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# BOARD OF DIRECTORS REGULAR BOARD MEETING

Thursday, April 16, 2015 8:45 a.m. OPALCO Conference Room

1034 Guard Street, Friday Harbor, WA

## **TRAVEL**Á



Via Island Air

378-2376 / 378-8129 (cell) Á

Á ##From: Á ÁÁÁÁŠ^æç,^ÁŠ[]^:ÁìKFÍÁæÈÈ, ÈÁ Á ÁWWWWWWWOE¦ãc^ÁØPÂKH€ÁSEÈÈÁ Á Á Return: Š^æç^ÁØPÁ K€€Á È ÉÁ OE¦ãc^ÁŠ[]^:Á KFÍÁ ÌÈ ÈÁ Á ÁÁ Á Á ÁWWWWA XXXXX ÁXXXÁ Á MMMMMMM A Á Á **ÁVia Ferry:**Á **///////////////////**1 Á From: A ÁÁÁÁÁŠ^æç^ÁŠ[]^:ÁnkÍÍÁseÈÈÈÀ Á Á Š^æç^ÁÙ@e Á KFÍ ÁæÈ ÞÁ Š^æç^ÁU¦&æ•Ái KHÍÁæÈÈÈÁ ÁWWWWWWWWOE¦ãç^ÁØPÂI KFÍÁæÈÈÈÁ Á Return: Š^æç^ÁØPÁKÍÁÈÈÁ ÁŒ¦ãç^ÁU¦&æÂKÍÁ;ÈÈÁ ÁÁ Á ÁOE¦ãç^ÁÙ@æ, Ä K€€Á, E; ÈÁ ÁÁ ÁÁ Á A Α Á ÁÁÁÁÁÁÁÓEÍ; ãç^ÁŠ[] ^: Á KG€Á; È; ÈÁ Á ÁÁ Á ÁXXXÁ Á Á Á ΑΧΧΑ Á Á

# Orcas Power & Light Cooperative Board of Directors

## Regular Board Meeting

1034 Guard Street, Friday Harbor

376-3549

April 16, 2015 8:45 a.m.

#### **PAGES**

#### **WELCOME GUESTS/MEMBERS**

Anne Falcon and Steve Andersen, EES Olga Darlington, Jennifer Chu of Moss Adams

## **ACTION ITEMS**

<b>4-6</b> • Approval of March Minut	al of March Minut	Approva	0	4-6
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7 o Admission of New Members

8 o Capital Credits

9-12 o NWPPA Voting Delegate

**13-17** • RUS 219s

18-25 o MS Policy 11 Capital Credits

o 2014 Audit Report (approximately 3:30 pm)

## **DISCUSSION ITEMS**

28-31	0	Annual Meeting 2014 Minutes Review (to be approved by members at the
		annual meeting)

o Resource Evaluation Presentation by EES

o Cost Recovery Charge (Policy 29)

## **REPORTS**

56	<ul> <li>Cash Recap</li> </ul>	2
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o Total Fund Balances Chart

o Outages

o Safety

60-62 o General Manager

63-64 o Rock Island Communications Update

## **INFORMATION ITEMS**

**66-80** o 2014 RUS Form 7

81 o New Services

o Historical MORE Revenue

83-84 o BPA Consumption Summary

## **ADJOURNMENT**

Executive Session: Legal Issues; PNGC; RIC

## **ACTION ITEMS**

# MINUTES OF THE BOARD OF DIRECTORS MEETING ORCAS POWER & LIGHT COOPERATIVE

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Ú¦^•ãå^}ơÆą ÁŠ^œÁsæ∮|^åÁs@Á; ^^ơå \*ÁgÁ;¦å^¦ÁæÁJÆ€ÁæÈ ÈÁæÁs@ÁÒæ••[`}åÁUÚŒŠÔUÁ [~ã&^ÈÁÁ

Ú¦^•^}dxÁv āj}ā^ÁOBåæ(•ÉÁxāj&^ÁÖæĕ&ã}æ•ÉÃÕ|^}}æÁPæ|ÉÁRā[ÁŠ^œÉÁÓ[àÁT^@ÉÁÓ@æãÁ V@[{^¦•[}ÉÁR^¦¦^Áv @ãœā^|åÉÁ

Ùcæ-ÁÚ¦^•^} dxÍÕ^}^¦æþÁTæ)æt^¦Á2[•c^¦ÁPājå¦^c@LÁTæ)æt^¦Á;ÆÒ}\*ā;^^¦ā;\*Áæ)åÁU]^¦ææā[}•Á Ü`••^||ÁÕ`^¦¦^LÁTæ)æt^¦Á;ÁÆājæ)&^Áæ)åÁŒå{ājãrdææā[}ÁÞæ)&°ÁŠ[[{ãiÊÁTæ)æt^ÍĄ-Á T^{à^¦ÁÙ^¦çã&^•Áæ)åÁÒ}^¦\*^ÁÛæçāj\*•ÁŒ;^ÁÛæ¢^Êæ)åÁÒ¢^&`œãç^ÁŒ•ãræ)dÁÓ^çÁTæåæ)Á ǧ^¦çāj\*ÁæA^&[¦åāj\*Ár^&¦^œ4^ŒÆA

#### Member/Guests

**February Meeting Minutes** 

•Á MotionÁ æå^Áà^Á\@{ ^¦•[}Á[Áæ&&^]œÁ@ÁØ^ঠæ\Á;āj c^•Áæ•Á;¦^•^} c^åÈÁT[æ¶}Á
æÁ^&[}å^åÁQĐāæ;•DÁæ)åÁ&æd¦ðråÁà^Áç[æX^Áç[c^È

### **New Members**

•Á Motion { æå^Áà^Áà^Á/@ { ^!•[}Áq[Áæ&&^] ơÁc@ Á,^¸Á; ^{ à^!•Ápã c^åÁà^|[¸ÈÁT[cāj}Á,æ Á •^&[}å^åÁÇT^@ DÁæ) åÁ&æd:ðråÁà^Áç[ð&^Áç[cðÈ

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P[@(æ) ÉÉŠæč¦æÁOE;}ÁBÁŪc^]@^}Á		Ùœe[}ÊÖæ)ā^ Á Á
S[&@ÁØæ{ãîÁ√¦ĭ•oÁ(√ÁFJÌGÁ	Á	W;*^¦ÊÁS^  ^^ÁRÁ Á
Š^ååå&\ÉTæb&Á	Á	Xæ}}•ÉHÖæjā* ÁBÁT&Õ^@^ÉHÒ{ā^Á
Ţæl[\ĒÁSæ), æHañóÁ	Á	Yæ^ÊÖ¸ã @ARÁ Á Á
Ú^c^¦•[}ÊÂÚ@\$@]ÆBÁRæ;}^cÁ		Y[ dãaà^¦*,ÁÜa[•ÉÉÔæd-{^}Á Á
Ü[å¦ðar Š^:ÉÁTæð) *^ ÁÖ^ÁR?^• *•Á	Á	Ÿ[ÁxXIãnaæÁræaà[¦ÁqQÌRÁxX][¦ãnoD

## **Capital Credits**

•Á MotionÁ; æå^Áà^ÁT^@Áæ; åÁr^&[}å^åÁŞV@[{ ^¦•[}DÁg Áæ]]¦[ç^Á;æê{ ^}ơÁ;ÁÄF€ÉHCÌÈÌÁ ñỷ Á&æ; ãæ;Á&æ; ãæ;Á&; ^åãæ Ág Ás@Á•cææ^•Á; Áå^&Aæ\*o\*åÁ; ^{ à^¦•Áãæ c\*åÁà^|[¸ÈÁT[cāj}Á&æ; læ\*åÁà^Á ç[æ\$V\*Á;[c\*EÁ]

Member Service Policy 3 Technical Provisions

QÁ@Á\ç^} œÁ@æÁO[}}^çā|^ÁU[¸^¦ÁŒá{ ā ā dæāi}}ÁÇÓÚOĐÁ( æ\^•Áæá\^e\;{ ā æāi}}Á^\*æåā;\*Á
c@Á•^Á;-Á^å^!æÁ^•[`¦&^•Át[Á\}^!\*ã^Át]^!æāi}•Ás@æÁ( æ Ás^Ás)ÁS[}-†æóÁ; át@ÁcæcÁæ; átÁ
-^å^!æÁæ;•ÉÁLJ^&cāi}ÁHĒÈJÁTermination of ServiceÁÕãç^}Ás@æÁUÚOÈŠÔU qÁ[¸^¦Á;![çãá^!Á
O[}}^çā|^ÁÚ[¸^!ÁOŽá{ ā ā dæāi}}ÁÇÓÚOÆá ÁæÁØ\å^!æÁæ\*^}&£ÉÁUÚOÈŠÔU Á^•^!ç^•Ás@Áã @ÁIÁ
c^!{ ā ææ^Á^!çã&^Át[Áæj^Á[Ás]Á@Á°;^}óÁ@Á°;^}æÁæÁØ\å^!æÁæ\*A;}J-†æóÁ; ãt@Á^å^!æÁæ}åÁ\*cææ^Áæ;•Á
æ)åÁsÁ^``^•¢åÁt[Ás[Ás[Ás[Ás]ÁOÚOÆÁ;¦Á;c@¦Á^å^!æÁæ\*^}&ÊÁÇÒÈÈÆTæðãöæ)æÁ\*![¸Át]^!æái}•DAÁ
æÁæåå^åÈÁÁ

•Á MotionÁ, æå^Áa^ÁT^@Áæ) åÁr^&[}å^åÁÇV@{ ^¦•[}DÁg Áæ]]¦[ç^Ás@ Áæååããã}}Á; ÁÛ^&cã[}Á HĚ ÈÁTermination of ServiceÁæ Á; lãco^}EÁT[cã]}Á&æd; lãtô Ág[ã&^Áç[cô È

•Á Motion { æå^Áà^Áà^ÁY @ã-ā^|åÁse) åÁn^&[} å^åÁÇT^@DÁg Áse)]¦[ç^ÁÜ^•[|ˇcā[}Áİ ЁС€FÍÁ

Authorizing CFRC PowerVision LoanÁse) åÁnˇ]][¦cā]\*Áå[&ˇ{^};•Ág Ásh^æ•^Ás@^Á
&ˇ¦\^}cÁU[\_^¦Xã-ā[}Á[æ)Á¦[{ ÁÅÎ TÁ[ÁÅF€TÈÁT[cā[}Áseed¦ð^åÁà^Áç[ā8^Áç[c^È

**Bylaw Revisions** 

Ü^çã a[]}•Á, ^¦^Á; æå^Ás[Ás@ Ás^|æ, •Ás]ÁÖ^&^{ à^¦ÁG€FIÁs@ænÁs]æåç^¦c^}d^Á; æå^Ás@ Ásã[^Á à^ç,^^}Ás@ Ásæ)åãaæ^•Á;æ; ^åÁs^Ás[{ {ãcc^^Áse}åÁs@ Á;[{ ā;æ;ā]}•Á; æå^Ás^Ás^Á;^Á;^cã;ā]}Áş^¦^Á •@;|cÁÇÍÁsæê•DÉV@ Ás`¦æ;ā]}Ás^ç,^^}Ás@ Ás, [Á;[{ ā;æ;ā]}Á;¦[&^••^•Á;æ•Ás;&¦^æ•^åÁs^Á;€Á åæê•Ás]Ás@áÁ^çã;ā[}ÈV@Á^çã;ā[}Á^æå•IÁ

"a) Nominations: It shall be the duty of the Board of Directors to appoint, not less than one hundred (100) days before the date of a meeting of the energy members at which directors are to be elected, a committee on nominations consisting of not less than three (3) nor more than five (5) energy members from each of the voting districts for which a director is to be elected. No officer or member of the Board of Directors shall be appointed a member of such committee. The committee shall prepare and post in the lobby at the principal office of the cooperative at least **seventy (70)** calendar days before the meeting a list of its nominations for directors. Any fifteen (15) or more members may make other nominations from their particular district by petition with their signatures, filed with the board of directors at the principal office of the cooperative at Eastsound, Washington, not less than fifty-five (55) calendar days prior to the meeting. The secretary shall cause the same to be posted at the place where a list of nominations made by the committee is posted, including electronic postings on the cooperative's website. The secretary shall publish a legal notice in the local newspaper(s) which carries legal notices, said notice to announce names of director candidates. The notice must be submitted to the newspaper(s) within three working days of the posting of nominations. The cooperative, in the alternative, may post the list of director candidates on its website in order to provide the notice required in this section. The committee, if possible, should nominate at least two (2) candidates for each open position, one of whom shall be an incumbent director, unless such director does not wish to be considered for reelection. The secretary shall mail with the notice of the meeting a statement of the number of directors to be elected from each district and showing separately the nominations made by petition, if any, or in the alternative, the cooperative shall provide such notice electronically.

