## MEMORANDUM

Date: May 19, 2016

To. Board of Directors

From: Foster Hildreth, General Manage

Re: $20161^{\text {st }}$ Quarter Financial Repor

Please see attached the full $20161^{\text {st }}$ Quarter Financial Report. Included in the report package are the Statement of Operations (along with a Notable Drivers analysis), Statement of Financial Position, Statement of Cash Flows (GAAP), Capital Projects Budget, and the Q1 Rock Island Communications financial report.

In summary, the total revenue was $2.2 \%$ higher than budgeted in Q1 (\$163k), although this was more than offset by the related increase in purchased power (\$262k), which was driven by large demand charges coupled with higher BPA power rates during Q1. All combined resulted in a decreased margin of ( $\$ 251 \mathrm{k}$ ). We will continue to monitor revenue and expenses closely

For more detail, please note the following key points:

- Q1 Heating Degree Days (HDD) are down $\sim 31 \%$ below normal, although both kilowatt hour purchases and sales are above budgeted amounts. We expect weather and heating fluctuations to produce dramatic sales revenue volatility, and have budgeted based on those assumptions.
- Q1 power purchases were up (\$262k) due to higher kWh consumption and the fact that we incurred additional demand charges this quarter
- Q1 expenses were approximately $\$ 427 \mathrm{k}$ over budgeted amounts, primarily due to the increase in purchased power. In addition, there were added expenditures to accelerate of brush clearing and Right-of-Way work earlier than usual this year and unplanned system maintenance due to storm damage. There are very few discretionary expenses to cut at this time because most of our expenses are directly related to our service levels and, as previously agreed, we will not reduce safety or the reliability in our system.
- Interest expense is lower by $\$ 27,855$ in Q1 due to favorable refinancing of RUS loans.
- Member uptake on energy efficiency rebates was lower than projected in Q1 and interest in Snapshot Assessments are slowing as member adoption nears saturation. Accounts show expense over budget due to a delay in the timing of BPA reimbursement (pending in Q2).
- Rock Island Communications paid $\$ 17,647$ to OPALCO for use of the communications backbone in Q1. This was partially offset by $\$ 8,730$ in expense paid to Rock Island Communications for Internet services.
- Rock Island Communications Q1 Financials included in separate packet


