 12 | Capital Spending | $(15,568,000)$ | $(11,122,000)$ | $(11,698,000)$ | 5.2\% |
| 13 | Capital Credit Retirement (net) | (1,218,000) | $(76,000)$ | $(69,000)$ | -9.2\% |
| 14 | Annual HDD | 983 | 627 | 903 |  |

ORCAS POWER AND LIGHT COOPERATIVE
STATEMENT OF OPERATIONS

|  | 12/31/2013 |  | 12/31/2014 |  | 12/31/2015 |  | 12/31/2016 |  | 12/31/2017 |  | 9/30/2017 |  | 9/30/2017 |  | (G-F) | 9/30/2016 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Residential | \$ | 15,598,797 | \$ | 15,913,325 | \$ | 17,694,706 | \$ | 18,104,756 | \$ | 18,910,272 | \$ | 13,347,941 | \$ | 14,996,066 | 1,648,125 |  | 12,794,148 |
| Commercial |  | 5,467,588 |  | 5,694,901 |  | 6,356,143 |  | 6,463,561 |  | 6,851,153 |  | 4,837,281 |  | 5,400,426 | 563,145 |  | 4,705,567 |
| Other |  | 364,892 |  | 420,798 |  | 531,069 |  | 680,713 |  | 648,188 |  | 473,080 |  | 558,005 | 84,925 |  | 486,866 |
| Total operating revenue |  | 21,431,278 |  | 22,029,025 |  | 24,581,918 |  | 25,249,029 |  | 26,409,613 |  | 18,658,302 |  | 20,954,497 | 2,296,194 |  | 17,986,581 |
| 6 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 OPERATING EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost of power |  | 7,514,128 |  | 8,037,428 |  | 7,787,142 |  | 7,942,885 |  | 8,402,223 |  | 5,665,314 |  | 6,399,836 | 734,522 |  | 5,675,960 |
| Transmission |  | 70,117 |  | 92,874 |  | 179,264 |  | 94,462 |  | 177,500 |  | 74,173 |  | 133,890 | 59,717 |  | 47,787 |
| 10 Distribution - operations |  | 2,968,003 |  | 2,961,250 |  | 3,391,150 |  | 3,215,893 |  | 3,514,721 |  | 2,682,947 |  | 2,693,001 | 10,054 |  | 2,441,628 |
| Distribution - maintenance |  | 1,669,524 |  | 1,778,516 |  | 1,713,924 |  | 1,692,345 |  | 1,851,312 |  | 1,451,045 |  | 1,316,155 | $(134,890)$ |  | 1,457,133 |
| Consumer accounts |  | 853,211 |  | 898,198 |  | 893,766 |  | 947,326 |  | 1,045,340 |  | 800,592 |  | 750,485 | $(50,107)$ |  | 724,862 |
| 14 General and administration |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Administration |  | 2,718,889 |  | 2,822,439 |  | 2,950,777 |  | 2,787,995 |  | 3,110,220 |  | 2,330,554 |  | 2,227,743 | (102,811) |  | 2,154,123 |
| Energy services |  | 462,966 |  | 373,323 |  | 658,939 |  | 103,671 |  | 491,931 |  | 392,321 |  | 328,159 | $(64,161)$ |  | 17,466 |
| Subsidiary charges (RIC network mgt services) |  |  |  |  |  | 29,100 |  | 34,920 |  | 69,720 |  | 52,290 |  | 26,190 | $(26,100)$ |  | 26,190 |
| Total general and administration |  | 3,181,855 |  | 3,195,763 |  | 3,638,816 |  | 2,926,586 |  | 3,671,871 |  | 2,775,165 |  | 2,582,093 | $(193,072)$ |  | 2,197,779 |
| 20 Depreciation and amortization |  | 2,719,560 |  | 2,975,650 |  | 3,308,154 |  | 3,546,977 |  | 3,801,831 |  | 2,819,511 |  | 2,755,931 | $(63,580)$ |  | 2,630,573 |
| Taxes |  | 930,482 |  | 961,815 |  | 1,046,626 |  | 1,137,058 |  | 1,220,252 |  | 891,011 |  | 959,474 | 68,463 |  | 912,859 |
| Total operating expenses |  | 19,906,881 |  | 20,901,493 |  | 21,958,841 |  | 21,503,532 |  | 23,685,051 |  | 17,159,759 |  | 17,590,866 | 431,108 |  | 16,088,582 |