•Á MotionÁ, æå^Áa^ÁT^@Áæ; åÁr^&[}å^áÁQV@{ ^;•[}DÁ; Áæ;];[ç^Ác@Áæ; ^}å{ ^}cÁ; Á Oξ&|^ÁQQÁÖā^&c[;•ÁU^&cā;}ÁHÁÞ[{ ā;ææā;}•Áæ•Á;!^•^}c^åÈT[cā;}Á&æ;!ā%åÁa^Áç[æ&^Áç[c^ÈÁ

## 2014 Year-End Financials

Pāå | ^ c@h | ^ - ^ } c^ å Ás@ Á } æš å ãc^ å Áā æð & ãæþÁ ^ • ` | o• Á[ | ÁCEFI Ás@æðā] & | ` å ^ Ás@ Á Úcæc^{ ^ } ơh - Á U | ^ | æã] } • ÉÓææð & ÁÚ @ ^ dÉÚcæc^{ ^ } ơh - ÁÔæ @ÁO[ ¸ ÁÇÕ OEDEÚDÉÔæ] ãæþÁÚ | [ | b & o• ÁÓ \* å \* ^ dÉQ | æð å Á Þ ^ c [ | \ ÁØā] æð & ãæþÁ | æð ÁSEFI ÁÚWÙÁZ[ | { Ä ÁFinancial and Operating Report Electrical Distribution. V @ Áð æð & ãæþ Á Q ¸ Ás@æð \* Á Ø ¸ Ás@æð ÁFÈHÁæð å Á\* ` ãc Áæ Â FÈHÃ ÉÁ Á

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@æ)å[ ˇơǵ ãc@Ás@^^Át¦æå @Á @¸ã \*ÁUÚCEŠÔUÁÜ^ç^} ˇ^Áæ)åÁÔ[•ơṭ ÁÒ|^&dæãæ ÉV[æ‡Ár[}Ë
Ò}^¦\*^ÁÒ¢]^}•^•Áæ)åÁs@Ár^ơT æb\*ã ÁGEF€Á ÁGEFI ÉÜV^ç^} ˇ^Ás &¦^æ^åÁsæÁæÁæ°Á; ÁrÈTà Áj^¦Á
^æÁ @ãrÁÓÚCEÁ¢]^}•^•Ás &l^æ^åÁsæÁæÁæ°Á; ÆðÆFI ÉÜ ÃÁ,^¦Á

OE Ásãa & • • ^ å Ás@[ \* @ \* cÁc@ Á ^ ækæð å Ás Ás As ^ cæð Ás \* Ás & \* ^ cð \* Á; | [ & ^ • Ês@ Á ^ æk } å ^ å Ás ¸ ãs @ ÉsæÁ ^ c¸ \* Ás @ kæ \* ^ kæ & \* As ¸ ãs @ ÉsæÁ ^ c¸ \* Ás @ kæ \* ^ kæ & \* As ¸ ás @ ÉsæÁ ^ c¸ \* Ás @ kæ \* ^ kæ & \* 
V @ ÁÓ[æ å Á&[{]|ã, ^} c^ å Áx@ ÁOE&&[`} cā, \* ÁÖ^]æ c{ ^} cÁ[¦Áx@ ã Ás ãã ^} cÁ; [¦\ÈÁT [•• ÁOEåæ (• Á Çaĕ å ãī[¦• DÁ, ã|Ás^Á;}• ãc^ Áx@ Á, ^^\ Á; -ÁT æ & @ÁH∈ËÖE;¦ā,ÁHÁt, Ás[Áz³|å Á; [¦\Áæ)å Á; |æ)Át, Áz; Ás; Aó; Aó c@ ã Áā; å ā; \*• Áææ Áx@ ÁOE; lã,Ás[æ å Á; ^^cā; ÈÁ

Policy 29 Energy Services Rate Design

**Reports** 

V@ÁCash RecapÁr@, •ÁæÁ;¦[b/&c/åÁr}åã;\*Áàææ;&^Á;ÁÁHÉIGJÉH∈GÁæ;Á;ÁØ/à¦\*æ;ÁGÌÉÄG€EFÍÉÁ

V@ÁSafetyÁ^][¦oÁsjåã&æe^åÁ,[Ásæ&&ãå^}o•ÉÁsj&ãå^}o•Á;¦Á,^ædÁ;ã••^•Á;¦ÁbØ^à¦`æf^ÉÁ

Pāļa¦^c@Á^çā\¸ ^aÁc@ÁGeneral Manager's ¦^] [ ˈdÉÁ Á

**Rock Island Communications Update** 

Quơ ¦^• ơÁ&[} cả, ˇ^• Áæ{ [}\* Á&[ˇ} cî Á, ^à @a[¦@[¦a• ÈÁ @ Á&@æ||^} \* ^Áa Ág Áa Áæ-[¦åæà|^Á, æê• Ág Áàl;ā, \*Áàl;aåàæ) åÁa (áæ-[¦åæà|^Á, æê•Ág Ác] \* Áæ-[¦åæà|^Ág Áæ-[¦åæà|^Ág Áæ-[¦åæà|^Ág Áæ-[¦åÁæ-[¦åÁæ-[ká@]• ^Á;æà|^Ág Áæ-[¦åÁæ-[ká@]• ^Á;æà|^Ág Áæ-[ká@]• ^Á;æà|^Ág Áæ-[ká@]• oÉÁ Á

**PNGC Power** 

**Adjournment**Á

V@Á; ^^cāj \*Áœålþ ˇ¦}^åÁq;ÁœòjÁÒ¢^& čãç^ÁÙ^••ā[}ÁœòÁFKFÍÁ;È;ÈÉÒ¢^& čãç^ÁÙ^••ā[}Áœålþ ˇ¦}^åÁœóÁ CHFFÁ;{ÈÁ Á

Á Á Á

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#### **New Members March 2015**

#### Decatur

1. Dingfield, Mark

#### Lopez

- 1. Boyce, Jon & Petito-Boyce, Catherine
- 2. Cyprexx Services
- 3. Gaddis, J.B
- 4. Goodwool
- 5. Gundlach, Jens & Giedt, Cassandra
- 6. Mackinnon, Megan
- 7. Uradnik, Gazala & Michael
- 8. Vachon, Jennifer & Brown, Adam

#### Orcas

- 9. Alter, Susan
- 10. Blewett, Jim
- 11. Boero, Micheal
- 12. Boetger, Randall
- 13. Bowers, Amy & Hamilton, James
- 14. Bryant, Alan T & Kitrina M
- 15. De Anda, Ricardo
- 16. Hagen, Steven
- 17. Hampel, Larry & Susan
- 18. Hostler, James A
- 19. Mr & Miscellaneous
- 20. Mueller, Anna
- 21. Nute, Stephen
- 22. Orcas Island Storage LLC
- 23. Robertson, Sue & David
- 24. Sleeper, Amy Brown, Lynne
- 25. Stewart, Joel D & McIntyre, Annie
- 26. Stonecipher, Thomas & Brenda

#### San Juan

- 27. Arnold, Adrienne
- 28. Barton, Elisabeth G
- 29. Beliveau, Jacob
- 30. Bond, Tomi
- 31. Border, David & Jennifer
- 32. Buckler, Joe
- 33. Camassia Professional Corp
- 34. Campbell, Crystal
- 35. Dobbins, Austin T
- 36. Frink, J Curtis
- 37. Groseclose, Nicholas
- 38. Guthrie, Jessi
- 39. Halliday, Michelline & Bama, Ben
- 40. Halverson, Helen
- 41. Hartigan, Steve
- 42. Irwin, Brandon
- 43. Iverson, Steffan
- 44. Johnson, John
- 45. Kielty, Gail
- 46. Kilpatrick-Boe, Me'Tairie
- 47. Kubisty, Cheryl
- 48. Kyser, Brian
- 49. Lindenberg, Nancy R
- 50. Lloyd, Isaac
- 51. McFarland, Jean
- 52. McFarland, Lee Krueger & Michael E
- 53. Mock, Michela
- 54. Moore, Robert L
- 55. Neeley, Gail & Jeffrey
- 56. Rajczi, Kristee
- 57. Rice, Jenny
- 58. Roddick, Jeffrey
- 59. Ross, Rob & Sommer
- 60. Searles, James
- 61. Wagner, Valeria & Johanna
- 62. Wampler, Nancy D
- 63. Wells, Gloria A
- 64. Wilson, Ronald & Raber, Susan
- 65. Zall, Barnaby
- 66. Zygocki, David A

#### **Shaw**

67. Johnson, Rodney

## ÔŒÚQVŒŠÁÔÜÒÖQVÙÁ OI] | [çæh/i, -Ájæê { ^} o/i, -Ásæ] ãæh/si ^ åãæ Ái Ás@ Áv• cæe^• Ai, -Ás@ ÁI ||[, āj \* Áå^ &^æ• ^ å Ái, ^ { à^ ! • Á ã Á^~~^• c^åkÁ Á Á Á Á ÁÁ ÁÁ Total.....\$7,782.05 Á Á Á Á Á Á Á Á Á



9817 N.E. 54th Street Vancouver, Washington 98662-0576 (360) 254-0109 FAX (360) 254-5731 E-mail: nwppa@nwppa.org Web Site: www.nwppa.org

#### MEMORANDUM

To:

NWPPA Membership

From:

Ken Weiss, Clearwater Power, NWPPA Board President

Date:

March, 2015

## NOTICE OF THE 2015 ANNUAL CONFERENCE & MEMBERSHIP MEETING

The NWPPA 2015 Annual Conference & Membership Meeting will be held at the Egan Civic & Convention Center in Anchorage, Alaska, on May 17-20, 2015. The Business Session of the Annual Membership Meeting will be held on Tuesday, May 19, 2015 from 12:00 noon to 1:50 p.m. An Annual Meeting program is enclosed with this memo. Information about the conference may also be found on the NWPPA website at www.nwppa.org in the class schedule and online registration area or by clicking on the Annual Meeting banner on the NWPPA home page.

### VOTING REPRESENTATIVE/DELEGATE FORM

Each utility is allowed one voting delegate who is permitted to vote on each of the Association resolutions and other business brought before the Annual Business Meeting. It is important that your utility is represented at the Business Meeting. Your self-assigned voting delegate will be asked to sit in a designated "Voting Delegate Area" during the Annual Business Meeting. Special registration ribbons will be used to identify each voting delegate.

If your utility has not already designated a voting delegate with NWPPA for this Annual Meeting, please use the enclosed form to indicate an individual from your utility, who will be attending the Annual Meeting, to act as your utility's the voting delegate for the Business Meeting. If you have questions about whether or not NWPPA has received an official voting delegate form from your utility, please call Debbie Kuraspediani at (360) 816-1449. Please fax or mail completed forms back to NWPPA before May 1, 2015.

<u>Please make sure your voting delegate is registered to attend the conference</u> so they may actually vote for business items on behalf of your utility. You may register your voting delegate for the meeting by using the meeting registration form enclosed or on the NWPPA Web site at http://www.nwppa.org/External/WCPages/WCEvents/EventDetail.aspx?EventID=122275.

#### NWPPA ANNUAL BUSINESS MEETING CONDUCT OF BUSINESS RULES

For your information and review, we are enclosing a copy of NWPPA's *Conduct of Business Rules* that have been adopted by NWPPA's Board of Trustees and will be observed at the 2015 Annual Business Meeting. Please take a moment to review them with your voting delegate so they are familiar with the flow of business and procedures during the membership meeting on Tuesday, May 19, 2015. If you have questions about this document, please contact NWPPA.

#### 2015 PROPOSED RESOLUTIONS

The 2015 Proposed Resolutions are available on the NWPPA Government Relations Committee Web page and can be referenced at this address: http://www.nwppa.org/government\_relations/active\_resolutions.aspx.

Please take a moment to review the Association's proposed 2015 resolutions prior to the May Annual Meeting. Also please review the attached Call for 2015 Resolutions memo, outlining the schedule for receipt of member input on resolutions for 2015. This schedule was adopted by the NWPPA Board of Trustees to provide every member an equal opportunity to review, comment and arrive at agreement on the resolutions well in advance of the May 18 Government Relations Committee meeting and the May 19 Annual Business Meeting. In past years, members attending the Annual Meeting who have not been part of this process have attempted, with some level of frustration, to make changes to the resolutions at these May meetings. Making changes at the May meeting can be accomplished by a two thirds vote of both the GRC and the General Membership to "reopen input on resolutions". However, in reopening resolutions for changes, the last member proposing the revisions gets the last word or an unfair advantage on a particular resolution as not all members may have had a chance to review the changes. The Government Relations Committee (GRC) will meet on Monday, March 18, 2015 in Alaska to discuss any comments received on the proposed 2015 Resolutions. The NWPPA Board will consider the GRC's comments on the proposed resolutions and forward their recommendations to the full membership for consideration and adoption at NWPPA's Annual Business Meeting on Tuesday, May 19, 2015.

A complete printed packet of proposed 2015 Resolutions can be requested from NWPPA by calling (360) 254-0109.

Please mark your calendars to come and enjoy beautiful Alaska and network with other public power utilities and supporting companies at the NWPPA Annual Conference & Membership Meeting May 17-20, 2015.



9817 N.E. 54th Street Vancouver, Washington 98662-0576 (360) 254-0109 FAX (360) 254-5731 E-mail: nwppa@nwppa.org Web Site: www.nwppa.org

## Northwest Public Power Association Utility Voting Delegate Designation For 2015 Meetings Outlined Below

Please complete and return by May 1, 2015

wember	System:
City, Stat	te:
from our u Annual Bu the NWPP	ing people are hereby designated as the official voting delegates itility and are authorized to represent our utility at the NWPPA siness Meeting, May 19, 2015 in accordance with Section 2.5 of A Bylaws; at NWPPA's 2015 Government Relations Committee and during calls on Congress or Federal/State Regulatory
Primary Vo personnel	vis authorized to cast one (1) vote and is entitled to have a oting Delegate and an Alternate Voting Delegate. Additional utility are encouraged to participate in these meetings as well but each only be allowed one vote by the designated voting delegate
Authorize	ed Voting Delegates:
Primary	(Name and Title)
_	(Name and Title)
Alternate	(Name and Title)
<b>.</b>	
Signed:	(Utility Board President or Vice President)
Date:	

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ÜÒKÁ Á ÜWÙÁZ[ |{ ÁŒJ•ÁInventory of Work OrdersÁ Á

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## RUS Form 219 Inventory Of Work Orders

Page: 5

Period: JAN 2015

System Designation: WA AH O9

Inventory: 201501

Budget Loan	Project	Amount
1	505	20,025.93
1	506	22,888.86
1	606	3,447.39
1	608	1,790,379.85

Total:

1,836,742.03

## **BORROWER CERTIFICATION** WE CERTIFY THAT THE COSTS OF CONSTRUCTION SHOWN ARE THE ACTUAL COSTS AND ARE REFLECTED IN THE GENERAL ACCOUNTING RECORDS. WE FURTHER CERTIFY THAT FUNDS REPRESENTED BY ADVANCES REQUESTED HAVE BEEN EXPENDED IN ACCORDANCE WITH THE PURPOSES ON THE LOAN, THE PROVISIONS OF THE LOAN CONTRACT AND MORTGAGE, RUS BULLETINS, AND THE CODE OF FEDERAL REGULATIONS RELATIVE TO THE ADVANCE OF FUNDS FOR WORK ORDER PURPOSES. WE CERTIFY THAT NO FUNDS ARE BEING REQUESTED FOR REIMBURSEMENT OF CONSTRUCTION WORK IN A CBRA AREA. SIGNATURE (MANAGER) DATE SIGNATURE (BOARD APPROVAL) DATE **ENGINEERING CERTIFICATION** I HEREBY CERTIFY THAT SUFFICIENT INSPECTION HAS BEEN MADE OF THE CONSTRUCTION REPORTED BY THIS INVENTORY TO GIVE ME REASONABLE ASSURANCE THAT THE CONSTRUCTION COMPLIES WITH APPLICABLE SPECIFICATIONS AND STANDARDS AND MEETS APPROPRIATE CODE REQUIREMENTS AS TO STRENGTH AND SAFETY. THIS CERTIFICATION IS IN ACCORDANCE WITH ACCEPTABLE ENGINEERING PRACTICE. INSPECTION PERFORMED BY SIGNATURE OF LICENSED ENGINEER



**EXPIRES** 3/16/2017

Revision: 71045

03/31/2015 11:27:56 am

## RUS Form 219 Inventory Of Work Orders

Page: 2

Period: JAN 2015

System Designation: WA AH O9

Inventory: 201501		-		. [	Gross Funds	s Required		Deductions	1	
Loan		į.	rk Order astruction (1)		Cost Of Construction: New Constr Or	Cost Of Removal: New Constr Or	Salvage R New Construction Or	Retirements Without Replacements	Contrib In Aid Of Constr and Previous	Loan Funds Subject To Advance By RUS
Project	Year	Ret	tirement (2)	Bdgt (3)	Replacements (4)	Replacements (5)	Replacements (6)	(7)	Advances (8)	(9)
505	2013	1413	- No							
				1	20,161.23	0.00	0.00	0.00 AFUDC: 135.30	0.00	20,025.93
					20,161.23	0.00	0.00	0.00	0.00	20,025.93
506	2013	1414		1	23,043.50	0.00	0.00	0.00 AFUDC: 154.64	0.00	22,888.86
				•	23,043.50	0.00	0.00	0.00	0.00	22,888.86
606	2014	1567		1	3,465.33	0.00	0.00	0.00 AFUDC: 17.94	0.00	3,447.39
				•	3,465.33	0.00	0.00	0.00	0.00	3,447.39
608	2013	1537		ī	1,798,471.65	0.00	0.00	0.00	0.00	1,786,498.13
608	2014	1738						AFUDC: 11,973.52		
	2011	1730		1	3,901.39	0.00	0.00	0.00 AFUDC: 19.67	0.00	3,881.72
-				A <del>-</del>	1,802,373.04	0.00	0.00	0.00	0.00	1,790,379.85
Grand Totals:				S=	\$ 1,849,043.10	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 1,836,742.03

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## RUS Form 219 Inventory Of Work Orders

Page: 6

Period: JAN 2015

System Designation: WA AH O9

Inventory: AN1501

Budget

 Loan
 Project
 Amount

 1
 706 - 3
 61,099.89

 Total:
 61,099.89



BORROWER CERT	TIFICATION
WE CERTIFY THAT THE COSTS OF CONSTRUCTION SHOWN ARE THE GENERAL ACCOUNTING RECORDS. WE FURTHER CERTIFY REQUESTED HAVE BEEN EXPENDED IN ACCORDANCE WITH THE LOAN CONTRACT AND MORTGAGE, RUS BULLETINS, AND TO THE ADVANCE OF FUNDS FOR WORK ORDER PURPOSES. WE REQUESTED FOR REIMBURSEMENT OF CONSTRUCTION WORK	THAT FUNDS REPRESENTED BY ADVANCES HE PURPOSES ON THE LOAN, THE PROVISIONS OF THE CODE OF FEDERAL REGULATIONS RELATIVE E CERTIFY THAT NO FUNDS ARE BEING
SIGNATURE (MANAGER)	DATE
CICNATUDE (DOADD ADDDONAL)	
SIGNATURE (BOARD APPROVAL)	DATE
ENGINEERING CER	
	TIFICATION  IADE OF THE CONSTRUCTION REPORTED BY THIS CONSTRUCTION COMPLIES WITH APPLICABLE CODE REQUIREMENTS AS TO STRENGTH AND

03/31/2015 11:27:56 am

## RUS Form 219 Inventory Of Work Orders

Page: 3

Period: JAN 2015

System Designation: WA AH O9

Inventory: AN1501				Gross Funds	Required		Deductions	7 T T T T T T T T T T T T T T T T T T T	
		Work Order		Cost Of	Cost Of	Salvage Ro	elating To	Contrib	Loan Funds
Loan		Construction (1)		Construction: New Constr Or	Removal: New Constr Or	New Construction Or	Retirements Without Replacements	In Aid Of Constr and Previous	Subject To Advance By RUS
Project	Year	Retirement (2)	Bdgt (3)	Replacements (4)	Replacements (5)	Replacements (6)	(7)	Advances (8)	(9)
706 - 3	2013	1502		•	-				
			1	61,512.69	0.00	0.00	0.00 AFUDC: 412.80	0.00	61,099.89
				61,512.69	0.00	0.00	0.00	0.00	61,099.89
Grand Totals:				\$ 61,512.69	\$ 0.00	\$ 0.00	\$ 0.00	\$ 0.00	\$ 61,099.89

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VUKÁ Á
ØÜUT KÁ
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ÜÒKÁÁ
                                                                 Ú[ | 3& ÁFFÁCapital CreditsÁÖ¦ æÁÜ^çã ã } • Á
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Ú[ | a& ÁFFÁ@e Á^&[ { ^} å^åÁå| æÁ^çã ã] } • Á| \^•^} c åÁ[ ¦ÁÓ[ æåÁæ] ] ; [ çæÉÔ@e] * ^• Áæ^Á
æ Á[ || [ , • kÁ
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Ó[ælåÁææÁc@ÁRæ) *æ^ÁFJÌ | ÁÓ[ælåÁ; ÁÖā^&c[+Á; ^^cā] *Áæ) åÁ§ • c^æåÁ * * * ^ • • Á • ā] *Ác@Á
cai ^ Ásae * ^ Ás - Ásae * | aceai } ÈÁ
Ù^&d] } ÁFFĚ È ÁVoluntary Assignment to Member ProgramsÆ Á^_ | ^ Áæåå^å Éæd| _ 3 * Á
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U^&cal } AFFE E AC^} { a^\^aDPayment and Notice of Retirement/sea aaa } A -A ] ^} a * A
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*} & | æaaj ^ å Á&æd aræd Æk ^ å aæ Ásd à Átlæ) • ~ | Át Át Át Átæ Át & ææaj } Át } å ÉÁ
Ø[ | Asaå^åkNoluntary Assignment of Orcas Power & Light Cooperative Capital Credits
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# ORCAS POWER AND LIGHT COOPERATIVE MEMBER SERVICE POLICY 11 CAPITAL CREDITS

#### 11.1 GOALS AND OBJECTIVES

ÁV[Árcææ^Ás@^Á\*^}^¦æþÁ;[|æð.Áj-Áu¦&æ•ÁÚ[¸^¦Áæþ)åÁŠæð @ÁÔ[[]^¦æææç^Á{;¦Áæþ|[&æææ},\*Á æ)åÁ^œãæ;\*Á&æð;ãææþÁs¦^åãæ•ÈÁ

## 11.2 EXPECTATIONS

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## Á FFÉGÉÁT^{à^{

OF, ÁUÚOTŠÔUÁ; ^{ à^¦Ás Ás}^Á; ^{ à^¦ÉÁ; |Á; ^{ à^¦Ár} cãc ÉÁ; @ Áœe Á; æsãÁ c@ Á; ^{ à^¦• @ Á^Ás} åÁ; @ Ás Á; |[çãa ā; \* Á; æsl[}æt ^Ás Á•ā; \* Ás) ^Á UÚOTŠÔUÁ; ^|çã& ĚÁ

## Á FFÉDÈHÁÔæ] ãæ HÔ¦^åão Á

## 11.3 PROCEDURES FOR ALLOCATION OF CAPITAL CREDITSÁ

Á FFÈHÈ ÁÁÓ [æláÁŒ] ] ¦ [çæþÁÁÁ

Á Á ÁUÚCEŠÔUÁr@edlÁedl[&æe^Á&ed]āædÁ&l^åão•Áæ&&[¦åā]\*Áq[Ác@A(æ)}^\EÁ(^c@)åEÁ cã[ā]\*ÉÉse)åÁed[[`}oÁse]]¦[ç^åÁsî^Ác@)ÁÓ[ædåÈÁÁÁ

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Á 11.4 PROCEDURES FOR RETIRING AND REFUNDING CAPITAL CREDITSÁ

Á FFÈLÈFÁ ÁNDÁÐ)^ÁGA, ^ÉÉSAÁS@ÁÓ[æ¦åÁså^ơ\¦{ā},^•Ás@æAUÚOEŠÔUq-Áājæ)&ãæþÁ&[}åãaā[}Á ¸ā|Á,[ơÁs^Ásœåç^¦•^|^Ás[]æ&o^åkÁ

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  ~¦}ão@åÁs^Á;^{a^!•ÉÁUÚOEŠÔUÁ;@æþÁ[cÁ;æÁsjæ)\*
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  &¦^åãæ ÁsæðjåÁsæðjãææråÁsæðjåæðjÁUÓŒŠÔUÉÁ;æðsæðjájÁsþ&J\*å^Árå\*&cāṭ}Ár,Á
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- Á Á ÁM][}ÁUÚŒŠÔUÁ^&^ãçã;\*Á¸¦ãæ^}Á;[æã&^Áæ;åÅæå^˘ ææ^Á;¦[[-Á;-Áæ;^Áæ;å cÁ  $^{^{^{^{^{^{^{^{0}}}}}}}$  @ã,ÁœææÆ; KÁ
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## 11.5Á LIMITATIONSÁ

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Orcas Power & Light Cooperative Member Service Policy 11 - Capital Credits Page 6 of 7

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## VOLUNTARY ASSIGNMENT OF ORCAS POWER & LIGHT COOPERATIVE CAPITAL CREDITS

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# **DISCUSSION ITEMS**

# MINUTES OF THE ANNUAL MEETING OF ORCAS POWER & LIGHT COOPERATIVE May 3, 2014

President Chris Thomerson called the 77th Annual Meeting of the members of Orcas Power & Light Cooperative to order at 9:45 a.m. aboard the M/V Hyak.

A quorum was met, with 210 members in attendance and 317 attendees.

Thomerson welcomed members and guests, and introduced the current Board of Directors: District 1 Vince Dauciunas and Glenna Hall; District 2 Winnie Adams and Thomerson; District 3 Bob Myhr and James Lett and District 4 Dr. Jerry Whitfield. Guests welcomed included Representative Jeff Morris; Stuart Clarke, retired BPA Senior Account Executive; Marcus Perry, current BPA Senior Account Executive; Jeff Case, Oldcastle sales representative, Walt Wilson (and daughter Riley), General Pacific sales representative; Jeff Lindgren, Cooper Power Systems; and Dick Croston (and wife Becky), HD Supply Utilities.

Thomerson then acknowledged the passing of former employees Vern Coffelt, Operations Manager and Jack Cadden, lineman.

Thomerson introduced Parliamentarians Art Butler and Joel Paisner, from the law firm of Ater Wynne; Tally Committee Chair Doug Pearson; and Sergeant at Arms, Felix Menjivar.

A motion was made and seconded to waive the reading of the Official Notice of the Meeting; motion carried. A motion was then made and seconded to waive the reading of the Minutes of the 2013 Annual Meeting; motion carried.

Board candidates from District 1 (San Juan, Pearl, Henry, Brown and Spieden Islands) were introduced: Vince Dauciunas (incumbent), Glenna Hall (incumbent), Bryan Hoyer, Doug Rowan and Steve Hudson. Candidate John Sheehan was not in attendance.

After giving members time to mark their ballots, Thomerson declared registration and balloting closed for this annual meeting.

Thomerson then emphasized OPALCO's three-step process: the Board sets strategic direction, staff make it happen and the Board checks or audits the results. The number 97 is significant in that 97% of what OPALCO does is supply electricity. Over the last decade, there have been three major shifts: supply constraints-- economic, policy and climate uncertainty. Second, BPA is allocating delivery costs, which changes our billing—BPA tariffs are changing to include the cost of transmission. Members will hear more about "demand charge"—large usage in a short period costs more and makes inefficient use of the delivery system. The Board will spend considerable time this year guiding tariff development to ensure fair distribution of the costs of delivering electricity to the members. Third, OPALCO will control its own delivery costs by grid measurement, control and automation in part due to federal oversight agencies pushing for added reliability, safety and cost savings.

OPALCO's twenty-year plan includes replacing several submarine cables at a cost of millions of dollars. These replacements are unavoidable and will impact rates over the next ten years.

Thomerson noted that Island Network, OPALCO's internet arm, has paid for itself in the past ten years, making a profit in 2013 of \$115,000. The Board directed staff to produce a plan to expand the network to allow every member the option to hook up and benefit from this service, with those members paying the costs of service.

Thomerson complimented Cornelius on working diligently to lead OPALCO into the ranks of one of the best managed, best engineered, most financially secure rural electric cooperative in the nation. Thomerson announced that Foster Hildreth, Assistant General Manager, will replace Cornelius as general manager during the next year.

Representative Jeff Morris reported on the recent legislative session and the energy policies developed, thanking Cornelius for always responding with a "can-do" attitude over the years. Morris also reported that a third ferry was approved this past session. One ferry is in sea trials now; two more are scheduled for 2015 and 2016.

The fourth annual Nourdine Jensen Scholarship Awards were presented to Willow Paige or Orcas High School, Gabi Carver-Hackett of Orcas Christian School and Peter Kamin of the Orcas Christian School. William Coe of Orcas High School also received a scholarship but was not present. Each student will receive a \$500 scholarship and a week at the Youth Rally Leadership Camp at the College of Idaho this summer with opportunities to earn more scholarships.