ORCAS POWER AND LIGHT COOPERATIVE
STATEMENT OF OPERATIONS

|  | 12/31/2012 |  | 2/31/2013 | 12/31/2014 |  | 12/31/2015 |  | 12/31/2016 |  | 3/31/2016 |  | 3/31/2016 |  | (G-F) | 3/31/2015 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 OPERATING REVENUES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{2}$ R Residential | \$ 14,861,010 | \$ | $15,598,797$ 5,467588 | \$ | $15,913,325$ $5,694,901$ | \$ | $17,694,706$ 6356143 | \$ | $17,744,698$ 6701511 | \$ | 5,401,768 | \$ | 5,493,593 | ${ }_{(31,825}$ | \$ | 4,972,730 <br> 1,652,60 |
| $\begin{array}{ll}3 & \text { Commercial } \\ 4 & \text { Other }\end{array}$ | $\begin{array}{r} 5,260,451 \\ 296,764 \end{array}$ |  | $\begin{array}{r} 5,467,588 \\ 364,892 \end{array}$ |  | $\begin{array}{r} 5,694,901 \\ 420,798 \end{array}$ |  | $\begin{array}{r} 6,356,143 \\ 531,069 \end{array}$ |  | $\begin{array}{r} 6,701,511 \\ 386,946 \end{array}$ |  | $\begin{array}{r} 1,828,676 \\ 127,449 \end{array}$ |  | $\begin{array}{r} 1,788,691 \\ 238,445 \end{array}$ | $\begin{aligned} & (39,985) \\ & 110,996 \end{aligned}$ |  | $\begin{array}{r} 1,652,605 \\ 146,548 \end{array}$ |
| Total operating revenue | 20,418,225 |  | 21,431,278 |  | 22,029,025 |  | 24,581,918 |  | 24,833,155 |  | 7,357,893 |  | 7,520,729 | 162,837 |  | 6,771,883 |
| 6 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 7 OPERATING EXPENSES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 8 Cost of power | 7,240,696 |  | 7,514,128 |  | 8,037,428 |  | 7,787,142 |  | 7,624,980 |  | 2,195,995 |  | 2,458,298 | 262,303 |  | 2,273,893 |
| Transmission | 126,986 |  | 70,117 |  | 92,874 |  | 179,264 |  | 53,560 |  | 11,037 |  | 16,671 | 5,634 |  | 10,413 |
| 10 Distribution - operations | 2,805,586 |  | 2,968,003 |  | 2,961,250 |  | 3,391,150 |  | 3,420,263 |  | 902,646 |  | 923,756 | 21,111 |  | 910,439 |
| 11 Distribution - maintenance | 1,518,742 |  | 1,669,524 |  | 1,778,516 |  | 1,713,924 |  | 1,702,147 |  | 533,938 |  | 644,004 | 110,066 |  | 358,682 |
| 12 Consumer accounts | 809,149 |  | 853,211 |  | 898,198 |  | 893,766 |  | 930,975 |  | 243,608 |  | 251,222 | 7,614 |  | 250,195 |
| 14 General and administration |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 15 Administration | 2,799,833 |  | 2,718,889 |  | 2,822,439 |  | 2,950,777 |  | 3,058,886 |  | 789,453 |  | 775,972 | $(13,481)$ |  | 841,031 |
| 16 Energy services | 276,269 |  | 462,966 |  | 373,323 |  | 658,939 |  | 410,376 |  | $(70,046)$ |  | $(53,594)$ | 16,452 |  | 236,808 |
| 17 Subsidiary charges (RIC network mgt services) |  |  |  |  |  |  | 29,100 |  |  |  |  |  | 8,730 | 8,730 |  |  |
| ${ }_{18}^{18}$ Total general and administration | 3,076,102 |  | 3,181,855 |  | 3,195,763 |  | 3,638,816 |  | 3,469,262 |  | 719,407 |  | 731,108 | 11,701 |  | 1,077,839 |
| 20 Depreciation and amortization | 2,652,194 |  | 2,719,560 |  | 2,975,650 |  | 3,308,154 |  | 3,673,019 |  | 905,375 |  | 870,527 | $(34,848)$ |  | 815,443 |
| 21 Taxes | 832,220 |  | 930,482 |  | 961,815 |  | 1,046,626 |  | 1,028,086 |  | 280,491 |  | 324,637 | 44,146 |  | 285,807 |
| ${ }^{23}$ Total operating expenses | 19,061,677 |  | 19,906,881 |  | 20,901,493 |  | 21,958,841 |  | 21,902,293 |  | 5,792,495 |  | 6,220,223 | 427,728 |  | 5,982,712 |
| 25 Operating margins before fixed charges | 1,356,548 |  | 1,524,397 |  | 1,127,532 |  | 2,623,077 |  | 2,930,862 |  | 1,565,398 |  | 1,300,507 | $(264,891)$ |  | 789,171 |
| 27 FIXED CHARGES |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 28 Interest on long-term debt | 759,686 |  | 786,193 |  | 908,934 |  | 1,047,248 |  | 1,360,588 |  | 325,413 |  | 297,558 | $(27,855)$ |  | 236,041 |
| 29 Other Interest | - |  | - |  | - |  | - |  | - |  | - |  | - | - |  | - |
| 31 Total fixed charges | 759,686 |  | 786,193 |  | 908,934 |  | 1,047,248 |  | 1,360,588 |  | 325,413 |  | 297,558 | $(27,855)$ |  | 236,041 |
| ${ }_{33}^{32}$ Operating margins after fixed charges | 596,861 |  | 738,204 |  | 218,598 |  | 1,575,829 |  | 1,570,274 |  | 1,239,984 |  | 1,002,948 | $(237,036)$ |  | 553,130 |
| 35 PATRONAGE CAPITAL CREDITS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 40,416 |  | 38,048 |  | 67,853 |  | 83,608 |  | 56,051 |  | 26,815 |  | - | $(26,815)$ |  | 39,998 |
| $37 \quad$ Net operating margins | 637,277 |  | 776,252 |  | 286,451 |  | 1,659,437 |  | 1,626,325 |  | 1,266,799 |  | 1,002,948 | $(263,851)$ |  | 593,128 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 39 NON-OPERATING MARGINS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 40 Interest income | 32,228 |  | 33,261 |  | 32,130 |  | 127,804 |  | 28,907 |  | 7,394 |  | 6,852 | (542) |  | 7,158 |
| 41 Other income | 21,995 |  | 46,893 |  | 23,458 |  | 71,081 |  | 20,381 |  | 8,782 |  | 4,213 | $(4,569)$ |  | 6,085 |
| 42 Total Opalco non-operating margins | 54,222 |  | 80,154 |  | 55,588 |  | 198,886 |  | 49,288 |  | 16,176 |  | 11,065 | (5,111) |  | 13,243 |
| 44 Fiber Optics Division (Island Network Department) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| IN Income | 348,119 |  | 388,117 |  | 519,819 |  | - |  | - |  | - |  | - | - |  | - |
| 46 IN Expenses | 225,095 |  | 273,006 |  | 739,907 |  |  |  | - |  |  |  |  |  |  |  |
| 47 Total Fiber Optics Division | 123,024 |  | 115,111 |  | $(220,088)$ |  |  |  | - |  |  |  | - |  |  |  |
| 49 Non-operating margins from Subsidiary |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 50 Interest Income (RIC loan) | - |  | - |  | - |  | - |  | 303,383 |  | 75,846 |  | 76,395 | 549 |  | - |
| $51 \quad$ Other income (use of OPALCO backbone) | - |  | - |  | - |  | - |  |  |  |  |  | 17,647 | 17,647 |  | - |
| 52 Total non-operating margins from Subsidiary |  |  | - |  |  |  | - |  | 303,383 |  | 75,846 |  | 94,042 | 18,196 |  |  |
| ${ }_{54}^{53}$ Net non-operating margins | 177,246 |  | 195,265 |  | (164,500) |  | 198,886 |  | 352,670 |  | 92,022 |  | 105,107 | 13,086 |  | 13,243 |
| ${ }_{56}^{55}$ NET MARGINS | \$ 814,524 | \$ | 971,518 | \$ | 121,951 | \$ | 1,858,322 | \$ | 1,978,995 | \$ | 1,358,821 | \$ | 1,108,056 | (250,765) | \$ | 606,371 |
| 57 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 58 TIER | 2.07 |  | 2.24 |  | 1.13 |  | 2.51 |  | 2.20 |  | 4.42 |  | 4.35 |  |  | 3.57 |
| 59 Equity \% of Total Cap | 72.1\% |  | 69.5\% |  | 61.3\% |  | 53.3\% |  | 45.5\% |  | 52.7\% |  | 52.3\% |  |  | 58.9\% |
|  |  |  |  |  | 1st Quarter Page 3 | in | cials |  |  |  |  |  |  |  |  |  |