| 25 Operating margins before fixed charges |  | 1,524,397 |  | 1,127,532 |  | 2,623,077 |  | 3,745,497 |  | 2,724,563 |  | 1,498,544 |  | 3,363,630 | 1,865,087 |  | 1,897,999 |
| 26 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 28 Interest on long-term debt |  | 786,193 |  | 908,934 |  | 1,047,248 |  | 1,095,316 |  | 1,019,178 |  | 752.493 |  | 773,305 | 20,811 |  | 837,852 |
| 29 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 30 Operating margins after fixed charges |  | 738,204 |  | 218,598 |  | 1,575,829 |  | 2,650,181 |  | 1,705,384 |  | 746,050 |  | 2,590,326 | 1,844,275 |  | 1,060,147 |
| ${ }_{32}^{31}$ PATRONAGE CAPITAL CREDITS |  | 38,048 |  | 67,853 |  | 83,608 |  | 81,361 |  | 79,323 |  | 55,526 |  | 64,505 | 8,979 |  | 67,239 |
| 33 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $34 \quad$ Net operating margins |  | 776,252 |  | 286,451 |  | 1,659,437 |  | 2,731,543 |  | 1,784,707 |  | 801,576 |  | 2,654,830 | 1,853,254 |  | 1,127,386 |
| ${ }_{36}$ NON-OPERATING MARGINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 37 Interest income |  | 33,261 |  | 32,130 |  | 127,804 |  | 36,286 |  | 36,146 |  | 25,822 |  | 100,632 | 74,810 |  | 25,922 |
| 38 Other income |  | 46,893 |  | 23,458 |  | 71,081 |  | 25,084 |  | 25,163 |  | 18,622 |  | (55,475) | $(74,098)$ |  | 21,038 |
| 39 Total Opalco non-operating margins |  | 80,154 |  | 55,588 |  | 198,886 |  | 61,370 |  | 61,309 |  | 44,445 |  | 45,156 | 712 |  | 46,960 |
| 40 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fiber Optics Division (Island Network Department) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 42 IN Income |  | 388,117 |  | 519,819 |  |  |  |  |  |  |  |  |  |  | - |  |  |
| IN Expenses |  | 273,006 |  | 739,907 |  | - |  | - |  | - |  | - |  | - | - |  | - |
| 44 Total Fiber Optics Division |  | 115,111 |  | $(220,088)$ |  | - |  | - |  | - |  |  |  | - |  |  |  |
| 45 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 46 Non-operating margins from Subsidiary |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 47 Interest Income (RIC loan) |  | - |  | - |  | - |  | 181,471 |  | 76,211 |  | 57,159 |  | 59,487 | 2,328 |  | 161,141 |
| 48 Other income (use of OPALCO backbone) |  | - |  | - |  |  |  | 87,873 |  | 87,873 |  | 65,905 |  | 64,713 | $(1,191)$ |  | 65,905 |
| ${ }_{50} 9$ Total non-operating margins from Subsidiary |  | - |  | - |  | - |  | 269,344 |  | 164,084 |  | 123,063 |  | 124,200 | 1,137 |  | 227,046 |
| ${ }_{51}^{50}$ Net non-operating margins |  | 195,265 |  | $(164,500)$ |  | 198,886 |  | 330,715 |  | 225,393 |  | 167,508 |  | 169,356 | 1,849 |  | 274,006 |
| ${ }_{53}^{52}$ NET MARGINS | \$ |  | \$ | 52 |  |  |  |  |  |  | \$ |  | \$ |  |  |  |  |
| 54 |  | 1,518 |  | , |  | 1,858,322 |  |  |  | $\underline{ }$ |  | 969,084 |  | 2,824,186 | 1,8s, |  | 1,401,392 |
| 55 TIER |  | 2.24 |  | 1.13 |  | 2.51 |  | 3.24 |  | 2.36 |  | 1.88 |  | 3.40 | 1.52 |  | 2.38 |
| 56 Equity \% of Total Cap |  | 69.5\% |  | 61.3\% |  | 53.3\% |  | 48.7\% |  | 42.9\% |  | 41.9\% |  | 46.0\% | 4.1\% |  | 49.7\% |