Taking the podium to a rousing standing ovation, General Manager Randy Cornelius thanked the staff, Galley Catering and the Board for their hard work and dedication. Cornelius announced that OPALCO's financial indicators are solid, starting the year with an operating budget of \$20.4 million with total operational expenditures of \$19.9 million. A capital improvement budget of \$5.1 million was approved by the board with expenditures of \$5.2 million.

Rates were increased 6% in March 2014 to offset an approximate 8% wholesale power rate increase from BPA and to help levelized future rate increases needed for the installation of new submarine cable between Lopez and San Juan Islands.

Cornelius noted that the Board will be reviewing the existing tariffs and will be reevaluating OPALCO's future rate design. Our power bill from BPA is now based on a fixed cost of operating the federal system and demand charges are expected to increase exponentially within the next decade. A cost of service study is being performed which will help determine what the cost of service should be for each member class.

Cornelius then announced that he would be retiring at the end of 2014. During his tenure (2002 – 2014), the total utility plant increased from \$56 million to \$86 million. The debt to assets ratio remains as 28%. Equity as a percent of total capitalization was 70.6% for 2003 and was 69.5% in 2013. Cornelius forewarned members to be prepared for higher facility rate charges and new residential demand charges. The BPA billing determinants, an increase in grid-tied distribution generation and an increasing capital improvement budget will be the cause of these higher rates.

OPALCO has \$3.4 million in the Island Network account, the majority of which occurred during 2001-02. The benefits of our fiber network are: 1) the safety of our line crews; 2) efficiencies in OPALCO's operating expenses; and 3) eliminating the recurring cost of CenturyLink services, eliminated the need for meter readers and savings in restoring power during outages. During 2013 Island Network had a profit margin of \$115,000 which was assigned back to members in the form of capital credits.

Cornelius stated that he was excited for a new beginning with his retirement yet saddened that the time with his OPALCO family is ending. He urged members to visit the OPALCO website to read about Project PAL, our energy efficiency and conservation programs, the MORE program and our newest committee, Islands Energy.

Cornelius then introduced Assistant General Manager Foster Hildreth. The focus for Hildreth as General Manager will be changes in how BPA supplies our energy and how they charge for the energy; optimizing our grid control systems; upgrading our aging infrastructure; the rising cost of energy and working to keep costs down for our membership.

While these are challenging topics, Hildreth emphasized that OPALCO exists to serve its members, noting that a leadership team's responsibility is to look forward, anticipate the needs of our membership and put plans in place to meet those needs in the most cost-effective way possible.

Hildreth asked that members participate by attending town hall meetings, board meetings, energy fairs and the county fair. He promised to "make the members proud" as he takes over the helm of OPALCO as the next General Manager. He thanked Cornelius for his mentorship and committed to running OPALCO with the same dedication to the membership that Cornelius had over the past twelve years.

Thomerson announced the six members whose absentee ballots were drawn to win a \$50 credit on their utility bill: Kathryn Moyer, Frank Buchanan, Kenneth Hedin and Ruth Fleming of San Juan Island; Jeff Malinoff of Lopez Island and Robert Gardner of Orcas Island.

Tally Committee Chairman Doug Pearson announced the following voting results:

## Bylaw Amendment #1 (Failed)

Initiated by member petition, Amendment #1 proposed to amend Article II Meeting of Energy Members Section 9 (new section):

- (a) The Board of Directors shall schedule three (3) Energy Member Informational meetings. Said meetings shall be scheduled every third month following the Annual Meeting and in the following order: Orcas, San Juan and Lopez. Said meetings shall be held on a Saturday, at a time coordinated with the ferry schedule and in a facility to be selected by the Board.
- (b) The purpose of said Informational Meeting is to provide the opportunity for dialogue between Energy Members, the Board of Directors and management staff about the Cooperative's affairs. The meeting shall be "chaired" by one of the Board Members representing the island on which the meeting is held.
- (c) Printed notice of Informational Meetings shall be included in the monthly billing notice sent to all Energy Members preceding the date of the scheduled meeting. Notice shall also be posted on the Cooperative's website and advertised in the newspapers serving the San Juan Islands for a period of no less than twenty (20) days preceding the scheduled meeting."

	Total	Absentee	Annual Meeting
Yes	904	884	20
No	1,438	1,405	33

#### Bylaw Amendment #2 (Failed)

Initiated by member petition, Amendment #2 proposed to amend Article IV *Meetings of Directors* (new section):

The Cooperative shall allow member-owners access to open board meetings (non-executive sessions) through Internet web-based streamed audiovisual (AV) and optionally videoconferencing. All AV will be presented unedited (except to exclude breaks and executive sessions) and made available on demand through a web server to energy members within 7 days of the meeting. Such AV will remain available for at least 24 months from the date of first posting. The Board may restrict access to the AV to include only member-owners and set terms of use restrictions.

	Total	Absentee	Annual Meeting
Yes	776	758	18
No	1,554	1,519	35

And the two director positions for District 1:

	Total	Absentee	Annual
	rotai		Meeting
Vince Dauciunas	1,658	1,628	30
Glenna Hall	1,112	1,084	28
Bryan Hoyer	386	366	20
Steve Hudson	1,062	1,043	19
Doug Rowan	492	481	11
John Sheehan	128	123	5

A total of 2,524 ballots were cast. Thomerson thanked all of the candidates for running.

Cornelius answered pre-submitted questions with the assistance of Foster Hildreth.

There being no further business, Thomerson declared the meeting adjourned at 10:45 a.m. Door prizes were then awarded.

Jim Lett, Secretary-Treasurer

#### **MEMORANDUM**

Date: April 10, 2015

To: Board of Directors

From: Foster Hildreth, General Manager

Re: Integrated Resource Plan Update

Progress on the Integrated Resource Plan continues and EES will present an overview of the timeline and expectations at the April board meeting. The result of the Board's discussion should provide clear options for balancing resources that are aligned with the competing topics related to:

- Carbon Footprint Reduction
- Sustainability
- Low cost/No cost
- Environmental Impact

Once the above goals are defined, staff will continue to work with EES to deliver a thorough menu of resource options, strategy alternatives, and associated costs/benefits.

## **Resource Evaluation Summary Timeline**

- A. √ Complete Staff kick-off meeting: November
- B. √ Development of Load forecast scenarios: Q1
- C. √ Development of BPA Power Supply modeling: Q1
- D. Present Load-Resource Balance and scenarios to Board: Q2
- E. Research resource and efficiency options applicable to OPALCO: Q2
- F. Evaluate strategic alliances with other utilities: Q2
- G. Develop benefit/cost analysis of identified resource and efficiency options: Q3
- H. Develop risk analysis: Q3
- I. Present options and considerations to OPALCO Board: Q3
- J. Draft Report: Q3
- K. Present Evaluation results and strategic options for the future: Q3
- L. Present Analysis of strategic alliances: Q4
- M. Finalize Report: Q4





## AGENDA



## **OBJECTIVE OF STUDY**

- DEVELOP ROADMAP FOR FUTURE STRATEGIC DIRECTION(S)
- PROVIDE INFORMATION TO THE BOARD RELATED TO:
  - FEASIBLE OPTIONS
  - FINANCIAL IMPACTS
  - ENVIRONMENTAL IMPACTS
  - OPPORTUNITIES
  - RISKS
- CONSIDER TRADE-OFFS IN A CLEAR AND CONCISE MANNER



## TENTATIVE SCHEDULE

- APRIL STRATEGIC DIRECTION/OVERVIEW OF STUDY
- JUNE PRESENT LOAD/RESOURCE BALANCE, DISCUSS RESOURCE OPTIONS
- AUGUST PRESENT RESOURCE SCREENING ANALYSIS & DRAFT STRATEGY ALTERNATIVES
- SEPTEMBER PRESENT FINAL STRATEGY ALTERNATIVES
- OCTOBER FINALIZE STUDY



# **EVALUATION OF OPALCO**

- SWOT (STRENGTHS, WEAKNESSES, OPPORTUNITIES, THREATS) ANALYSIS
  - INTENDED TO GET INPUT FROM BOARD & STAFF
  - ADDED A FEW ITEMS TO GET STARTED



# **STRENGTHS**

- WHAT DO YOU DO WELL?
- WHAT UNIQUE RESOURCES CAN YOU DRAW ON?
- IDEAS:
  - BONNEVILLE POWER CONTRACT
  - CABLE TO MAINLAND
  - ENGAGED COMMUNITY



# **WEAKNESSES**

- WHAT COULD YOU IMPROVE?
- WHERE DO YOU HAVE FEWER OPTIONS THAN OTHERS?
- IDEAS:
  - ISLAND SERVICE AREA
  - GROWTH
  - ECONOMY



## **OPPORTUNITIES**

- WHAT OPPORTUNITIES ARE OPEN TO YOU?
- WHAT TRENDS CAN YOU TAKE ADVANTAGE OF?
- HOW CAN YOU TURN YOUR STRENGTHS INTO OPPORTUNITIES?
- IDEAS
  - COMMUNITY INTEREST IN SOLAR
  - COMMUNITY INTEREST IN ENERGY EFFICIENCY



## **THREATS**

- WHAT THREATS COULD HARM YOU?
- WHAT THREATS DO YOUR WEAKNESSES EXPOSE YOU TO?
- WHAT IS YOUR COMPETITION DOING?
- IDEAS
  - CABLE TO MAINLAND FAILING
  - DISTRIBUTED GENERATION IMPACT ON SYSTEM
  - BPA CONTRACT ENDS 2028



## WHAT MATTERS?

- OPTIMAL STRATEGY IS LOW COST, CARBON NEUTRAL, PROMOTES SUSTAINABILITY, ENVIRONMENTALLY BENIGN
   NOT PROBABLE
- EVALUATING VARIOUS OPTIONS OR DIRECTIONS
  - ENVIRONMENTAL BENEFIT VS COST
  - RENEWABLE RESOURCES VS GRID STABILITY
  - LOCAL RESOURCE DEVELOPMENT VS BPA CONTRACT
- MYTHS VS. REALITY
- PRESENTATION OF USEFUL INFORMATION SO BOARD CAN MAKE AN INFORMED DECISION ON THE ROAD AHEAD
  - WHAT WOULD HELP THE BOARD?



- DISTRIBUTED GENERATION OPTIONS
  - WHAT IS THE MAXIMUM THE SYSTEM CAN HANDLE
  - INDIVIDUAL VS COMMUNITY
- OPTIMIZE LOCAL RESOURCES
- BPA CONTRACT RENEWAL
- LEVEL OF OPTIMUM ENERGY EFFICIENCY
- DEMAND RESPONSE PROGRAMS/PEAK SHAVING
- EMERGENCY GENERATION



- STRATEGIC ALLIANCES
- ELECTRIC VEHICLES
- GRID CONTROL TECHNOLOGIES
- NON-WIRES SOLUTIONS
- RESOURCES
  - GAS
  - ENERGY EFFICIENCY



- RESOURCES (CONTINUED)
  - DEMAND RESPONSE
  - PRE-PAY
  - UTILITY-OWNED SOLAR PROJECTS
  - COMMUNITY-OWNED SOLAR PROJECTS
  - ROOFTOP SOLAR
  - MICRO-HYDRO



- RESOURCES (CONT.)
  - TIDAL
  - WAVE
  - BIOMASS
  - MICRO GAS TURBINES
  - PUMPED STORAGE
  - BATTERY STORAGE
  - OTHER DISTRIBUTED GENERATION IDENTIFIED IN OPALCO'S UNIQUE SERVICE TERRITORY

### **MEMORANDUM**

Date: April 6, 2015

To: Board of Directors

From: Foster Hildreth, General Manager

Subject: Cost Recovery Charge

Staff continued analysis based upon comments made during the March board meeting. As indicated in the attached data, 2015 is already a warmer year than projected. The cooperative's need for a cost recovery mechanism, as defined in Policy 29, becomes essential for the 2015 board approved budget, as well as a critical component of our RUS Corrective Action Plan (loan requirement).

### Attached please find

- Cost Recovery Charge Mechanism (draft)
- Heating Degree Days chart
- 2014 Budget to Actual Revenue
- 2015 Budget to Actual Revenue (Year to date)
- Trends in the Cost of OPALCO Electricity (Jerry Whitfield)

Staff will be distributing additional information at the meeting.