## ORCAS POWER AND LIGHT COOPERATIVE

## STATEMENT OF OPERATIONS BUDGET TO ACTUAL

DETAILED BREAKOUT OF NOTABLE DRIVERS

| I TOTAL OPERATING REVENUES | 7,357,893 | 7,520,729 | 162,836 | Increase in income - $2.2 \%$ variance within normal expectations |
| :---: | :---: | :---: | :---: | :---: |
| II OPERATING EXPENSES | 5,792,495 | 6,220,223 | 427,728 | Overall increase in operating expenses |
| Cost of Power - Line 8 | 2,195,995 | 2,458,298 | 262,303 | Increase in expense - Higher than budgeted demand cost along with increase cost of kWh in Q1 |
| Transmission - Line 9 Detail Breakout: | 11,037 | 16,671 | 5,634 | Increase in expense |
| Misc. Transmission Expense |  |  | 3,557 | Increase in Western Electricity Coordinating Council (WECC) load assessment charges |
| Maint-OH Lines/Transmission |  |  | 2,261 | Replaced aging splicing equipment |
| Multiple Accounts |  |  | (184) | Variance among multiple general ledger accounts (6 accounts) |
| Subtotal Transmission |  |  | 5,634 |  |
| Distribution - Operations - Line 10 Detail Breakout: | 902,646 | 923,756 | 21,110 | Increase in expense |
| Station Expenses |  |  | 18,579 | Increase due to failed relay and remediation of voltage regulator (Orcas) |
| OH Exp - Avian Protection Plan |  |  | 5,123 | Restocking of bird guard inventory |
| Meter Expenses |  |  | $(18,832)$ | Higher labor offset due to capitalization of new meters purchased |
| Misc. Engineering Expenses |  |  | $(28,784)$ | Decrease due to vacant position (work order clerk) |
| Misc. Distribution Expense - Safety |  |  | 5,040 | Fire retardant clothing |
| Misc. Engineering - Fiber Optic |  |  | 26,373 | Increase in labor coding to fiber for system planning and engineering (in lieu of work orders) |
| Multiple Accounts |  |  | 13,611 | Variance among multiple general ledger accounts (13 accounts) |
| Subtotal Distribution -Operations |  |  | $\underline{21,110}$ |  |
| Distribution - Maintenance - Line 11 Detail Breakout: | 533,938 | 644,004 | 110,066 | Increase in expense |
| Maint-Station Equipment |  |  | 45,590 | Increase due to storm damage |
| Maint. Of Overhead Lines/Maint. Of Underground Lines |  |  | 21,341 | Increased fleet expenses for new bucket truck and digger derrick |
| Maint of Overhead Lines - Brush |  |  | 37,909 | Accelerated brush clearing (Shaw) |
| Multiple Accounts |  |  | 5,226 | Variance among multiple general ledger accounts (8 accounts) |
| Subtotal Distribution Maintenance |  |  | 110,066 |  |
| Consumer accounts - Line 12 Detail Breakout: | 243,608 | 251,222 | 7,614 | Increase in expense - Variance among multiple general ledger accounts (3 accounts) |
| Total General and Administrative (G\&A): | 719,407 | 731,108 | 11,701 | Overall increase in expense |
| Administration G\&A - Line 15 Detail Breakout: | 789,453 | 775,972 | $\stackrel{(13,481)}{ }$ | Decrease in expense - Variance of $1.7 \%$ within normal expectations |
|  | $\begin{aligned} & \text { 1st Qual } \\ & \text { Pag } \end{aligned}$ | r Financials <br> 4 of 17 |  |  |