## ORCAS POWER AND LIGHT COOPERATIVE

STATEMENT OF OPERATIONS BUDGET TO ACTUAL
DETAILED BREAKOUT OF NOTABLE DRIVERS

```
I OPERATING REVENUES
    Operating Revenue - Line 5 Detail Breakout
    Residential Sales
    Commercial Sale
    Other Operating Revenue
            TOTAL OPERATING REVENUES
II OPERATING EXPENSES
Cost of Power - Line 8
Transmission - Line 9 Detail Breakout
    Submarine Cable Expense
    Multiple Accounts
Distribution - Operations - Line 10 Detail Breakout:
    Overhead Lines Expense
    Meter Expenses
    Misc. Distribution Expenses
    Multiple Accounts
                Subtotal Distribution - Operations
Distribution - Maintenance - Line 11 Detail Breakout:
    Maint - Station Equipmen
    Maint of Overhead Lines
    Maint of Underground Lines
    Multiple Accounts
        Subtotal Distribution Maintenance
Consumer accounts - Line 12 Detail Breakout:
```


## Increase in income

```
\begin{tabular}{lccc} 
& Budget & Actual & Varianc \\
HDD & 627 & 903 & 276 \\
kWh Sales & 98,367 & 133,474 & 17,235
\end{tabular}
1,648,125 Colder weather than anticipated
563,145 Colder weather than anticipated
84,925 Variance among multiple general ledger accounts (4 accounts)
```




734,522

## Increase in expense - Colder weather yet no peaks in demand

|  | Budget | Actual | Variance |
| :--- | :--- | :--- | :--- |
| kWh Purchases | 142,668 | 162,753 | 20,085 |

Increase in expense
Restoration of Lopez to Decatur submarine cable Variance among multiple general ledger accounts (8 accounts)
ncrease in expense
2017 pole inspections expense (completed Q1 rather than Q4) Vacant position - filled 10/10/17
Additional environmental review (per RUS) of CWP for 2017-2020 Variance among multiple general ledger accounts (11 accounts)

## Decrease in expense

Less new equipment maintenance required
Increased right of way trimming due to February Board discussion
Labor efforts focused on restoration of Lopez to Decatur submarine cable (see line 20 above submarine cable expense)
Variance among multiple general ledger accounts ( 5 accounts)

Decrease in expense

Comments: Budget To Actual (Column C)

## ORCAS POWER AND LIGHT COOPERATIVE

STATEMENT OF OPERATIONS BUDGET TO ACTUAL
DETAILED BREAKOUT OF NOTABLE DRIVERS

Total General and Administrative (G\&A):

## Administration G\&A-Line 15 Detail Breakout

Administrative /General
Legal
Outside Services
Misc Gen Exp/Dues
Annual Meeting expense
Maintenance of General Plant
Office/Technical Service Supplies \& Expenses
Multiple Accounts
Subtotal Administration G\&A
Energy Services G\&A - Line 16
General Overhead Expenses
Education and Outreach
BPA Rebates
BPA EEI Funding
Renewable Energy Programs
Multiple Accounts

Subsidiary Charges G\&A - Line 17
Fiber Charge - Subsidiary

Total General and Administrative (G\&A)
Deprec. \& Amort. - Line 20
Taxes - Line 21

| A. <br> Budget <br> Period End <br> $9 / 30 / 2017$ | B. <br> Betual <br> Period End <br> $9 / 30 / 2017$ | C. <br> Budget <br> Variance <br> (B - A) |  |
| :---: | :---: | :---: | :--- | | Comments: Budget To Actual (Column C.) |
| :--- |

## ORCAS POWER AND LIGHT COOPERATIVE

STATEMENT OF OPERATIONS BUDGET TO ACTUAL
DETAILED BREAKOUT OF NOTABLE DRIVERS

- NON-OPERATING MARGINS

Interest and Dividend Income - Line 37 combined with Line 47
Other Income - Line 38 combined with Line 48
Loss on Disposition of Property
Multiple Accounts