### COST RECOVERY CHARGE MECHANISM

### DRAFT

Staff proposes the following options for triggers to collect and/or refund revenues:

- 1. Revenue and/or Power Cost
- 2. Margin
- 3. TIER

In the greater detail below, it outlines the triggering events along with the advantages and disadvantages. The events that trigger the shortfalls or overages will have to be accompanied by an instrument to allocate the charge or refund. Staff proposes the following options for this allocations:

- 1. Facility Charge Based
- 2. Per kWh
- 3. Percent of total bill

Based on the options above and the advantages and disadvantages below, staff proposes using Budget to Actual Revenue and Budget to Actual Power Costs as the optimal trigger for this charge or credit, allocating this charge or credit based on total bill, and applying on a 12 month rolling period, as indicated in the equation below.

$$\sum_{i=y-12}^{y} \left( \frac{\left( (R_A - R_B) + (P_B - P_A) \right)_{y-1}}{\sum_{i=y-13}^{y-1} R_{Ay}} \right)$$

$$R_A = Actual \ Revenue$$

$$R_B = Budgeted \ Revenue$$

$$P_A = Actual \ Power \ Cost$$

$$P_B = Budgeted \ Power \ Cost$$

$$y = Month \ to \ be \ applied$$

### **Optional Triggers:**

Margin

- Description
  - This trigger would use the margin budget to actual differential. This
    differential would allow for the Cooperatives expenses and
    revenues to be accounted for in this process.
- b. Advantages
  - Incorporates both actual revenues and expenses
  - May be considered both fair and equitable
- c. Disadvantages
  - Multi-month lag time. This would require the close of each month to take place prior to the calculation. If recovered based on when

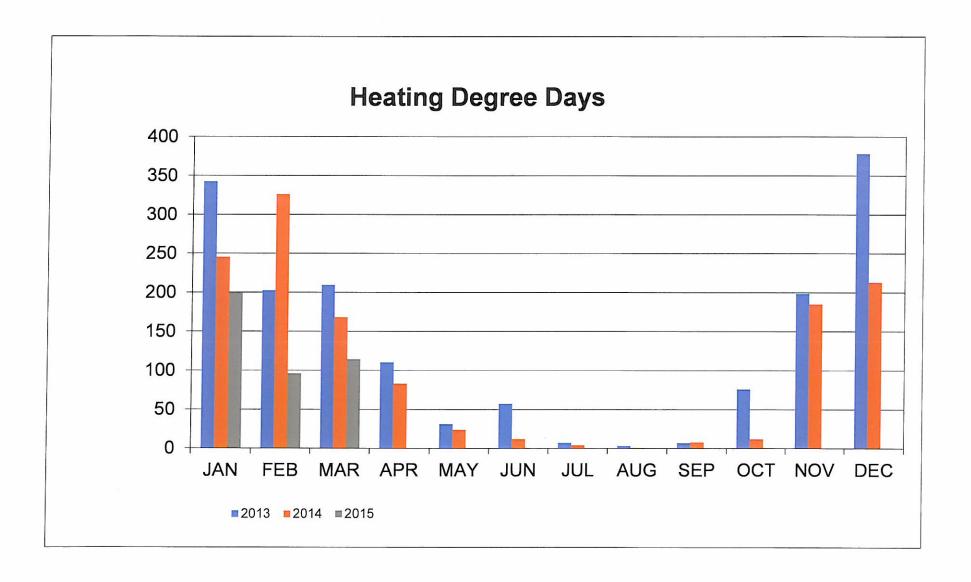
- figures are available, then the winter to spring transition may produce dramatic figures.
- If an unforeseen expense is realized (storm), then the margin will need to be greater to meet the financial statistical thresholds.
- Unmitigated factor borrowings, may not achieve TIER

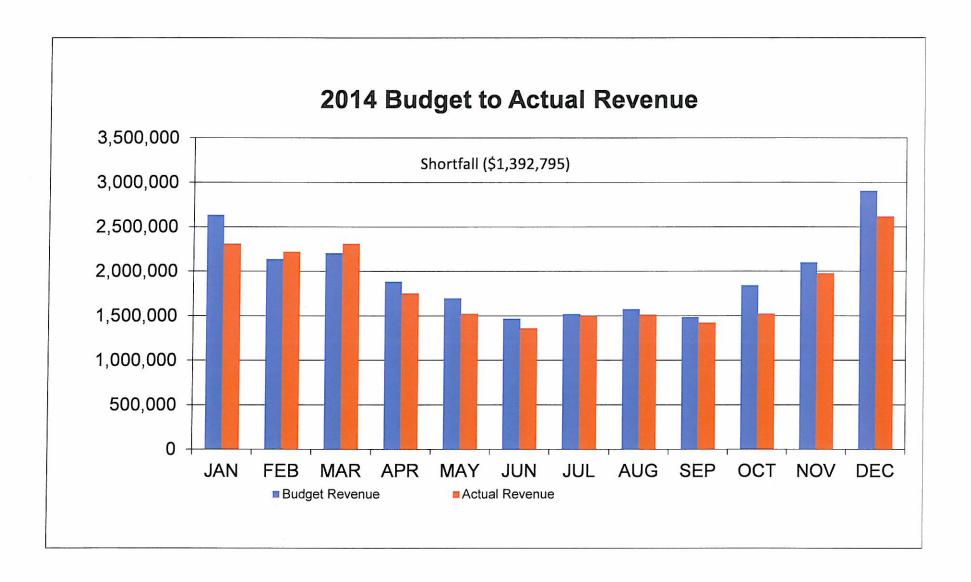
### TIER

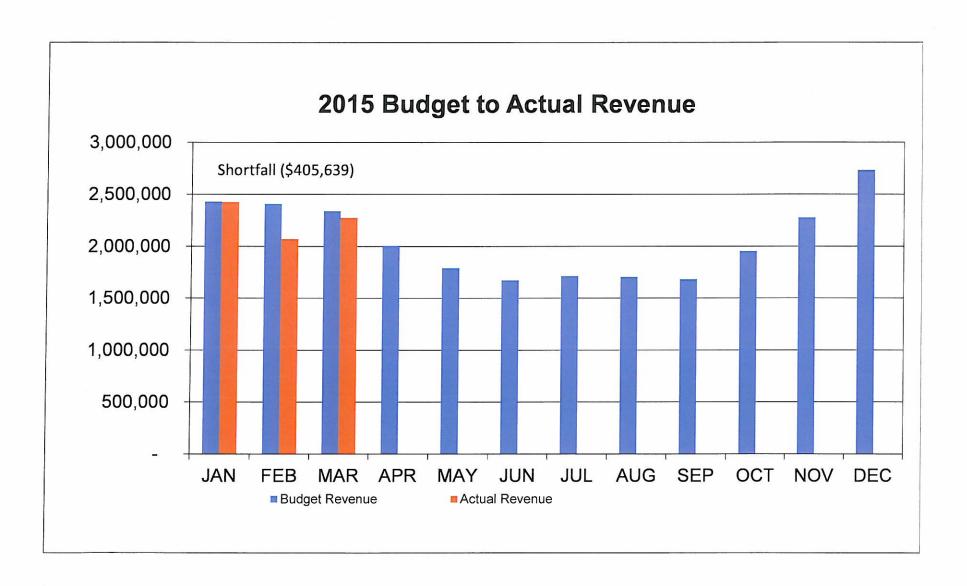
- d. Description
  - This trigger would use either monthly budgeted TIER to drive margins to the needed level to meet financial statistical figures.
- e. Advantages
  - This would ensure the Cooperative satisfies loan requirements.
  - Incorporates revenues and expenses because the margin is a component of the equation.
- f. Disadvantages
  - Multi-month lag time. This would require the close of each month to take place prior to the calculation. If recovered based on when figures are available, then the winter to spring transition may produce dramatic figures.
  - Difficult to explain to membership
  - The Cooperatives TIER swings dramatically through the year since revenues will never track at the same profile as expenses. This will make the monthly factors vary quite dramatically.

### Revenue and Power Cost

- g. Description
  - This trigger would combined the budget to actual revenue and power cost differentials.
- h. Advantages
  - Revenue and power costs are the main drivers in the calculation of the margin and are readily available after month end, whereby, allowing a decrease in lag time and administrative time.
  - Greater discretion on whether to have mechanism
  - Fully accounts for weather abnormalities
- Disadvantages
  - Not tied to all expenses







## Trends in the Cost of OPALCO Electricity

### FACTS:

- Today OPALCO Members pay on average 11c/Kwh overall for electricity.
- OPALCO pays BPA 4c/Kwh for purchased power.
- It costs OPALCO 7c/Kwh to deliver power to Members residences and businesses.
- The Fiber Optic Backbone costs Members 0.25c/Kwh.

### **FIVE YEAR TREND:**

- Sale of electricity (Kwh) to Members has been flat.
- Members cost of electricity has increased by 3.3% per year.
- Cost of BPA power has increased by 5.6% per year.
- OPALCO's Non-Energy costs have risen by 6.5% per year.
- Resulting Net Margin has decreased to zero in 2014.

### **CONCLUSIONS:**

- The cost of providing safe and reliable power has increased at about twice the rate of inflation.
- Members cost of electricity has increased more or less with inflation.
- Members have been getting a good deal at the expense of OPALCO's Net Margin which is used to pay for Members Equity in the Cooperative.
- OPALCO's ability to borrow future funds is being undermined by very low Net Margins.

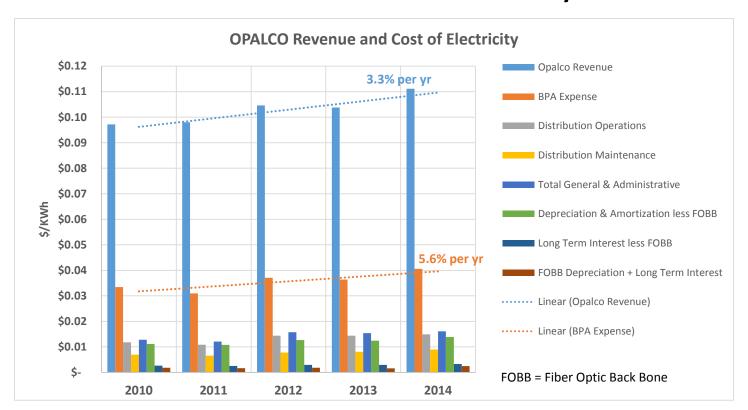
### **ISSUES:**

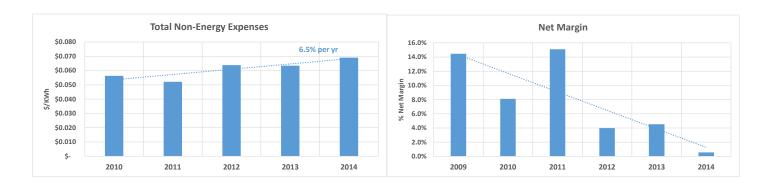
- Lower than expected electrical demand is due to a complex mix of warmer weather, member energy conservation, deployment of roof-top solar, and member lifestyle.
- Price per Kwh can increase even while individual member's bills decrease through lower usage.
- Rate structure requires pricing of 36.5% for energy and 63.5% for facility charge to reflect actual costs.
- OPALCO revenue volatility in times of flat demand becomes manageable if pricing reflects actual costs.
- Reducing energy component in price decreases incentive for energy conservation or deployment of roof-top solar.
- Estimated member investment in roof-top solar is about \$3.5M.

### **CORRECTIVE ACTION REQUIRED:**

• TBD.

## **Trends in Cost of OPALCO Electricity**





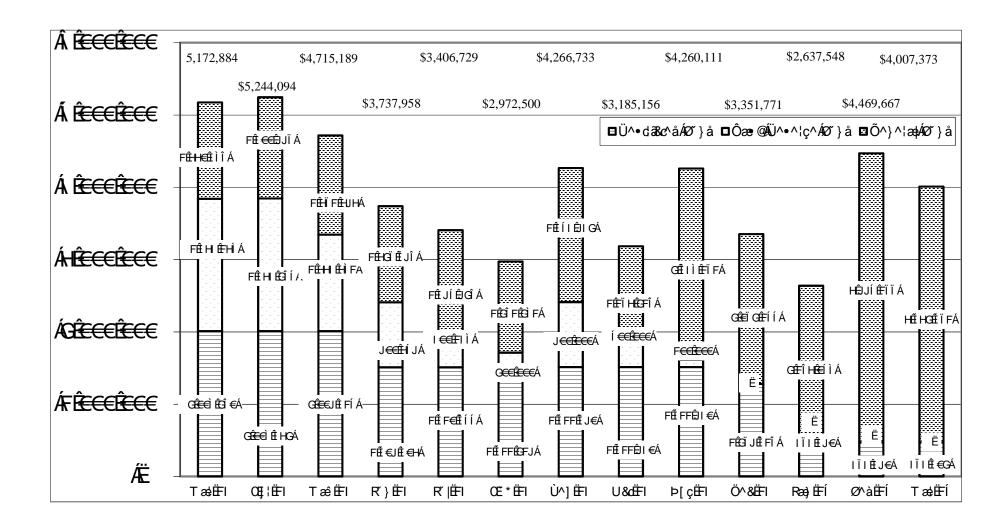


# **REPORTS**

March 31, 2015	Rate	Term	Due Date	Amount	Total Balance
GENERAL FUNDS: Cash on Hand				-	
				600	
Cash in Checking - Key Bank				(100,911)	
Cash in Checking/MMDA/Construction - Islanders Bank				2,977,493	
Cash in Checking/Savings/Payroll - Wells Fargo				330,368	
Cash in Island Network LLC - Islanders Bank *				325,021	
SUBTOTAL GENERAL FUNDS					3,532,571
CASH RESERVE FUND:					0
RESTRICTED FUND:					
CoBank - AIM				151,653	
Home Street Bank	0.3490%	547	4/29/15	105,416	
Washington Federal Savings	0.4000%	395	6/19/15	109,410	
Washington Federal Savings	0.4000%	395	12/29/15	108,323	
SUBTOTAL RESTRICTED FUNDS			13,337,78		474,802
GRAND TOTAL FUND ENDING BALANCE 3/31/15					4,007,373
Period PAL, Inlandous Pauls					
Project PAL: Islanders Bank				24,081	
MORE Program: Islanders Bank				179,156	
RUS Cushion of Credit **	5.000%			87,994	
CASH PROJECTION:					
April 30, 2015					
GENERAL FUNDS:					
Beginning Cash 3/31/15			3,532,571		
Estimated Revenue (based on 95% of billing)			2,193,374		
Estimated Other Revenue			20,000		
Estimated Transfer From Restricted Fund			0		
Estimated Transfer From RUS Cushion of Credit			19,129		
Subtotal Cash/Revenue			19,129	5,765,074	
Estimated Accounts Payable			(1,400,000)		
Estimated Payroll and Benefits			(661,000)		
Estimated RUS Principal and Interest Payment			(19,129)		
Property Tax Payment (1st Half)			(94,890)		
Power and Transmission Bill (March bill)					
			(776,192)		
Power and Transmission Bill (November 2014 Adjustment to Bill)			(13,605)		
Subtotal Expenses Projected Ending Balance 4/30/15				(2,964,816)	2,800,257
RESTRICTED FUND:					_,,_,
Beginning Cash 3/31/15				474,802	
Transfer To General Fund Projected Ending Balance 4/30/15				0	474,802
PROJECTED GRAND TOTAL FUND ENDING BALANCE 4/30/15				·-	3,275,060
PROJECTED CHANGE IN TOTAL FUND BALANCE ENDING 4/30/15				·	(732,313)
				=	(102,010)
RUS CUSHION OF CREDIT**: Beginning Balance 3/31/15				87.004	
				87,994	
Transfer From General Fund				0	
Estimated Transfer To General Fund				(19,129)	
Projected Ending Balance 4/30/15				=	68,865
* to be transitioned to new entity ledger					

to be transitioned to new entity ledger
 represents advance payments unapplied for RUS long term debt