## ORCAS POWER AND LIGHT COOPERATIVE

## STATEMENT OF OPERATIONS BUDGET TO ACTUAL <br> DETAILED BREAKOUT OF NOTABLE DRIVERS

Energy Services G\&A - Line 16
Education and Outreach
Renewable Energy Programs
BPA Commercial Lighting/BPA Commercial Programs
BPA Custom Projects
BPA Window Upgrade/Insulation/Air Sealing Rebates
BPA EEI Funding
BPA Heat Pump Rebates
Energy Snapshot Program Expense
Multiple Accounts
Subtotal Energy Services G\&A

Subsidiary Charges G\&A - Line 17
Fiber Charge - Subsidiary
Subtotal Subsidiary Charges C\&A

Total General and Administrative (G\&A)
Deprec. \& Amort. - Line 20

Taxes - Line 21
, Charges G\&A

## IV PATRONAGE CAPITAL CREDITS - Line 35

TOTAL NET OPERATING MARGINS $\qquad$

## $(263,852)$ Decrease in margin

v NON-OPERATING MARGINS

| A. <br> Budget <br> Beriod End <br> $3 / 31 / 2016$ | B. <br> B.tual <br> Period End <br> $3 / 31 / 2016$ |  | C. <br> Budget <br> Variance <br> (B - A) |  |
| ---: | ---: | :--- | :--- | :--- | | Comments: Budget To Actual (Column C.) |
| :--- |

## ORCAS POWER AND LIGHT COOPERATIVE

STATEMENT OF OPERATIONS BUDGET TO ACTUAL
DETAILED BREAKOUT OF NOTABLE DRIVERS

Interest and Dividend Income - Line 40 combined with Line 50
Other Income - Line 41 combined with Line 51
Non Oper Income - RIC Backbone Use
Multiple Accounts


## ORCAS POWER AND LIGHT COOPERATIVE

## BALANCE SHEET

```
1 ASSETS
3 UTILITY PLANT, at cost
    Electric plant in service
    Construction work in progress
    Less accumulated depreciation and amortization
        Net utility plant
12 OTHER PROPERTY AND INVESTMENT, at cost
    Island Network (department only) (Note 1)
    Opalco non-utility property
    Investments in associated organizations
        Other
            Non-utility investment subsidiary (Note 2 & 3)
            Total investments in associated organizations
            Other property and investments
25 CURRENT ASSETS
    Cash and cash equivalents
    Cash and cash equivalents - board designated
    Accounts receivable, less doubtful accts allowance
    Interest receivable
    Materials and supplies
    Prepaid expenses
        Total current assets
35 DEFERRED CHARGES
36
    Total assets
```