## ORCAS POWER AND LIGHT COOPERATIVE

BALANCE SHEET

```
1 ASSETS
2
3 UTILITY PLANT, at cost
4 Electric plant in service
5 Construction work in progress
Less accumulated depreciation and amortization
    Net utility plant
12 OTHER PROPERTY AND INVESTMENT, at cost
    Island Network (department only) (Note 1)
    Investments in associated organizations
    Other
        Non-utility investment subsidiary (Note 2)
        Total investments in associated organizations
    Other property and investments
22 CURRENT ASSETS
23 Cash and cash equivalents
    Cash and cash equivalents - board designated
    Accounts receivable, less doubtful accts allowance
    Interest receivable
    Materials and supplies
    Prepaid expenses
        Total current assets
32 DEFERRED CHARGES
33
34 Total assets
```



## ORCAS POWER AND LIGHT COOPERATIVE

BALANCE SHEET

36 EQUITIES, MARGINS, AND LIABILITIES
37
QUIIES AND MARGINS
40 Patronage capital-OPALCO
Patronage capital - Island Network department
Donated and other equities
OPALCO donated \& other margins
Subsidiary margins
Total equities and margins
48 LONG-TERM DEBT, less current maturities
RUS mortgage notes
RUS economic development
CFC mort gage notes
Total long-term debt
${ }_{54}^{54}$ OTHER NONCURRENT LIABILITIES
Total long-term liabilities
59 CURRENT LIABILITIES
60 Accounts payable
Customer deposits
Accrued liabilities
Current maturities of long-term debt
Current maturities capital leases
Total current liabilitie
68 DEFERRED CREDITS
70 Total equities and liabilities
71
731 Combination of all balance sheet accounts for Island Network (department only)
742 Investment in subsidiary consists ofOPALCO's invested dollars in Island Netwk LLC ( $+\$ 2,125,221$ ) LESS IN LLC's cumulative net deficit of $(\$ 6,522,426$ ) seen in 'equities \& margins'