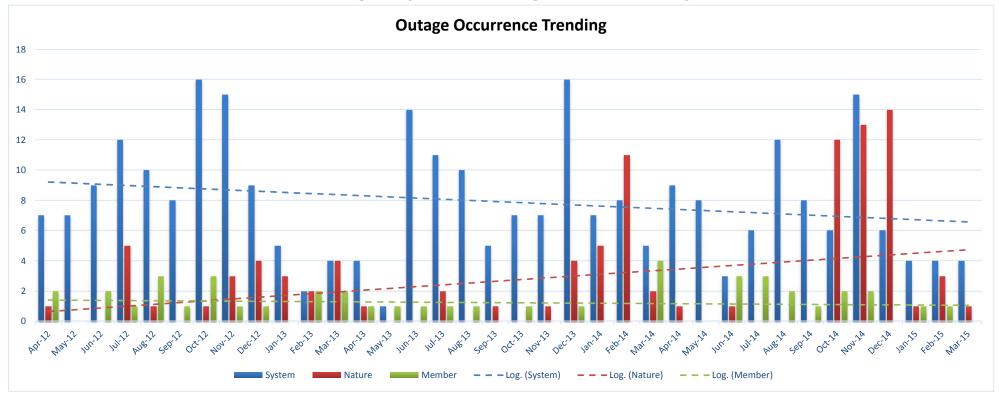
### **TOTAL FUND BALANCE**



#### Notes:

- 1. Add'l liquidity:CFC \$10M LOC, \$5M PV line, and CoBank \$5M LOC
- 2. Loan draw #1 CFC \$3M @ 4.05% (February 2015)

## **Outage Report: Trending + YTD Summary**



### **YTD Summary**

Category	Group Description		March 2015			YTD 2015		YTD 2014		
Description		Occurrences	Members	Duration (hrs.)	Occurrences	Members	Duration (hrs.)	Occurrences	Members	Duration (hrs.)
			Affected			Affected			Affected	
System	Scheduled	0	0	0	0	0	0	0	0	0
System	Faulty Equipment or Installation	1	1	2	3	6	3	4	72	16.5
System	System Issue	1	2	2.5	1	2	2.5	4	33	8
System	Age or Deterioration (Failed URD)	2	25	5.5	4	58	16.75	6	199	23.25
System	Right-of-way	0	0	0	2	17	3.75	0	0	0
System	Secondary	0	0	0	1	1	1.5	5	8	16.5
System	Unknown	0	0	0	1	0	0	1	12	0.5
Nature	Weather	1	20	4.5	3	32	12.5	18	1108	47.5
Nature	Animal	0	0	0	2	6	4	0	0	0
Member	Member/Public	0	0	0	2	2	1.5	4	133	9
Totals		5	48	14.5	19	124	45.5	42	1565	121.25

### **MEMORANDUM**

Date: April 10, 2015

To: Board of Directors

From: Foster Hildreth

Subject: Safety Program – March 2015

### **Safety Training**

Jeff Myers reviewed the importance of incident reporting. By reporting accidents and near misses, all employees can be cognitive of the hazards surrounding them as they work.

### **RESAP (Rural Electric Safety Accreditation Program)**

The Safety Committee will be discussing the safety improvement plan at the next committee meeting.

### **Accidents / Incidents / Near Miss**

Date: March 26, 2015

Type: Accident

**Description:** While reconnecting a service to the transformer, a lineman strained his lower back. **Corrective Action:** Back safety and lifting will be reviewed with the crews. Engineering designs

will ensure there is ample space to train wires and have appropriate workspace.

	March 2015	YTD (2015)
Near Misses	0	0
Incidents	0	0
Accidents	1	1
Loss Time	0	0

Total Hours Worked without Loss Time Accident: 56,401

# General Manager's Report April 2015

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### **National Lineman Appreciation Day**

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### **FINANCE**

### 2014 Year-End Processes

### 2014 Audited Financial Statements

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### **ENERGY SAVINGS**

**Rebates/EEI Funding Balance** 

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Residential Weatherization Rebate ChangesÁ

**Outreach and Education/Nonprofit Partnership** 

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**Headquarters** 

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General Manager Report April 16, 2015 Page 3 of 3 Ô[}•d`&caī}ÁsaÁ}å^¦ æêÁse}åÁJÍÄÁs[{]|^e^Á;¦Ás@^Á;^¦ç^¦Á|[[{Á,ão@ÁseÁs[{]|^caī}}Á;¢]^&cæeaī}À [-Á, ãà HDH; | ā HĐÔ^| æ Ás Ás ^Ás ^Ás Án | ^8d 38æ 1/Ás à å &æ à | ^Ás æ Ás é c^ | æ ā } • EÁ Right-of-WavA |æe^ÁTæêÁæ)åÁ&[}æf^Áœ[ĭ\*@ÁRĭ|ÊÁ **COMMUNICATIONS** V@ Á&[{{``}a&aæaī}}Áx^ae(Á&[}cāj``^•Áq[Á;ae)ae\*^ÁæÁ@ã@ác[|`{^Áq-Áq^å ãæÁse)åÁq[&ãæAÁ;^åãæÁ ][• @ EÂ^•][} åā; \* Ág Á; ^{ à^¦Á/œ^¦• Ása} åÁ;]ā;ā;}Á;ā/&^• Á;}Ás@ Ág] ā&• Á; -Áæe^• EÁs@ ÁÜ[&\Á@|æ) åÁ **Ballot and Annual Report** V@ Ásaello Ás[[\Ása}å Ása}} ~ aÁ^][¦oÁ ^¦^Ás[o@Áæě}&@°å Ása}å Ásab^Ál[•o°å Ál}lā ^ÈÁÓæll[o•Á ^¦^Á •^}  $\circ$  \hat{ \text{an}\hat{\phi} \text{an}\h a) } adá ^^ ca \* Áso à Áso c^ ; ad à Ás Á ~a & • ÈÁ Website Y[¦\Áacedo^åÁi}Ás@Á,^à•ão^Áic^¦ædjÁ^å^•ãi}Ás@ãÁ,^^\Êà&@°å`|^åÁi¦Á&i{]|^cãi}ÁsiÁæe^Á. **Nourdine Jensen Cooperative Youth Scholarship** Qc^{a^, • Á[ | Ác@ Áp[ ` | åã ^ ÁR^} • ^ } ÁĎ[ [ ] ^ | æeãç^ÁŸ[ ` c@ÁÚ&@ | æe• @ð ÁÚ| [ \* | æf Áæe^Á } å^ | æê Á ão@Áxi) Á}]¦^&^å^} c^åÁFGÁ&æ)åãåæe^•Áx@ãÁ^ædÉÁÁÁ Be Safe Campaign Ö^•āt}Á,[¦\Ána Áng Án¦[\*¦^••Án;¦Ánc@ ÁÓ^ÁÚæ^Ásæe;]ænt}ÉÁ, @nas@Á, āllÁæ;}&@kænán@ Áæn};`ædÁ, ^^cā;\*. Á **PERSONNEL** OB&8(`) ca(\* AÖ^) add ^) oA(a(8\AGEF€EA) Á R^a; a^AOT a^{A@e Aa; } [ \* } &^a A@ \A; a^o \ 

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To: OPALCO Board of Directors

From: Foster Hildreth

Date: April 9, 2015

Re: Rock Island Communications April 2015 Update

Community and area designs continue moving forward. Update on the most advanced groups:

### San Juan: Cattle Point/Cape San Juan – 84 Connections

Middle Mile construction is complete. Last Mile fiber designs are mostly complete. Our initial estimates were too high for homes along the rocky west side of cape drive so we are looking at a different rock sawing method and working on an even smaller conduit size to get these last mile connections to a better pricing point. Construction will begin soon. In order to start delivering service, we are waiting on FAA approval for placement of microwave link at FH Airport to feed that MM; we hope for approval mid-April. Initial wireless delivery of Last Mile connections will be from the northernmost pole only, to help define the optimal location for the southern Pole.

### Lopez: Lopez Village – 10+ Connections

Just Heavenly Fudge Factory and Isabel's Café are now up and running, and Islanders Bank is well under way. Waiting for lineman work to remove the existing fiber plant from the electric infrastructure so we can deploy the required fiber and perform necessary splices without interaction with the electric system.

### Orcas: Eagle Lake - 30 connections

Microwave shot from Blakely to Doe Bay is now functional. Work Orders and easements for last miles have been issued, and as payments come in, construction has begun on individual last miles and we are expecting a fiber deployment team to start blowing out the fiber plant within the next 10 days. We are waiting on the arrival of some of our required fiber, which should be this week. Target for delivering service to first customers is late April.

### San Juan: Mineral Point/Highlands – 40+ connections

Middle Mile payments are in. Middle mile construction within the Mineral Heights is moving along, moving to Mineral Point next. The scope of work changed significantly as 9000 feet of the 13,000 feet involved full electric URD replacement.



### Orcas: Spring Point/Harborview

Islanders Bank loan to the HOA has been approved and we expect the first tranche payment this week. Construction has begun. Two contractors will be working from either side of the point working our way out of the neighborhood. Over 10 miles of Middle and Last mile work to 100+ properties.

### Orcas: Alder Cottages (9 connections) and neighboring communities

Condo associations in Eastsound core. We have overcome easement issues with Washington Federal Bank, and the Alder Cottages project is now under construction. Service will be turned on by end of April. We are implementing a design that will also scale to serve Washington Federal Bank and the neighboring communities of Alder Forest and Driftwood Condominiums.

### Lopez: Whiskey Hill 54 properties

Planning on going to a vote as an association in mid-June on their middle mile build.

### OPAL/EWUA

Office and residential location in Eastsound. Initial construction is completed to the office locations. Eleven service connections once completed. Office service should be complete by the time of meeting.

### Four Winds Camp, Orcas.

Construction beginning on over 2000 feet of fiber deployment within the property to numerous building locations. We will be deploying a property wide Wi-Fi solution as well as a multi line phone system once connectivity is complete. Internal construction complete. Service is dependent on the back bone build out to Pole Pass. Awaiting county approval.

### **Islanders Bank**

Each Branch location to be connected over the coming weeks. We have completed the FH build and are waiting on some internal wiring. Performed a directional drill at the Lopez branch and we are working on a design and electric cut over work for Eastsound.

### **Internal Operations**

This process continues. We are in the final stages of porting all legacy IN customers into the new billing and management system.

### Financial Management

We are moving into the second phase of finance integration plan, and we are tracking to schedule. New Chart of Accounts is done, and the new QB file is in development. We are establishing read-only access for Nth Degree to both the IN Islanders Bank account and Rock Island's legacy Key Bank account.

# **INFORMATION ITEMS**

According to the Paperwork Reduction Act of 1995, an agency may not conduct or sponsor, and a person is not required to respond to, a collection of information unless it displays a valid OMB control number. The valid OMB control number for this information collection is 0572-0032. The time required to complete this information collection is estimated to average 15 hours per response, including the time for reviewing instructions, searching existing data sources, gathering and maintaining the data needed, and completing and reviewing the collection of information.

UNITED STATES DEPARTMENT OF AGRICULTURE

RURAL UTILITIES SERVICE

BORROWER DESIGNATION WA0009

FINANCIAL AND OPERATING REPORT

PERIOD ENDED December, 2014

ELECTRIC DISTRIBUTION

BORROWER NAME

Orcas Power & Light Cooperative

INSTRUCTIONS - See help in the online application.

This information is analyzed and used to determine the submitter's financial situation and feasibility for loans and guarantees. You are required by contract and applicable egulations to provide the information. The information provided is subject to the Freedom of Information Act (5 U.S.C. 552)

#### CERTIFICATION

We recognize that statements contained herein concern a matter within the jurisdiction of an agency of the United States and the making of a false, fictitious or fraudulent statement may render the maker subject to prosecution under Title 18, United States Code Section 1001.

> We hereby certify that the entries in this report are in accordance with the accounts and other records of the system and reflect the status of the system to the best of our knowledge and belief.

### ALL INSURANCE REQUIRED BY PART 1788 OF 7 CFR CHAPTER XVII, RUS, WAS IN FORCE DURING THE REPORTING PERIOD AND RENEWALS HAVE BEEN OBTAINED FOR ALL POLICIES DURING THE PERIOD COVERED BY THIS REPORT PURSUANT TO PART 1718 OF 7 CFR CHAPTER XVII

(check one of the following)

All of the obligations under the RUS loan documents There has been a default in the fulfillment of the obligations under the RUS loan documents. Said default(s) is/are have been fulfilled in all material respects. specifically described in Part D of this report. Foster Hildreth 3/24/2015

DATE

### PART A. STATEMENT OF OPERATIONS

		YEAR-TO-DATE					
ITEM	LAST YEAR (a)	THIS YEAR (b)	BUDGET (c)	THIS MONTH (d)			
Operating Revenue and Patronage Capital	21,431,278	22,029,025	23,421,818	2,616,978			
2. Power Production Expense	0	0	0	0			
Cost of Purchased Power	7,514,128	8,037,428	7,920,131	963,917			
Transmission Expense	70,117	92,874	77,110	5,720			
5. Regional Market Expense	0	0	0	0			
6. Distribution Expense - Operation	2,968,003	2,961,250	3,246,249	178,331			
7. Distribution Expense - Maintenance	1,669,524	1,778,516	1,896,363	39,957			
8. Customer Accounts Expense	853,211	898,198	899,084	74,305			
Customer Service and Informational Expense	529,465	481,633	721,280	42,954			
10. Sales Expense	16,641	53,962	21,217	5,031			
11. Administrative and General Expense	2,632,899	2,741,803	2,931,201	212,088			
12. Total Operation & Maintenance Expense (2 thru 11)	16,253,988	17,045,664	17,712,635	1,522,303			
13. Depreciation and Amortization Expense	2,719,560	2,975,650	2,889,273	265,294			
14. Tax Expense - Property & Gross Receipts	183,727	202,375	189,239	17,006			
15. Tax Expense - Other	746,755	759,440	758,812	81,625			
16. Interest on Long-Term Debt	786,193	928,163	915,599	87,759			
17. Interest Charged to Construction - Credit	0	(19,229)	0	(19,229)			
18. Interest Expense - Other	0	0	0	0			
19. Other Deductions	2,850	5,930	3,227	0			
20. Total Cost of Electric Service (12 thru 19)	20,693,073	21,897,993	22,468,785	1,954,758			
21. Patronage Capital & Operating Margins (1 minus 20)	738,205	131,032	953,033	662,220			
22. Non Operating Margins - Interest	33,261	32,130	34,568	2,644			
23. Allowance for Funds Used During Construction							
24. Income (Loss) from Equity Investments							
25. Non Operating Margins - Other	162,005	(109,065)	83,883	(42,635)			
26. Generation and Transmission Capital Credits							
27. Other Capital Credits and Patronage Dividends	38,048	67,853	50,506	0			
28. Extraordinary Items							
29. Patronage Capital or Margins (21 thru 28)	971,519	121,950	1,121,990	622,229			

## UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE

## FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION

INSTRUCTIONS - See help in the online application.