| A. <br> Audited Year End $12 / 31 / 2012$ | B. <br> Audited Year End 12/31/2013 | C. <br> Audited Year End 12/31/2014 |  | D. <br> Audited <br> Year End <br> 12/31/2015 |  | E. <br> Actual Period End 3/31/2016 |  | F. <br> Change <br> (E-D) | G. <br> Actual Period End 3/31/2015 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{r} \$ 82,840,443 \\ 1,438,043 \end{array}$ | $\begin{array}{r} \$ 86,319,230 \\ 2,456,829 \\ \hline \end{array}$ | $\begin{array}{r} \$ 91,153,200 \\ 5,696,090 \end{array}$ | \$ | $\begin{array}{r} 100,576,686 \\ 3,434,810 \end{array}$ | \$ | $\begin{array}{r} 102,423,671 \\ 3,601,233 \\ \hline \end{array}$ | \$ | $\begin{array}{r} 1,846,985 \\ 166,423 \end{array}$ | $\begin{array}{r} \$ 93,144,543 \\ 5,382,186 \end{array}$ |
| $\begin{aligned} & 84,278,486 \\ & 34,068,592 \\ & \hline \end{aligned}$ | $\begin{aligned} & 88,776,059 \\ & 36,237,594 \\ & \hline \end{aligned}$ | $\begin{aligned} & 96,849,290 \\ & 38,650,755 \\ & \hline \end{aligned}$ |  | $\begin{array}{r} 104,011,496 \\ 41,160,577 \\ \hline \end{array}$ |  | $\begin{array}{r} \mathbf{1 0 6 , 0 2 4 , 9 0 3} \\ \mathbf{4 1 , 9 6 0 , 5 8 7} \\ \hline \end{array}$ |  | $\begin{array}{r} 2,013,407 \\ 800,010 \\ \hline \end{array}$ | $\begin{aligned} & 98,526,729 \\ & 39,241,901 \\ & \hline \end{aligned}$ |
| 50,209,894 | 52,538,465 | 58,198,535 |  | 62,850,919 |  | 64,064,316 |  | 1,213,397 | 59,284,829 |
| $252,854$ | 426,272 | 74,891 |  | - |  | - |  |  | $\begin{gathered} (418,139) \\ 9,994 \end{gathered}$ |
| 252,854 | 426,272 | 74,891 |  | - |  | - |  | - | $(428,133)$ |
| 929,141 | 941,203 | 1,063,004 |  | $\begin{array}{r} 1,093,965 \\ 5,249,879 \end{array}$ |  | $\begin{array}{r} \mathbf{1 , 0 7 8 , 1 9 2} \\ \mathbf{5 , 9 9 1}, 571 \end{array}$ |  | $\begin{gathered} (15,773) \\ 741,692 \end{gathered}$ | 2,174,969 |
| 929,141 | 941,203 | 1,063,004 |  | 6,343,844 |  | 7,069,763 |  | 725,918 | 2,174,969 |
| 1,181,995 | 1,367,476 | 1,137,895 |  | 6,343,844 |  | 7,069,763 |  | 725,918 | 1,746,835 |
| 2,091,466 | 797,873 | 2,254,475 |  | 1,697,386 |  | 2,849,617 |  | 1,152,231 | 3,410,787 |
| 2,002,236 | 2,006,348 | 1,279,616 |  | - |  | - |  |  | 474,802 |
| 2,388,170 | 3,146,966 | 3,036,986 |  | 3,558,213 |  | 3,087,673 |  | (470,540) | 3,690,360 |
| 6,848 | 7,394 | 6,330 |  | 6,140 |  | 12,346 |  | 6,206 | 12,214 |
| 1,502,931 | 2,141,563 | 2,720,342 |  | 3,341,939 |  | 3,330,417 |  | $(11,522)$ | 3,430,923 |
| 115,232 | 122,451 | 586,081 |  | 311,801 |  | 121,379 |  | $(190,422)$ | 245,066 |
| 8,106,884 | 8,222,594 | 9,883,830 |  | 8,915,479 |  | 9,401,432 |  | 485,953 | 11,264,152 |
| - | - | 50,371 |  | - |  | - |  | - | - |
| \$ 59,498,772 | \$ 62,128,535 | $\underline{\text { \$ 69,270,631 }}$ | \$ | 78,110,242 | \$ | 80,535,511 | \$ | 2,425,269 | \$72,295,816 |

## ORCAS POWER AND LIGHT COOPERATIVE

## BALANCE SHEET

39 EQUITIES, MARGINS, AND LIABILITIES
${ }_{41}^{40}$ EQUITIES AND MARGINS
42 Memberships
Patronage capital - OPALCO
Patronage capital - Island Network department (Note 4) Donated and other equities OPALCO donated \& other margins Subsidiary margins

Total equities and margins
${ }^{51}$ LONG-TERM DEBT, less current maturities
RUS mortgage notes
RUS economic development
CFC mortgage notes

Total long-term liabilities
58 CURRENT LIABILITIES
Accounts payable
Customer deposits
Accrued liabilities
Current maturities of long-term debt
Total current liabilities
66 DEFERRED CREDITS
68 Total equities and liabilities
${ }^{69} 70$ Note:
70 Note:
71
1 Combination of all balance sheet accounts for Island Network (department only).
722 Investment in subsidiary consists of: (1) Amounts due to OPALCO: $\$ 2,112,828$ from IN LLC (pre-RIC), (2) $\$ 6,264,126$ due from Rock Island, and (3) subsidiary accumulated deficit of ( $\$ 2,385,383$ ). ( 1 )+(2)+(3)=\$5,991,571
733 Rock Island start-up funding through $2015+2016$ budget lending: $\$ 4,917,165(2015)+\$ 2,600,000=\$ 7,517,165$ ( $03 / 31$ BALANCE is $\$ 6,264,126$ )
744 Balance was transitioned to the subsidiary in 2015, accumulated subsidiary equity(deficit) of $\$ 2,385,383$ ) now reflected in 'Non-utility investment' \& 'donated \& other margins'.