## ORCAS POWER AND LIGHT COOPERATIVE

## STATEMENT OF CASH FLOW

GAAP

| A. |  | B. |  | C. |  | D. |  | E. |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Audited |  | Audited |  | Audited |  | Audited |  | Actual |  |
| Year End |  | Year End |  | Year End |  | Year End |  | Period End |  |
|  | 2/31/2013 |  | 2/31/2014 |  | 2/31/2015 |  | 2/31/2016 |  |  |
| \$ | 971,520 | \$ | 121,951 | \$ | 1,858,322 | \$ | 3,062,257 | \$ | 2,824,186 |
|  | 2,719,561 |  | 2,975,650 |  | 3,308,154 |  | 3,546,977 |  | 2,755,931 |
|  | $(758,796)$ |  | 109,980 |  | $(521,227)$ |  | $(52,608)$ |  | 1,227,364 |
|  | (546) |  | 1,064 |  | 190 |  | $(3,245)$ |  | $(3,091)$ |
|  | $(7,219)$ |  | $(463,630)$ |  | 274,279 |  | $(37,939)$ |  | $(54,126)$ |
|  | 435,535 |  | 198,663 |  | $(165,962)$ |  | $(72,458)$ |  | $(34,971)$ |
|  | 9,160 |  | 5,557 |  | $(9,340)$ |  | 7,551 |  | $(1,070)$ |
|  | $(157,453)$ |  | 54,308 |  | $(38,931)$ |  | 432,633 |  | $(326,110)$ |
|  | 11,414 |  | 14,598 |  | 34,392 |  | 64,421 |  | 36,521 |
|  | 3,223,176 |  | 3,018,141 |  | 4,739,878 |  | 6,947,587 |  | 6,424,634 |
|  | (5,632,016) |  | (9,831,711) |  | (8,597,475) |  | $(15,199,049)$ |  | $(11,900,469)$ |
|  | $(173,419)$ |  | 351,381 |  | 74,891 |  |  |  |  |
|  | $(638,632)$ |  | $(578,779)$ |  | $(621,597)$ |  | $(369,284)$ |  | 202,835 |
|  | $(12,063)$ |  | $(121,801)$ |  | $\begin{array}{r} (5,249,879) \\ (30,961) \end{array}$ |  | $7,639,352$ |  | $\begin{gathered} 2,007,732 \\ (527,677) \end{gathered}$ |
|  | (6,456, 130) |  | (10,180,909) |  | (14,425,021) |  | (7,960,347) |  | $(10,217,579)$ |
|  | $(1,027,495)$ |  | 156,993 |  | $(4,347,789)$ |  | (2,497,268) |  | $(415,359)$ |
|  | 3,200,000 |  | 7,380,000 |  | 13,858,989 |  | 8,742,000 |  | 6,000,000 |
|  | 855 |  | 1,225 |  | (485) |  | 510 |  | (450) |
|  | $(813,770)$ |  | $(791,199)$ |  | $(569,472)$ |  | $(1,218,259)$ |  | $(72,847)$ |
|  |  |  |  |  | $(1,780,113)$ |  | (2,737,834) |  | (2,004,479) |
|  | 583,883 |  | 1,145,619 |  | 687,308 |  | 933,069 |  | 583,237 |
|  | 1,943,473 |  | 7,892,638 |  | 7,848,438 |  | 3,222,218 |  | 4,090,102 |
|  | (1,289,481) |  | 729,870 |  | (1,836,705) |  | 2,209,458 |  | 297,157 |
|  | 4,093,702 |  | 2,804,221 |  | 3,534,091 |  | 1,697,386 |  | 3,906,844 |
|  | 2,804,221 |  | 3,534,091 |  | 1,697,386 |  | 3,906,844 |  | 4,204,001 |