BORROWER DESIGNATION

WA0009

PERIOD ENDED

December, 2014

T		O-DATE	T .	AND DISTRIBUTION PLANT	YEAR-TO	-DATE
ITEM	LAST YEAR (a)	THIS YEAR (b)		ITEM	LAST YEAR (a)	THIS YEAR (b)
New Services Connected	126	134	5.	Miles Transmission	42.65	42.65
2. Services Retired	119	15	6.	Miles Distribution – Overhead	158.86	157.13
3. Total Services in Place	14,745	14,864	7.	Miles Distribution - Underground	1,126.63	1,139.28
4. Idle Services (Exclude Seasonals)	982	1,139	8.	Total Miles Energized $(5+6+7)$	1,328.14	1,339.06
		PART C. BAL	AN	CE SHEET		
ASSE	TS AND OTHER DEBIT	S		LIABILITIES	AND OTHER CREDITS	
Total Utility Plant in Servi		91,153,200	30	). Memberships		56,880
2. Construction Work in Prog	gress	5,680,395	31	Patronage Capital		36,005,984
3. Total Utility Plant (1 +	2)	96,833,595	32	<ol><li>Operating Margins - Prior Years</li></ol>	S	(
4. Accum. Provision for Dep	reciation and Amort.	38,635,060	33	<ol><li>Operating Margins - Current Ye</li></ol>	ear	216,45
5. Net Utility Plant (3 - 4)		58,198,535	34	4. Non-Operating Margins		(94,500
6. Non-Utility Property (Net)	)	74,891	35	5. Other Margins and Equities	4,477,375	
7. Investments in Subsidiary Companies				6. Total Margins & Equities (3	40,662,190	
8. Invest. in Assoc. Org Pa	tronage Capital	414,397	37	7. Long-Term Debt - RUS (Net)		3,348,746
O. Invest. in Assoc. Org Other - General Funds				8. Long-Term Debt - FFB - RUS	19,358,27	
10. Invest. in Assoc. Org Ot	ther - Nongeneral Funds	558,274	39	9. Long-Term Debt - Other - RUS	(	
11. Investments in Economic	Development Projects	83,333	40	). Long-Term Debt Other (Net)	2,468,53	
12. Other Investments		0	41	1. Long-Term Debt - RUS - Econ.	64,659	
13. Special Funds		1,461,935	42	2. Payments – Unapplied	235,44	
14. Total Other Property & (6 thru 13)	14. Total Other Property & Investments (6 thru 13)			Total Long-Term Debt (37 thru 41 - 42)	25,004,763	
15. Cash - General Funds		2,041,374	44	<ol> <li>Obligations Under Capital Leas</li> </ol>	es - Noncurrent	(
16. Cash - Construction Funds	s - Trustee	30,782	Τ.	and Asset Retirement Obligation	(	
17. Special Deposits		0	40		(	
18. Temporary Investments		0	47	2	(	
19. Notes Receivable (Net)		0	48	Accounts Payable		1,931,398
20. Accounts Receivable - Sales of Energy (Net) 1,956			49	9. Consumers Deposits	91,71	
21. Accounts Receivable - Other (Net) 127, 439				. Consumers Deposits		·
22. Renewable Energy Credits	s	0	5(			638,385
23. Materials and Supplies - E	2,720,342	51. Current Maturities Long-Term Debt - Economic Development			8,004	
24. Prepayments		586,081	52	<ol><li>Current Maturities Capital Leas</li></ol>	es	
25. Other Current and Accrued	d Assets	959,159	53	<ol><li>Other Current and Accrued Liab</li></ol>	pilities	751,049
26. Total Current and Acc (15 thru 25)	erued Assets	8,421,894	54	Total Current & Accrued La (47 thru 53)	iabilities	3,420,553
(15 thru 25)			Ĺ	(47 thru 53)		

0 55.

56.

50,371

69,270,630

Regulatory Liabilities

Other Deferred Credits

**Total Liabilities and Other Credits** 

(36 + 43 + 46 + 54 thru 56)

27.

28.

29.

Regulatory Assets

Other Deferred Debits

(5+14+26 thru 28)

**Total Assets and Other Debits** 

183,124

69,270,630

UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION	BORROWER DESIGNATION WA0009					
INSTRUCTIONS - See help in the online application.	PERIOD ENDED December, 2014					
PART D. NOTES TO FINANCIAL STATEMENTS						

UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION	BORROWER DESIGNATION WA0009				
INSTRUCTIONS - See help in the online application.	PERIOD ENDED December, 2014				
PART D. CERTIFICATION LOAN DEFAULT NOTES					

## UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE

BORROWER DESIGNATION

WA0009

## FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION

INSTRUCTIONS - See help in the online application.

PERIOD ENDED

December, 2014

INSTRUCTIONS - See I	icip iii	uic ominic a	ррисиног		RT E. CHANGI	ES IN	UTILITY PI	LANT				
PLANT ITEM		BAL BEGINNIN	BALANCE BEGINNING OF YEAR (a)		DDITIONS (b)	RETIREMENTS (c)		ADJUSTMENTS TRANSFERS (d)		BALANCE END OF YEAR (e)		
1. Distribution Plant				57,525,667 3,053,373		3	90,954			60,188,086		
<ol><li>General Plant</li></ol>					8,733,290	1	1,717,907	1	91,550			10,259,647
3. Headquarters Plant					2,325,195		2,231		95,661			2,231,765
4. Intangibles					992,454		547,108					1,539,562
5. Transmission Plant					16,695,564		224,603		19,191			16,900,976
<ol><li>Regional Transmissi Operation Plant</li></ol>	on and	Market										
7. All Other Utility Pla	nt				47,060				13,897			33,163
8. Total Utility Plan	t in Sei	rvice (1 thr	u 7)		86,319,230	5	5,545,222	7	11,253			91,153,199
<ol><li>Construction Work i</li></ol>	n Progr	ress			2,392,836	3	3,287,559					5,680,395
10. Total Utility Plan	t (8 + 9	))			88,712,066	8	8,832,781	7:	11,253			96,833,594
				P	ART F. MATER	RIALS	S AND SUPPI	LIES				
ITEM	BEGI	BALANC INNING O		PURCHASED (b)	SALVAGEI (c)	)	USED (NET	S	OLD (e)	ADJUSTMEN (f)	Т	BALANCE END OF YEAR (g)
1. Electric		2,1	41,563	2,300,959	25,1	.97	1,463,7	01	0	(283,67	6)	2,720,342
2. Other			0									0
		_		P	ART G. SERVI	CE IN	NTERRUPTIO	ONS				
					AVERAGE MINUTES PER CONSUMER BY CAUSE							
ITEM		POWER	SUPPLI (a)		(b)		PLANNED (c)		ALL OTHER (d)			TOTAL (e)
Present Year			358.0				27.000		179.000		564.000	
2. Five-Year Average			155.0		PART H. EMPLOYEE-HOUR AND PAYROLL STATISTICS							287.000
1 N 1 CE 1177	ъ 1			PART H. EN					ics	Ī		3,334,309
<ol> <li>Number of Full Time</li> <li>Employee - Hours W</li> </ol>			"·		55 4. Payroll - Expensed  111,016 5. Payroll – Capitalized							
3. Employee - Hours W				+	3,566 6. Payroll - Capitalized							653,901 830,710
5. Employee - Hours W	OIKCU	- Overtime			PART I. PATE		_					030,710
ITEM					DESCRIPTIO		IGE CAITTA					CUMULATIVE (b)
Capital Credits - Distr	ribution	ıs	a. Gener	al Retirements						941,800		7,052,665
			b. Speci	al Retirements						302,335		3,756,724
				`	Retirements $(a + b)$					1,244,135		10,809,389
2. Capital Credits - Rece	eived			Received From Reliers of Electric Po		onage	Capital by			0		
				Received From Re ers for Credit Exte						67,853		
			c. Tot	tal Cash Received	l(a+b)					67,853		
				PART J. DUE	FROM CONSU						-	
1. Amount Due Over 60	Days		\$	ENERGY EFFIC	8,164 CIENCY AND C		Amount Writt				\$	14,071
Anticipated Loan Delin	nquency	y %					Anticipated Lo			I		
Actual Loan Delinquer							Actual Loan I					
Total Loan Delinquence		ars YTD	\$				Total Loan De		YTD		\$	
1	-											

**RUS Financial and Operating Report Electric Distribution** 

**Revision Date 2014** 

## UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE

## FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION

BORROWER DESIGNATION

WA0009

INSTRUCTIONS - See help in the online application

PERIOD ENDED

December, 2014

			PA	RT K. kWh PUR	CHASED AND T	OTAL COST			
No	ITEM	SUPPLIER CODE	RENEWABLE ENERGY PROGRAM NAME	ENERGY FUEL PROGRAM TYPE		TOTAL COST	AVERAGE COST (Cents/kWh)	INCLUDED IN TOTAL COST - FUEL COST ADJUSTMENT	INCLUDED IN TOTAL COST - WHEELING AND OTHER CHARGES
	(a)	<b>(b)</b>	(c)	( <b>d</b> )	(e)	<b>(f)</b>	(g)	( <b>h</b> )	(i)
1	Bonneville Power Admin	1738			212,349,941	8,189,298	3.86		
2	*Miscellaneous	700000	Net metering	Hydro	28,243	1,274	4.51		
3	*Adjustments	600000	BPA Settlement	Hydro		(153,144)	0.00		
	Total				212,378,184	8,037,428	3.78		

	UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION	BORROWER DESIGNATION WA0009				
INSTRU	CTIONS - See help in the online application	PERIOD ENDED December, 2014				
	PART K. kWh PURCHA	SED AND TOTAL COST				
No		Comments				
1						
2						
3						

UNITED STATES DEPARTMENT OF AGRICULTURE RURAL UTILITIES SERVICE FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION		BORROWER DESIGNATION WA0009		
INSTRUCTIONS - See help in the online application.		PERIOD ENDED December, 2014		
	PART	Γ L. LONG	-TERM LEASES	
No	NAME OF LESSOR (a)		TYPE OF PROPERTY (b)	RENTAL THIS YEAR (c)
	TOTAL			

	IMENT OF AGRICULTURE ITIES SERVICE	BORROWER DESIGNATION WA0009			
	PERATING REPORT ISTRIBUTION	PERIOD ENDED  December, 20	PERIOD ENDED  December, 2014		
INSTRUCTIONS - See help in the online app	lication.				
	PART M. ANNUAL MEETIN	G AND BOARD DATA			
1. Date of Last Annual Meeting	2. Total Number of Members	3. Number of Members Present at Meeting	g 4. Was Quorum Present?		
5/3/2014	11,198	210	0 У		
5. Number of Members Voting by Proxy or Mail	6. Total Number of Board Members	7. Total Amount of Fees and Expenses for Board Members	8. Does Manager Have Written Contract?		
2,475	7	\$ 229,506	б		

**RUS Financial and Operating Report Electric Distribution** 

**Revision Date 2014** 

## FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION

BORROWER DESIGNATION

WA0009

INSTRUCTIONS - See help in the online application.

PERIOD ENDED December, 2014

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	PART N. LONG-TERM DEBT AND DEBT SERVICE REQUIREMENTS								
No	ITEM	BALANCE END OF YEAR (a)	INTEREST (Billed This Year) (b)	PRINCIPAL (Billed This Year) (c)	TOTAL (Billed This Year) (d)				
1	Rural Utilities Service (Excludes RUS - Economic Development Loans)	3,348,746	139,571	184,508	324,079				
2	National Rural Utilities Cooperative Finance Corporation	2,468,531	146,455	117,378	263,833				
3	CoBank, ACB								
4	Federal Financing Bank	19,358,271	642,137	360,909	1,003,046				
5	RUS - Economic Development Loans	64,659	0	7,337	7,337				
6	Payments Unapplied	235,444							
7	Principal Payments Received from Ultimate Recipients of IRP Loans								
	Principal Payments Received from Ultimate Recipients of REDL Loans								
9	Principal Payments Received from Ultimate Recipients of EE Loans	_							
	TOTAL	25,004,763	928,163	670,132	1,598,295				

### UNITED STATES DEPARTMENT OF AGRICULTURE

RURAL UTILITIES SERVICE

BORROWER DESIGNATION

WA0009

#### FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION

PERIOD ENDED

December, 2014

INSTRUCTIONS - See help in the online application.