## ORCAS POWER AND LIGHT COOPERATIVE

## STATEMENT OF CASH FLOW

GAAP


46 Notes:
$\begin{array}{ll}47 & \text { Notes: } \\ 47 & 1 \text { IN department assets, liabilities \& equity fully transferred to Rock Island in } 2015\end{array}$
462 Includes Economic Development loan from RUS and is offset by RUS Cushion of Credit balance of 2014: $\$ 235 \mathrm{k}$, 2015: $\$ 127 \mathrm{k}$, 03/31/16: $\$ 230 \mathrm{k}$

## ORCAS POWER AND LIGHT COOPERATIVE

## CAPITAL PROJECTS BUDGET



## ORCAS POWER AND LIGHT COOPERATIVE

## SALES AND USAGE REPORT



[^0]
## ORCAS POWER AND LIGHT COOPERATIVE

RUS FORM 7
STATEMENT OF OPERATIONS

|  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE |  | BORROWER DESIGNATIONWA0009 |  |  |
|  |  |  |  |  |
| FINANCIAL AND STATISTICAL REPORT |  | BORROWER NAME AND ADDRESS |  |  |
|  |  | Orcas Power \& Light Cooperative |  |  |
| INSTRUCTIONS-For detailed instructions, see RUS Bulletin 1717B-2 |  | PERIOD ENDED |  |  |
| This data will be used by RUS to review your financial situation. Your response is required (7 U.S.C 901 et. Seq.) and may be confidential. |  | Mar-16 |  |  |
| CERTIFICATION <br> We recognize that statements contained herein concern a matter within the jurisdiction of an agency of the United States and the making of a false, fictitious or fraudulent statement may render the maker subject to prosecution under Title 18, United States Code Section 1001. We hereby certify that the entries in this report are in accordance with the accounts and other records of the system and reflect the status of the system to the best of our knowledge and belief. ALL INSURANCE REQUIRED BY PART 1788 OF 7 CFR CHAPTER XVII, RUS, WAS IN FORCE DURING THE REPORTING PERIOD AND RENEWALS HAVE BEEN OBTAINED FOR ALL POLICIES. DURING THE PERIOD COVERED BY THIS REPORT PURSUANT TO PART 1718 OF 7 CFR CHAPTER XVII $\qquad$ <br> (check one of the following) All of the obligations under the RUS loan documents have been fulfilled in all material respects. $\qquad$ There has been a default in the fulfillment of the obligations under the RUS loan documents. Said default(s) is/are specifically described in Part D of this report. |  |  |  |  |
|  |  |  |  |  |  |  |  |
| SIGNATURE OF MANAGER |  |  | DATE |  |
| PART A. STATEMENT OF OPERATIONS |  |  |  |  |
| ITEM | YEAR-TO-DATE |  |  | THIS MONTH(d) |
|  | LAST YEAR <br> (a) | $\begin{aligned} & \text { THIS YEAR } \\ & \text { (b) } \\ & \hline \end{aligned}$ | BUDGET <br> (c) |  |
| 1. Operating Revenue and Patronage Capital..... | 6,771,883 | 7,520,729 | 7,357,893 | 2,314,675 |
| 2. Power Production Expense.. |  |  |  |  |
| 3. Cost of Purchased Power... | 2,273,893 | 2,458,298 | 2,195,995 | 703,103 |
| 4. Transmission Expense..... | 10,413 | 16,671 | 11,037 | 5,506 |
| 5. Regional Market Expense... |  |  |  |  |
| 6. Distribution Expense-Operation. | 910,439 | 923,756 | 902,646 | 268,461 |
| 7. Distribution Expense-Maintenance........ | 358,682 | 644,004 | 533,938 | 298,020 |
| 8. Consumer Accounts Expense... | 250,195 | 251,222 | 243,608 | 83,962 |
| 9. Customer Service and Informational Expense | 260,047 | $(35,408)$ | $(48,890)$ | 36,405 |
| 10. Sales Expense.... | 7,610 | 10,482 | 8,875 | 1,451 |
| 11. Administrative and General Expense... | 810,181 | 756,034 | 759,422 | 208,619 |
| 12. Total Operation and Maintenance Expense (2 thru 11)..... | 4,881,461 | 5,025,059 | 4,606,630 | 1,605,528 |
| 13. Depreciation and Amortization Expense.... | 815,443 | 870,527 | 905,375 | 285,106 |
| 14. Tax Expense - Property and Gross Receipts..... | 51,017 | 56,523 | 52,548 | 20,608 |
| 15. Tax Expense - Other.. | 234,790 | 268,113 | 227,943 | 79,462 |
| 16. Interest on Long-Term Debt. | 282,275 | 330,572 | 397,859 | 73,572 |
| 17. Interest Charged to Construction - Credit. | $(46,234)$ | $(33,013)$ | $(72,446)$ | $(11,870)$ |
| 18. Interest Expense - Other... | - | - | - | - |
| 19. Other Deductions. |  |  |  |  |
| 20. Total Cost of Electric Service (12 thru 19).... | 6,218,753 | 6,517,781 | 6,117,908 | 2,052,406 |
| 21. Patronage Capital and Operating Margins ( 1 minus 20 ).... | 553,130 | 1,002,948 | 1,239,984 | 262,269 |
| 22. Non Operating Margins - Interest.. | 7,158 | 83,247 | 83,240 | 29,510 |
| 23. Allowance for Funds Used During Construction..... |  |  |  |  |
| 24. Income (Loss) from Equity Investments. |  |  |  |  |
| 25. Non Operating Margins - Other. | (201,961) | 21,860 | 8,782 | 7,306 |
| 26. Generation and Transmission Capital Credits.. |  |  |  | - |
| 27. Other Capital Credits and Patronage Dividends.... | 39,998 |  | 26,815 | - |
| 28. Extraordinary Items.......................... |  | - |  |  |
| 29. Patronage Capital or Margins (21 thru 28). | 398,325 | 1,108,056 | 1,358,821 | 299,084 |