| \$ | 786,193 | \$ | 908,934 | S | 1,234,621 | \$ | 1,085,134 | S | 1,128,488 |
|  | (18,114,158) |  | (25,651,151) |  | (35,162,351) |  | (41,377,751) |  | $(46,991,724)$ |

5 Notes
1 Includes Economic Development loan from RUS and is offset by RUS Cushion of Credit balance of $\$ 127 \mathrm{k}(2015)$, $\$ 1.7 \mathrm{M}$ (2016), \$1.3M (Q2 2017), \$1.4M (Q3 2017)

## ORCAS POWER AND LIGHT COOPERATIVE

STATEMENT OF CASH FLOW

NON GAAP

| Note: All numbers in thousands | $\begin{gathered} \text { Year-End } \\ 12 / 31 / 2015 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Year-End } \\ 12 / 31 / 2016 \\ \hline \end{gathered}$ |  | Approved Budget 9/30/2017 |  | $\begin{gathered} \text { Actual } \\ \mathbf{9 / 3 0 / 2 0 1 7} \\ \hline \end{gathered}$ |  | Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% Rate Increase |  |  |  |  |  | \% |  |  |  |  |
| 2 OPERATING ACTIVITIES: |  |  |  |  |  |  |  |  |  |  |
| Margins | \$ | 1,900 | \$ | 3,100 | \$ | 1,000 | \$ | 2,800 | \$ | 1,800 |
| Plus depreciation/amortization |  | 3,300 |  | 3,500 |  | 2,800 |  | 2,800 |  |  |
| Cash flow operations |  | 5,200 |  | 6,600 |  | 3,800 |  | 5,600 |  | 1,800 |
| 6 ( ${ }^{\text {c }}$ |  |  |  |  |  |  |  |  |  |  |
| 7 PLANT INVESTMENT (NET) |  |  |  |  |  |  |  |  |  |  |
| 8 Plant investment (including material inventory) |  | $(12,800)$ |  | $(14,900)$ |  | $(11,300)$ |  | $(11,300)$ |  | - |
| Cash flow from operations and plant investment |  | $(7,600)$ |  | $(8,300)$ |  | $(7,500)$ |  | $(5,700)$ |  | 1,800 |
| 11 CASH FLOWS FROM PATRONAGE CAPITAL |  | (500) |  | $(1,300)$ |  | (100) |  | (100) |  |  |
| Cash flow before borrowings |  | $(8,100)$ |  | $(9,600)$ |  | $(7,600)$ |  | $(5,800)$ |  | 1,800 |
|  |  |  |  |  |  |  |  |  |  |  |
| 14 NET BORROWINGS (Note 1) |  | 12,700 |  | 6,200 |  | 8,300 |  | 6,000 |  | $(2,300)$ |
| RIC repayment of start-up loan |  | - |  | 7,200 |  | - |  | - |  | - |
| Cash increase (decrease) after net borrowings | \$ | 4,600 | \$ | 3,800 | \$ | 700 | \$ | 200 | \$ | $\stackrel{(500)}{ }$ |
| 17 ( ${ }^{2}$ |  |  |  |  |  |  |  |  |  |  |
| 19 OUTSTANDING DEBT BALANCE (Note 1) |  | $(35,200)$ |  | $(41,400)$ |  | $(49,900)$ |  | $\xrightarrow{(47,000)}$ |  | 2,900 |
| 21 EQUITY BALANCE |  | 40,900 |  | 39,300 |  | 35,900 |  | 40,000 |  | 4,100 |
| 23 NET UTILITY PLANT |  | 67,100 |  | 73,600 |  | 78,100 |  | 82,100 |  | 4,000 |