	PART O. POWER REQUIREME	NTS DATABASE - ANNUA		
CLASSIFICATION	CONSUMER SALES & REVENUE DATA	DECEMBER (a)	AVERAGE NO. CONSUMERS SERVED (b)	TOTAL YEAR TO DATE (c)
1. Residential Sales (excluding	a. No. Consumers Served	12,871	12,823	
seasonal)	b. kWh Sold			141,467,370
	c. Revenue			16,042,899
2. Residential Sales - Seasonal	a. No. Consumers Served			
	b. kWh Sold			
	c. Revenue			
3. Irrigation Sales	a. No. Consumers Served			
	b. kWh Sold			
	c. Revenue			
4. Comm. and Ind. 1000 KVA or Less	a. No. Consumers Served	1,987	1,969	
	b. kWh Sold			56,763,155
	c. Revenue			5,701,049
5. Comm. and Ind. Over 1000 KVA	a. No. Consumers Served			· ·
	b. kWh Sold			
	c. Revenue		-	
6. Public Street & Highway Lighting	a. No. Consumers Served	6	6	
	b. kWh Sold			1,224
	c. Revenue			28,269
7. Other Sales to Public Authorities	a. No. Consumers Served			
	b. kWh Sold			
	c. Revenue			
8. Sales for Resale - RUS Borrowers	a. No. Consumers Served			
	b. kWh Sold			
	c. Revenue			
9. Sales for Resale - Other	a. No. Consumers Served			
	b. kWh Sold			
	c. Revenue			
10. Total No. of Consumers (lines I		14,864	14,798	
11. Total kWh Sold (lines 1b thru 9	<i>'</i>		_	198,231,749
12. Total Revenue Received From Electric Energy (lines 1c thru 9			_	21,772,217
13. Transmission Revenue			-	256 222
<ul><li>14. Other Electric Revenue</li><li>15. kWh - Own Use</li></ul>			-	256,808 298,307
16. Total kWh Purchased			-	212,378,184
17. Total kWh Generated				212,3,0,101
18. Cost of Purchases and Generation				8,130,302
19. Interchange - kWh - Net				
20. Peak - Sum All kW Input (Metered Non-coincident X Coincident X	)			55,555

**RUS Financial and Operating Report Electric Distribution** 

**Revision Date 2014** 

#### FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION

BORROWER DESIGNATION

WA0009

PERIOD ENDED December, 2014

INSTRUCTIONS - See help in the online application.

PART P. ENERGY EFFICIENCY PROGRAMS								
		ADDED THIS YE	AR		TOTAL TO DATE			
CLASSIFICATION	No. of Consumers (a)	Amount Invested (b)	Estimated MMBTU Savings (c)	No. of Consumers (d)	Amount Invested (e)	Estimated MMBTU Savings (f)		
Residential Sales (excluding seasonal)	671	523,894	2,406	2,173	1,815,761	7,878		
2. Residential Sales - Seasonal								
3. Irrigation Sales								
4. Comm. and Ind. 1000 KVA or Less	29	156,239	1,868	141	536,240	6,863		
5. Comm. and Ind. Over 1000 KVA								
6. Public Street and Highway Lighting								
7. Other Sales to Public Authorities								
8. Sales for Resale – RUS Borrowers								
9. Sales for Resale – Other		·			·			
10. Total	700	680,133	4,274	2,314	2,352,001	14,741		

**RUS Financial and Operating Report Electric Distribution** 

**Revision Date 2014** 

# FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION INVESTMENTS, LOAN GUARANTEES AND LOANS

BORROWER DESIGNATION WA0009

PERIOD ENDED

December, 2014

INSTRUCTIONS - Reporting of investments is required by 7 CFR 1717, Subpart N. Investment categories reported on this Part correspond to Balance Sheet items in Part C. Identify all investments in Rural Development with an 'X' in column (e). Both 'Included' and 'Excluded' Investments must be reported. See help in the online application.

	PART Q. SECTION I. I	NVESTMENTS (See Instruc	tions for definitions of I	ncome or Loss)	
No	DESCRIPTION (a)	INCLUDED (\$) (b)	EXCLUDED (\$) (c)	INCOME OR LOSS (\$) (d)	RURAL DEVELOPMENT (e)
1	Non-Utility Property (NET)				
	Fiber Optics Division	74,891			
	Totals	74,891			
2	Investments in Associated Organizations				
	Misc. Memberships	6,000	1,000		
	Misc. Patronage Capital	55,190	227,262	30,450	
	Federated Rural Electric Stock Certificate	131,945		37,403	
	CFC Capital Term Certificate		558,274	24,494	
	Totals	193,135	786,536	92,347	
3	Investments in Economic Development Projects				
	Investment in Economic Development Project	83,333			X
	Totals	83,333			
5	Special Funds				
	CFC Select Notes		805,126		
	WA Federal Savings		217,515		
	Home Street Bank		105,326		
	CoBank		151,650		
	Islanders Bank (PAL and MORE)		182,320		
	Totals		1,461,937		
6	Cash - General				
	Key Bank		(312,760)		
	Islanders Bank	1,501,278	250,000		
	Wells Fargo	352,256	250,000		
	Petty Cash	600			
	Totals	1,854,134	187,240		
9	Accounts and Notes Receivable - NET				
	Custom Orders	82,937			
	AR Employees	(971)			
	AR Island Network	45,473			
	Totals	127,439			
11	TOTAL INVESTMENTS (1 thru 10)	2,332,932	2,435,713	92,347	

#### FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION INVESTMENTS, LOAN GUARANTEES AND LOANS

BORROWER DESIGNATION WA0009

PERIOD ENDED

December, 2014

INSTRUCTIONS - Reporting of investments is required by 7 CFR 1717, Subpart N. Investment categories reported on this Part correspond to Balance Sheet items in Part C. Identify all investments in Rural Development with an 'X' in column (e). Both 'Included' and 'Excluded' Investments must be reported. See help in the online application.

	PART Q. SECTION II. LOAN GUARANTEES							
No	ORGANIZATION	MATURITY DATE	ORIGINAL AMOUNT (\$)	LOAN BALANCE (\$)	RURAL DEVELOPMENT			
	(a)	<b>(b)</b>	(c)	(d)	(e)			
	TOTAL							
	TOTAL (Included Loan Guarantees Only)							

# FINANCIAL AND OPERATING REPORT ELECTRIC DISTRIBUTION INVESTMENTS, LOAN GUARANTEES AND LOANS

BORROWER DESIGNATION WA0009

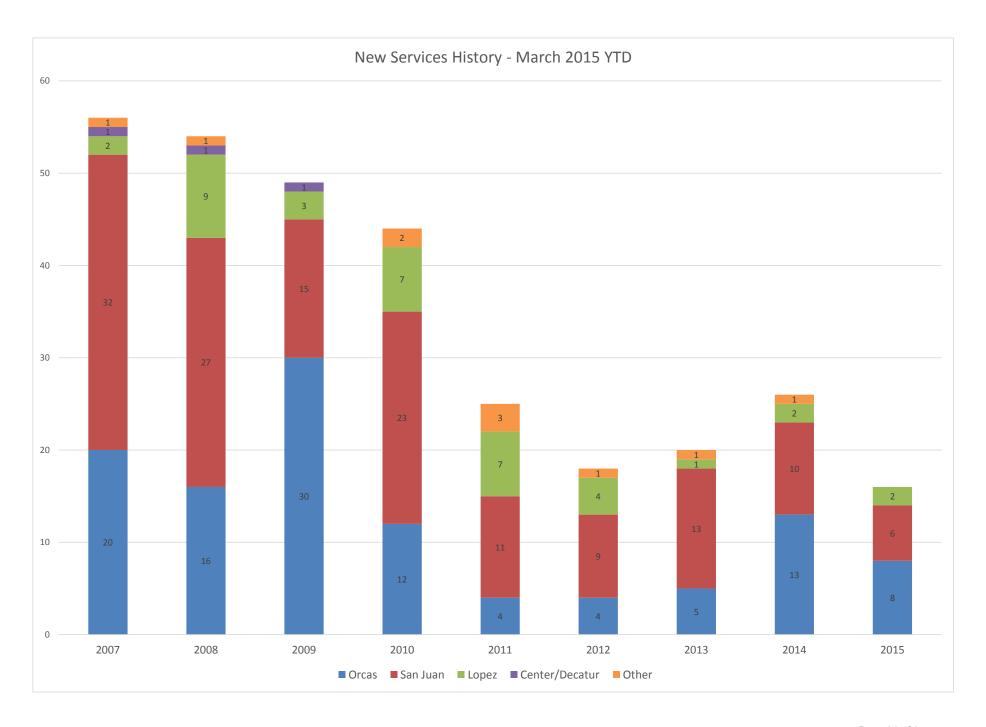
PERIOD ENDED

December, 2014

INSTRUCTIONS - Reporting of investments is required by 7 CFR 1717, Subpart N. Investment categories reported on this Part correspond to Balance Sheet items in Part C. Identify all investments in Rural Development with an 'X' in column (e). Both 'Included' and 'Excluded' Investments must be reported. See help in the online application

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SECTION III. RATIO					
RATIO OF INVESTMENTS AND LOAN GUARANTEES TO UTILITY PLANT [Total of Included Investments (Section I, 11b) and Loan Guarantees - Loan Balance (Section II, 5d) to Total Utility Plant (Line 3, Part C) of this report]	2.41 %				
SECTION IV. LOANS					

	SECTION IV. LOANS								
No	ORGANIZATION (a)	MATURITY DATE (b)	ORIGINAL AMOUNT (\$) (c)	LOAN BALANCE (\$) (d)	RURAL DEVELOPMENT (e)				
	TOTAL								



#### **OPALCO**

### Historical MORE Revenue (All Green kWh and MORE Blocks) For Years 2013 - 2015 YTD

Month	
Jan	
Feb	
Mar	
Apr	
May	
Jun	
Jul	
Aug	
Sep	
Oct	
Nov	
Dec	
	Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov

2013 YTD						
All Green			M	ORE Block	<b>(S</b>	
#		kWh	#	#	Block	Total
Members	kWh	Revenue	Members	Blocks	Revenue	Revenue
		\$ 0.04			\$ 4	
43	54,479	2,179	433	921	3,684	5,863
43	50,927	2,037	432	918	3,672	5,709
42	42,787	1,711	429	915	3,660	5,371
42	31,063	1,243	427	904	3,616	4,859
41	21,699	868	426	897	3,588	4,456
41	20,336	813	426	897	3,588	4,401
43	17,756	710	425	895	3,580	4,290
42	18,716	749	421	893	3,572	4,321
42	18,786	751	418	890	3,560	4,311
43	23,882	955	415	887	3,548	4,503
44	31,535	1,261	414	881	3,524	4,785
44	47,347	1,894	412	879	3,516	5,410
43	379,313	\$15,173	423	10,777	\$43,108	\$ 58,281

2014 YTD										
All Green										
#		kWh	#	#	Block	Total				
Members	kWh	Revenue	Members	Blocks	Revenue	Revenue				
		\$ 0.04			\$ 4					
44	41,878	1,675	411	871	3,484	5,159				
44	47,227	1,889	410	870	3,480	5,369				
44	35,590	1,424	408	866	3,464	4,888				
44	30,702	1,228	408	865	3,460	4,688				
44	26,412	1,056	408	858	3,432	4,488				
45	17,020	681	418	870	3,480	4,161				
44	19,421	777	416	865	3,460	4,237				
44	16,540	662	415	864	3,456	4,118				
44	16,477	659	414	860	3,440	4,099				
45	17,566	703	413	860	3,440	4,143				
44	27,414	1,097	410	860	3,440	4,537				
42	36,929	1,477	409	855	3,420	4,897				
44	333,176	\$ 13,327	412	10,364	\$ 41,456	\$ 54,783				

2015 YTD									
All Green			N						
#		kWh	#	#	Block	Total			
Members	kWh	Revenue	Members	Blocks	Revenue	Revenue			
		\$ 0.04			\$ 4				
42	38,625	1,545	408	853	3,412	4,957			
42	29,125	1,165	406	842	3,368	4,533			
42	28,200	1,128	406	842	3,368	4,496			
	-	-		-	-	-			
	-	-		-	-	-			
	-	-		-	-	-			
	-	-		-	-	-			
	-	-		-	-	-			
	-	-		-	-	-			
	-	-		-	-	-			
	-	-		-	-	-			
	-	-		-	-	-			
42	95,950	\$ 3,838	407	2,537	\$ 10,148	\$ 13,986			

#### Notes:

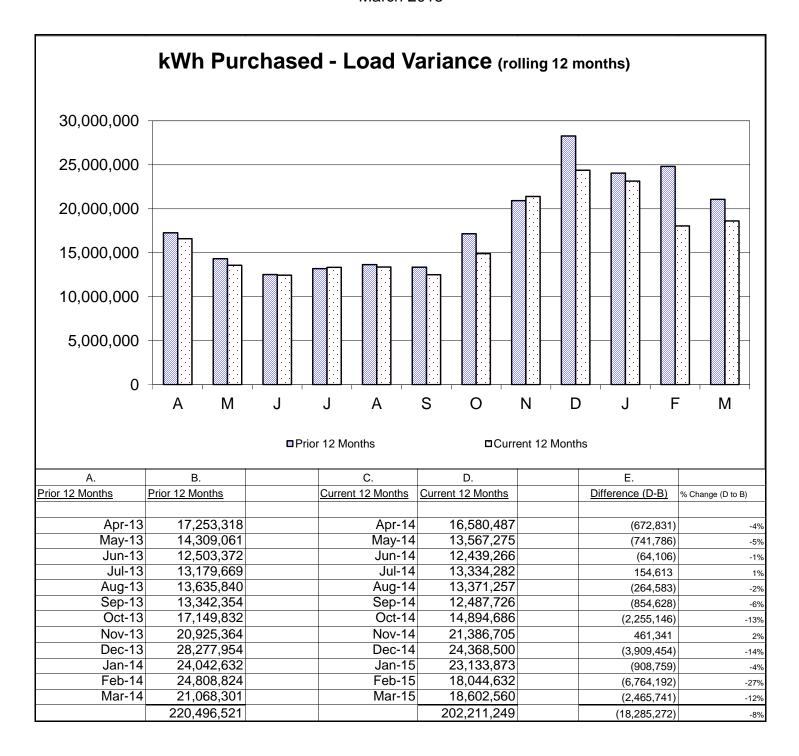
Total

2 members participate in both All Green and Green Blocks. Average blocks per member is 2.1. Average kWh per month usage for All Green members is 761 kWh (below average for residentia Beginning June 2011, report reflects combined data for the former Green Power program and MORE. Beginning September 2012, half of the members were transitioned to a mid-month billing cycle; these members were billed for 15 days of consumption, a prorated basic charge, and prorated MORE blocks on 9/14/12.

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### **BPA Consumption Summary**

Through March 2015



### **BPA Consumption Summary**

Through March 2015