## ORCAS POWER AND LIGHT COOPERATIVE

RUS FORM 7
BALANCE SHEET


# Rock Island Communications 

## First Quarter Financial <br> Statements

## ROCKISLAND <br> AN OPALCO COMPANY

## Balance Sheet

|  | A. | B. | C. |
| :---: | :---: | :---: | :---: |
|  | Audited IN |  |  |
|  | Department | Audited | Actual |
|  | ASSETS |  |  |  |
|  |  |  |  |  |
| Current Assets |  |  |  |
| Cash | - | 225,976 | \$ 151,447 |
| Accounts Receivable | 45,473 | 89,876 | 92,524 |
| Inventory | - | 1,642,206 | 1,544,062 |
| Prepaid And Other Current Assets | 5,512 | 9,583 | 9,623 |
| Total Current Assets | 50,985 | 1,967,641 | 1,797,656 |
| PROPERTY, PLANT, AND EQUIPMENT |  |  |  |
| Fixed Assets | 165,436 | 3,564,229 | 4,912,789 |
| Construction Work in Process | - | 1,635,742 | 1,270,636 |
| Accumulated Depreciation | $(90,545)$ | $(1,262,651)$ | $(1,317,010)$ |
| Total Property \& Equipment | 74,891 | 3,937,320 | 4,866,415 |
| OTHER NONCURRENT ASSETS |  |  |  |
| Other assets | - | 3,600 | 3,642 |
| Goodwill | - | 282,257 | 274,488 |
| Total Assets | 125,876 | 6,190,817 | 6,942,201 |
| CURRENT LIABILITIES |  |  |  |
| Accounts Payable | - | 287,298 | 441,017 |
| Other Payables | 2,667 | 117,384 | 25,223 |
| Current maturities of long-term debt | - | 205,708 | 207,465 |
| Total Current Liabilities | 2,667 | 610,390 | 673,705 |
| NONCURRENT LIABILITIES |  |  |  |
| Capital Lease Liability | - | 330,547 | 276,924 |
| Long-term Debt Startup Capital (OPALCO) | 343,297 | 7,029,993 | 8,376,954 |
| Total Liabilities | 345,964 | 7,970,930 | 9,327,583 |
| EQUITIES AND MARGINS |  |  |  |
| Retained Earnings | $(220,088)$ | - | $(1,780,113)$ |
| Net Income (Loss) |  | $(1,780,113)$ | $(605,269)$ |
| Total Equity | $(220,088)$ | $(1,780,113)$ | (2,385,382) |
| Total Liabilities and Equity | 125,876 | 6,190,817 | \$6,942,201 |