## ORCAS POWER AND LIGHT COOPERATIVE

CAPITAL PROJECTS SUMMARY


## ORCAS POWER AND LIGHT COOPERATIVE

## SALES AND USAGE REPORT

|  | A. <br> Year to Date Total | B. <br> January | c. <br> February | D. <br> March | $\begin{gathered} \text { E. } \\ \text { April } \end{gathered}$ | F. <br> May | G. <br> June | H. <br> July | $\begin{gathered} \text { I. } \\ \text { August } \end{gathered}$ | J. <br> September | K. October | L. <br> November | M. <br> December | N. <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HEATING DEGREE DAYS (HDD) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Budget HDD | 627 | 195 | 170 | 135 | 49 | 37 | 9 | 5 | 9 | 18 | 32 | 172 | 225 | 500 |
| Actual HDD | 903 | 359 | 280 | 150 | 58 | 29 | 8 | 6 | 3 | 10 |  |  |  | 903 |
| Variance | 276 | 164 | 110 | 15 | 9 | (8) | (1) | 1 | (6) | (8) | - | - | - | 276 |
| ENERGY USAGE (kWh)Residential |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Budget | 98,093,110 | 16,015,245 | 13,581,039 | 13,732,200 | 11,086,683 | 9,610,471 | 8,266,636 | 8,691,524 | 8,715,331 | 8,393,981 | 10,650,777 | 13,653,188 | 16,581,646 | 138,978,722 |
| Actual | 106,311,338 | 24,638,206 | 16,705,550 | 13,441,252 | 11,679,381 | 9,391,219 | 7,506,886 | 7,817,780 | 7,714,376 | 7,416,688 |  |  |  | 106,311,338 |
| Variance (Budget to Actual) | 8,218,228 | 8,622,961 | 3,124,511 | $(290,948)$ | 592,698 | $(219,252)$ | $(759,750)$ | (873,744) | $(1,000,955)$ | $(977,293)$ | - | - | - | 8,218,228 |
| Commercial |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Budget | 35,380,340 | 5,776,398 | 4,898,425 | 4,952,946 | 3,998,758 | 3,466,316 | 2,981,620 | 3,134,869 | 3,143,456 | 3,027,551 | 3,841,535 | 4,924,448 | 5,980,688 | 50,127,010 |
| Actual | 44,396,974 | 7,392,539 | 5,823,756 | 5,146,154 | 4,834,784 | 4,324,961 | 3,474,424 | 4,557,034 | 4,599,687 | 4,243,635 |  |  |  | 44,396,974 |
| Variance (Budget to Actual) | 9,016,634 | 1,616,141 | 925,331 | 193,208 | 836,026 | 858,645 | 492,804 | 1,422,165 | 1,456,231 | 1,216,084 | - | - | - | 9,016,634 |
| Combined Energy Usage (kWh) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Budget | 133,473,450 | 21,791,643 | 18,479,465 | 18,685,146 | 15,085,441 | 13,076,787 | 11,248,256 | 11,826,394 | 11,858,787 | 11,421,533 | 14,492,312 | 18,577,636 | 22,562,334 | 189,105,732 |
| Actual | 150,708,312 | 32,030,745 | 22,529,306 | 18,587,406 | 16,514,165 | 13,716,180 | 10,981,310 | 12,374,814 | 12,314,063 | 11,660,323 | - | - | - | 150,708,312 |
| Variance (Budget to Actual) | 17,234,862 | 10,239,102 | 4,049,841 | (97,740) | 1,428,724 | 639,393 | $(266,946)$ | 548,420 | 455,276 | 238,790 | - | - | - | 17,234,862 |
| SALES REVENUE (kWh) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Budget | 13,347,941 | 2,178,546 | 1,847,654 | 1,868,202 | 1,508,585 | 1,307,917 | 1,125,244 | 1,183,001 | 1,186,237 | 1,142,555 | 1,449,331 | 1,857,461 | 2,255,539 | 18,910,272 |
| Actual | 14,982,540 | 2,926,809 | 2,037,409 | 2,044,213 | 1,639,098 | 1,436,358 | 1,192,378 | 1,269,841 | 1,234,625 | 1,201,810 | - | - | - | 14,982,540 |
| Variance (Budget to Actual) | 1,634,599 | 748,263 | 189,755 | 176,011 | 130,513 | 128,441 | 67,134 | 86,840 | 48,388 | 59,255 | - | - | - | 1,634,599 |
| Commercial |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Budget | 4,809,400 | 785,210 | 665,864 | 673,275 | 543,568 | 471,191 | 405,304 | 426,136 | 427,303 | 411,548 | 522,196 | 669,401 | 812,980 | 6,813,978 |
| Actual | 5,388,656 | 825,570 | 658,245 | 689,940 | 582,466 | 548,983 | 457,370 | 561,511 | 555,765 | 508,807 | - | - | - | 5,388,656 |
| Variance (Budget to Actual) | 579,256 | 40,360 | $(7,619)$ | 16,665 | 38,898 | 77,792 | 52,065 | 135,375 | 128,461 | 97,259 | - | - | - | 579,256 |
| Combined kWh Sales Revenue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Budget | 18,157,341 | 2,963,756 | 2,513,517 | 2,541,477 | 2,052,153 | 1,779,108 | 1,530,548 | 1,609,137 | 1,613,541 | 1,554,103 | 1,971,527 | 2,526,862 | 3,068,519 | 25,724,250 |
| Actual | 20,371,197 | 3,752,379 | 2,695,654 | 2,734,152 | 2,221,565 | 1,985,341 | 1,649,748 | 1,831,352 | 1,790,390 | 1,710,617 | - | - | - | 20,371,197 |
| Variance (Budget to Actual) | 2,213,856 | 788,623 | 182,136 | 192,676 | 169,411 | 206,233 | 119,199 | 222,215 | 176,849 | 156,514 | - | - | - | 2,213,856 |