## Income Statement

| Income Statement | A. <br> Business Plan Period End 3/31/2016 | B. <br> Actual <br> Period End $3 / 31 / 2016$ | C. <br> Variance (B-A) | D. <br> Comments |
| :---: | :---: | :---: | :---: | :---: |
| I OPERATING REVENUES |  |  |  |  |
| Fiber Res/SB | 111,090 | 196,679 | 85,589 | New Billing platform will provide this breakout in the 2nd Qtr |
| Fiber Int/ISP | 108,000 | - | $(108,000)$ | New Billing platform will provide this breakout in the 2nd Qtr |
| LTE | 18,900 | 28,683 | 9,783 | LTE deployment ahead of schedule |
| Voip | 3,086 | 3,830 | 744 |  |
| DSL | 199,000 | 212,185 | 13,185 | DSL drop continues at slower pace to plan |
| IT Services | 63,206 | 85,964 | 22,758 |  |
| total operating revenues | 503,282 | 527,341 | 24,059 |  |
| ॥ OPERATING EXPENSES |  |  |  |  |
| Fiber Transport | 58,500 | 59,843 | 1,343 |  |
| Voip | 9,000 | 8,490 | (510) |  |
| LTE | - | 12,766 | 12,766 |  |
| DSL Transport | 69,650 | 61,438 | $(8,212)$ |  |
| IT Services | 35,000 | 26,416 | $(8,584)$ |  |
| ISP Other (Merch Fees, Backup) | 13,000 | 14,537 | 1,537 |  |
| Payroll | 359,093 | 355,338 | $(3,755)$ |  |
| Contractor Wages | 17,000 | 46,762 | 29,762 | Planned scope of contractor work was less than needed currently |
| Depreciation/Amortization | 46,000 | 62,127 | 16,127 | Projected \$2M added to plant for year and actual \$1.2 M in the 1st Qtr |
| Professional Fees | 90,000 | 143,163 | 53,163 | Q1 outages resulted in increased NOC hours in addition to systems development, consultant scope increased. |
| Rent | 33,000 | 31,796 | $(1,204)$ |  |
| Utilities | 3,000 | 7,757 | 4,757 |  |
| Equipment Rental | 72,000 | 70,365 | $(1,635)$ |  |
| Other (R\&M, T\&E., Ins., Office) | 50,000 | 101,283 | 51,283 | LTE Advertising (outsourced labor), Small tools for const., Auto Repairs, Startup mobile phone data packages, Noncapitalized retail store equip. (non permanent fixtures) |
| Licenses, Permits, Dues \& Subs. | 25,000 | 16,810 | $(8,190)$ |  |
| TOTAL OPERATING EXPENSES | 880,243 | 1,018,891 | 138,648 |  |
| TOTAL NET OPERATING MARGINS | $(376,961)$ | $(491,550)$ | $(114,589)$ |  |
| III OTHER INCOME (EXPENSE) |  |  |  |  |
| Other Income (Expense) | 100 | 8,406 | 8,306 |  |
| Taxes: State \& Local Use Tax | $(10,000)$ | $(36,814)$ | $(26,814)$ | Out of State, Country vendors primarily for Modems (causing pymt of State of Wa. Use tax) |
| Other Income (Expense) - Parent | $(8,500)$ | $(8,917)$ | (417) |  |
| Interest Income (Expense) | 100 | - | (100) |  |
| Interest Expense - Parent | $(74,558)$ | $(76,395)$ | $(1,837)$ |  |
| TOTAL OTHER INCOME | $(92,858)$ | $(113,720)$ | $(20,862)$ |  |
| Federal Income Tax Expense <br> GRAND TOTAL NET MARGIN DETAIL BREAKOUT | ${ }_{(469,819)}$ | $\stackrel{-}{(605,270)}$ | $\frac{-}{(135,451)}$ |  |

## ROCKISLAND <br> an opacco compant

## Statement of Cash Flows

Cash Flows from Operating Activities:
Net income (loss)

## Period Ended <br> March 31, 2016

Adjustments to reconcile net income (loss) to net cash
provided by (used in) operating activities
Depreciation/Amortization
62,128
Changes in assets and liabilities:
Accounts receivable
$(2,648)$
(82)

Prepaid and other assets
153,719
Accrued and other liabilities
$(92,161)$

Net cash provided by (used in) operations:
$(484,313)$

| 13 | Cash Flows from Investing Activities: |  |
| :--- | :---: | ---: |
| 14 | Additions to property and equipment, net | $(1,235,269)$ |
| 15 | Additions in Inventory | 98,144 |
| 16 | Net cash provided by (used in) investing activities: | $(1,137,125)$ |
| 17 |  |  |
| 18 |  |  |
| 19 | Cash Flows from Financing Activities: |  |
| 20 | Contributions in aid of construction | 251,815 |
| 21 | Proceeds from debt (OPALCO), net | $1,295,095$ |
| 22 | Net cash provided by (used in) financing activities: | $1,546,910$ |
| 23 |  | $(74,529)$ |
| 24 | Net change in cash |  |
| 25 |  |  |
| 26 | Cash and cash equivalents, beginning of period | 225,976 |
| 27 | Cash and cash equivalents, end of period | 151,447 |


[^0]:    NOTE: Excluded Other Revenue and Revenues that are not usage based.