## ORCAS POWER AND LIGHT COOPERATIVE

RUS FORM 7
STATEMENT OF OPERATIONS

|  valid OMB control number for this information collection is $0572-0032$. The time required to complete this information collection is estimated to average 15 hours per response, including the time for reviewing structions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information. |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVIICE |  | BORROWER designation |  |  |
| FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION |  |  |  |  |
|  |  | PERIOD ENDED <br> September 2017 |  |  |
|  |  | BORROWER NAME |  |  |
| INSTRUCTIONS - See help in the online applicatio |  | Power \& Light Cooperative |  |  |
| This information is analyzed and used to determine the submitter's financial situation and feasibility for loans and guarantees. You are required by contract and applicable regulations to provide the information. The information provided is subject to the Freedom of Information Act (5 U.S.C. 552) |  |  |  |  |
| CERTIFICATION <br> We recognize that statements contained herein concern a matter within the jurisdiction of an agency of the United States and the making of a false, fictitious or fraudulent statement may render the maker subject to prosecution under Title 18, United States Code Section 1001. <br> We hereby certify that the entries in this report are in accordance with the accounts and other records of the system and reflect the status of the system to the best of our knowledge and belief. <br> all insurance required by part 1788 of 7 CFr chapter xvii, rus, was in force during the reporting period and renewals have been obtained for all policies during the period covered BY THIS REPORT PURSUANT TO PART 1718 OF 7 CFR CHAPTER XVII (check one of the following) |  |  |  |  |
| All of the obligations under the RUS loan documents have been fulfilled in all material respects. |  | There has been a default in the fulfillment of the obligations under the RUS loan documents. Said default(s) is/are specifically described in Part D of this report. |  |  |
| Date |  |  |  |  |
| PART A. STATEMENT OF OPERATIONS |  |  |  |  |
| ITEM | YEAR-TO-DATE |  |  | $\underset{(d)}{\text { THIS MONTH }}$ |
|  | $\begin{gathered} \text { LAST YEAR } \\ \text { (a) } \end{gathered}$ | THIS YEAR | BUDGET |  |
| 1. Operating Revenue and Patronage Capital | 17,986,581 | 20,954,497 | 18,658,302 | 1,753,175 |
|  |  |  |  |  |
| 2. Power Production Expense | 5,675,960 | 6,399,836 | 5,665,314 | 576,780 |
| 4. Transmission Expense | 47,787 | 133,890 | 74,173 | 3,322 |
| 5. Regional Market Expense |  |  |  |  |
| 6. Distribution Expense - Operation | 2,441,628 | 2,693,001 | 2,682,947 | 304,942 |
| 7. Distribution Expense - Maintenance | 1,457,133 | 1,316,155 | 1,451,045 | 107,480 |
| 8. Customer Accounts Expense | 724,862 | 750,485 | 800,592 | 68,560 |
|  | 67,829 | 437,155 | 464,768 | 43,870 |
| 9. Customer Service and Informational Expense | 26,727 | 21,943 | 31,857 | 4,473 |
| 11. Administrative and General Expense | 2,103,224 | 2,122,995 | 2,278,540 | 218,039 |
| 12. Total Operation \& Maintenance Expense (2 thru 11) | 12,545,150 | 13,875,461 | 13,449,236 | 1,327,465 |
| 13. Depreciation and Amortization Expense | 2,630,573 | 2,755,931 | 2,819,511 | 312,580 |
| 14. Tax Expense - Property \& Gross Receipts | 180,170 | 205,890 | 189,178 | 23,160 |
| 15. Tax Expense - Other | 732,689 | 753,584 | 701,833 | 66,701 |
| 16. Interest on Long-Term Debt | 1,013,483 | 1,174,746 | 1,097,318 | 148,266 |
|  | $(175,631)$ | (401,441) | $(344,824)$ | $(50,933)$ |
| 18. Interest Expense - Other |  |  |  |  |
| 19. Other Deductions |  |  |  |  |
| 20. Total Cost of Electric Service (12 thru 19) | 16,926,434 | 18,364,171 | 17,912,252 | 1,827,239 |
| 21. Patronage Capital \& Operating Margins (1 minus 20) | 1,060,147 | 2,590,326 | 746,050 | $(74,065)$ |
| 22. Non Operating Margins - Interest | 187,064 | 160,118 | 82,981 | 30,348 |
| 23. Allowance for Funds Used During Construction |  |  |  |  |
| 24. Income (Loss) from Equity Investments |  | - | - |  |
| 25. Non Operating Margins - Other | 86,942 | 9,238 | 84,527 | 3,529 |
| 26. Generation and Transmission Capital Credits |  |  | - |  |
| 27. Other Capital Credits and Patronage Dividends | 67,239 | 64,505 | 55,526 | 1,134 |
| 28. Extraordinary Items |  | - | - |  |
| $\frac{\text { 29. Patronage Capital or Margins (21 thru } 28 \text { ) }}{\text { RUS Financial and Operating Report Electric Distribution }}$ | 1,401,392 | 2,824,186 | 969,084 | $(39,053)$ |
|  |  |  |  | Revision Date 2014 |

## ORCAS POWER AND LIGHT COOPERATIVE

RUS FORM 7
BALANCE SHEET


